Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

November 23, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II

II. **Pledge of Allegiance**

III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.

IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.

A. Motion - To approve October 19, 2026, Regular Authority Board Meeting Minutes.

V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.

A. Motion – To approve November 23, 2026, Regular Authority Board Meeting Agenda

VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.

A. **Personnel Committee –**
B. **Finance Committee –**
C. **Truck/Equipment Replacement Committee –**
D. **Public Education Committee –**
E. **Building Committee –** Pre-bond update

VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.

A. Monthly Activity
    1. Annual Meeting with Accident Fund
    2. Grants
B. Vehicle Report

VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting.

A. Resolution # 18-2026 TO EXEMPT THE GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY FROM THE REQUIREMENTS OF 2011 PUBLIC ACT 152, THE PUBLICLY FUNDED HEALTH INSURANCE CONTRIBUTION ACT, AND TO APPROVE THE 2027 EMPLOYEE HEALTH CARE PLANS FOR THE PLAN YEAR JANUARY 1, 2027 THROUGH DECEMBER 31, 2027.

B. Motion to approve a MEMORANDUM OF UNDERSTANDING Between GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY and INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS LOCAL 2627 Regarding the Approval of 2027 Employee Health Care Premium contributions.

IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.

A. Financial transactions and bills.
   1. Oct. 1, 2026 – Oct. 30, 2026

B. Resolution # 19-2026 A RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF EQUIPMENT PURCHASE AND SERVICE TO UPFIT THE 2027 CHEVROLET SILVERADO AS A BRUSH UNIT.

X. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.

XI. Communications from Authority Board members.

XII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.

XIII. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

GAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
MEETING
OCTOBER 19, 2026
6:00 P.M.
AT
500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz, Vice Chairman Mulder, Trustee Stahelin and Chief Roman. Also, Present Representative of Veridus Katie Jacobs and Representative of Williams Architecture Mark Bushhouse and Representative Rob Crowe of Christman Construction and Mr. Gilespie and Kim Nigro of Williams Architects, also Members of the GLAESA Department.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: including Minutes of Sept 21, Meeting. Motion was made to approve the Minutes by Mr. Stahelin and supported by Mr. Lantz. Motion Carried.
5. Approval of Regular Agenda, Motion was made by Mrs. Schultz and supported by Mr. Lantz to approve the Regular Agenda. Motion Carried.
6. Committee and Board Reports:

A. Building Committee – Chief called on Katie Jacobs of Veridus to discuss the Extended Pre-Bond Work Plan for the August 2027 Election. All Board Members were given a copy of the Plan. She also discussed the Working Project Budget in the amount of $159,388.00 and reviewed it with the Board. This Budget was down from last months Proposed Budget of $360, 000.00. All Board Members were given a copy of the Budget.
Kim of Williams Architects discussed the conceptual Design Phases A and B and Board Presentation of Exterior Design.

Mr. Gilespie discussed the Campaign Plan for the August 3, 2027 Election from January 2027 thru July of 2027 and Election Week. He also discussed the Key Milestones including Community input sessions and open houses. The Board was provided copies of

these. After the presentation and all discussion Chairman moved to Old Business:

A. 13-2026, A Resolution Authorizing the Execution to enter into a Letter of Agreement with Williams Architects. The Resolution was offered by Mr. Lantz and supported by Mr. Stahelin. Roll Call Vote: Aye: Mr. Lantz, Mr. Mulder, Mrs. Schultz, Mr. Willems. Nay: None. Resolution Adopted

B. 14-2026 A Resolution Authorizing the Execution to enter into a Contract with Christman Construction as Construction Manager. Resolution was offered by Mr. Stahelin and supported by Mr. Lantz. Roll Call Vote: Aye: Mr. Lantz, Mr. Mulder, Mr. Stahelin, Mrs. Schultz, Mr. Willems. Nay: None. Resolution Adopted.

C. 15-2026 A Resolution Authorizing the Execution to enter into a contract with Veridus Advisors as Owners Representative. Resolution Was offered by Mrs. Schultz and supported by Mr. Lantz. Roll Call Vote: Mr. Lantz, Mr. Mulder, Mr. Stahelin, Mrs. Schultz, Mr. Willems. Nay: None. Resolution Adopted.

D. 16-2026 A Resolution Authorizing the GLAESA Board to spend funds for additional Expenses for the Fire Station Project. Resolution was offered by Mr. Lantz and supported by Mr. Stahelin. Roll Call Vote: Aye: Mr. Lantz, Mr. Mulder, Mr. Stahelin, Mrs. Schultz, Mr. Willems. Nay None. Resolution Adopted.

Chairman moved to New Business:

A. Financial transactions and Bills for September 1 thru September 30, 2026. Motion to pay the bills as presented was made by Mr. Lantz and supported by Mr. Stahelin. Motion carried.

B. Resolution 17-2026 A Resolution Authorizing the Execution and Delivery of the purchase and installation of HVAC System. Resolution was offered by Mr. Lantz and supported by Mr. Stahelin. Roll Call Vote: Aye: Mr. Lantz, Mr. Mulder, Mr. Stahelin, Mrs. Schultz, Mr. Willems. Nay: None. Resolution Adopted.

   Chairman moved to Fire Chief/Staff Reports:

   Monthly Runs: Fire 61, EMT 163

Fire Prevention Open House: Chief Roman said there were approximately 300 people and it was very successful.
Vehicle Report: Ambulance 151 is back in service.

Chairman Willems moved back to New Business: Health Insurance Renewal: Chief Roman had provided a packet for the Board to review and noted that the Department had been happy with Priority this past year and they were the most reasonable quote so far this year. Mr. Lantz and Mr. Stahelin discussed the Michigan Pool and asked Chief Roman to look into it and Mr. Lantz discussed the 10% match. He also felt that the matter should be discussed with the Personnel Committee before it comes back to the Board. After discussion it was decided the matter would be on the agenda for next month.

Audience Participation; There was none.

Communication from Authority Board: Mrs. Schultz was pleased with the presentation by our Fire Station Election Team. And Thankful for their assistance.

Motion to adjourn was made at 7:20 p.m. by Mr. Lantz and supported by Mr. Mulder. Motion Carried.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

_____ _____

Mr. Don Willems, Chairman Mr. Rick Lantz, Secretary

Grand Ledge Area
Emergency Service Authority
500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
RESOLUTION # 18-2026

TO EXEMPT THE GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY FROM THE REQUIREMENTS OF 2011 PUBLIC ACT 152, THE PUBLICLY FUNDED HEALTH INSURANCE CONTRIBUTION ACT, AND TO APPROVE THE 2027 EMPLOYEE HEALTH CARE PLANS FOR THE PLAN YEAR JANUARY 1, 2027 THROUGH DECEMBER 31, 2027

WHEREAS, 2011 Public Act 152 (the "Act") was passed by the State Legislature and signed by the Governor on September 24, 2011; and

WHEREAS, the Act provides three options for public employers to comply with the requirements related to employee health care cost contributions:

- **Section 3 - "Hard Caps" Option,** which limits a public employer's total annual health care costs based on coverage levels defined by the State;
- **Section 4 - "80%/20%" Option,** which limits a public employer's share of total annual health care costs to not more than 80% and requires an annual majority vote of the governing body; and
- **Section 8 - "Exemption" Option,** which allows a local unit of government to exempt itself from the requirements of the Act by an annual **two-thirds (2/3) vote** of the governing body; and

WHEREAS, Grand Ledge Area Emergency Services Authority has closely followed the "Hard Cap" option based on the rates established by the Michigan Department of Treasury; and

WHEREAS, the Board of the Grand Ledge Area Emergency Services Authority has determined that it is in the best interest of the Grand Ledge Area Emergency Services Authority and its employees to exempt itself from the requirements of 2011 Public Act 152 for the medical benefit plan coverage year beginning **January 1, 2027 through December 31, 2027;** and

WHEREAS, the Grand Ledge Area Emergency Services Authority's premium cost-sharing arrangement for the 2027 plan year shall be in the following manner:

- All employees who elect health care coverage under the Authority's health care plan and who have **not opted-out** shall contribute **$85.00 per pay period** toward the cost of health insurance premiums.
- Employees who properly opt-out of coverage shall not be required to pay the premium contribution.

And;

WHEREAS, the Grand Ledge Area Emergency Services Authority Board further desires to approve the continued participation in the following employee health care plans for the 2027 benefit year:

- **Blue Care Network - PCP FOCUS (HMO) -** Health Care Plan
- **Delta Dental -** Dental Coverage
- **Ameritas Vision Service Plan (VSP) -** Vision Coverage

NOW, THEREFORE, BE IT RESOLVED, that the Board of the Grand Ledge Area Emergency Services Authority hereby **elects to exempt** the Grand Ledge Area Emergency Services Authority from the requirements of 2011 Public Act 152, the Publicly Funded Health Insurance Contribution Act, pursuant to Section 8 of the Act, by a **two-thirds (2/3) vote** of the governing body for the coverage year **January 1, 2027 through December 31, 2027;** and

BE IT FURTHER RESOLVED, that the Board of the Grand Ledge Area Emergency Services Authority hereby **approves participation** in the Blue Care Network – PCP Focus (HMO), employee health care plans for the 2027 benefit year, and authorizes the Fire Chief to proceed with open enrollment for the upcoming plan year.

The foregoing resolution was presented by _____ and supported by _____ for approval.

ADOPTED by the following roll call vote:
Yeas: __
Nays:__
Absent_

CERTIFICATION

I, [_____], for the Grand Ledge Area Emergency Services Authority, do hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the Board of the Grand Ledge Area Emergency Services Authority during its regular meeting held on Monday, November 23, 2026, and that said meeting was conducted, and public notice given, pursuant to and in full compliance with the Open Meetings Act, being 1976 P.A. 267, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

_____

_____ _____

Don Willems, Chairman **Rick Lantz, Secretary**

3500 (Rev. 01-19)

STATE OF MICHIGAN
DEPARTMENT OF TREASURY

GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS
STATE TREASURER

March 27, 2026 – (Updated March 30, 2026)

PUBLIC EMPLOYER CONTRIBUTIONS TO MEDICAL BENEFIT PLANS ANNUAL COST LIMITATIONS – CALENDAR YEAR 2027

For a medical benefit plan coverage year beginning on or after January 1, 2012, MCL 15.563, as last amended by 2018 Public Act 477, sets a limit on the amount that a public employer may contribute to a medical benefit plan.

For medical benefit plan coverage years beginning on or after January 1, 2013, MCL 15.563 provides that the dollar amounts that are multiplied by the number of employees with each coverage type be adjusted annually. Specifically, the dollar amounts shall be adjusted, by October 1 of each year after 2011 and before 2019, by the change in the medical care component of the United States consumer price index for the most recent 12-month period for which data are available. By April 1 of each year after 2018, the dollar amounts shall be adjusted by the change in the medical care component of the U.S. consumer price index for the most recent 12-month period for which data are available. For calendar year 2026, the limit on the amount that a public employer may contribute to a medical benefit plan was set to the sum of the following:

- $7,942.09 times the number of employees and elected public officials with single-person coverage
- $16,609.38 times the number of employees and elected public officials with individual -and-spouse coverage or individual-plus-1-nonspouse-dependent coverage
- $21,660.30 times the number of employees and elected public officials with family coverage.

The limits for 2027 equal the 2026 limits increased by **3.0 percent**. The 3.0 percent is the percentage change in the medical care component from the period March 2024-February 2025 to the period March 2025-February 2026.

Thus, for medical benefit plan coverage years beginning on or after January 1, 2027, the limit on the amount that a public employer may contribute to a medical benefit plan equals the sum of the following:

- $8,180.35* times the number of employees and elected public officials with single-person coverage
- $17,107.66 times the number of employees and elected public officials with individual -and-spouse coverage or individual-plus-1-nonspouse-dependent coverage
- $22,310.11 times the number of employees and elected public officials with family coverage.

Rachael Eubanks
State Treasurer

* There was a typo in the original notice for single-person coverage which listed $8,108.35 instead of $8,180.35.

2027 Allowance	number in our plan	
$7,942.00	3	$23,826.00
$21,660.30	8	$173,282.40
Total	11	$197,108.40

Amt above hard cap	
$245,848.44	Cost for BCN
$197,108.40	
$48,740.04	Amount to be shared by all with current CBA
$48,740.04	divided between employees using the plan
$4,430.91	per employee
$170.42	Per pay period

2026 emp share	Total
$85.00	
26	
$2,210.00	$24,310.00

2027	
$24,584.84	10% of the cost of the plan

Grand Ledge Area Emergency Services Authority GLAESA

Effective Date: 1/1/2027

Diversified Insurance Group

	Current Plan		Renewal Plan		Option 2	
Carrier	PriorityHealth		PriorityHealth		Blue Cross Blue Shield Blue Care Network of Michigan	
Plan Name	PriorityHMO Platinum		PriorityHMO Platinum		2027 BCN Fixed Cost PCP Focus Platinum *	
Network	PRIORITYHMO/MYPRIORITY POS/PRIORITYPOS A		PRIORITYHMO/MYPRIORITY POS/PRIORITYPOS A		BCN PCP FOCUS (HMO)	
Additional Information						
	In Network	**Out of Network**	**In Network**	**Out of Network**	**In Network**	**Out of Network**
Medical Deductible & Maximum Out of Pocket						
Individual Medical Deductible	$0	Not Covered	$0	Not Covered	$0	Not Covered
Family Medical Deductible	$0	Not Covered	$0	Not Covered	$0	Not Covered
Individual Medical Maximum Out of Pocket	$4,500	Not Covered	$5,700	Not Covered	$4,500	Not Covered
Family Medical Maximum Out of Pocket	$9,000	Not Covered	$11,400	Not Covered	$9,000	Not Covered
Coinsurance						
Coinsurance	0% after deductible	Not Applicable	0% after deductible	Not Applicable	0% after deductible	Not Applicable
Physicians Services						
Preventative Care	$0	Not Covered	$0	Not Covered	$0	Not Covered
Primary Care Physician	$15	Not Covered	$15	Not Covered	$15	Not Covered
Specialty Care Physician	$30	Not Covered	$35	Not Covered	$30	Not Covered
Emergency Services						
Emergency Room	$200^	$200^	$300^	$300^	$250^	$250^
Urgent Care	$75	$75	$75	$75	$30	$30
Hospital Services						
Inpatient Facility	$200	Not Covered	$250	Not Covered	first 3 day(s) $1,000 per day then $0	Not Covered
Outpatient Facility	$150	Not Covered	$200	Not Covered	$1,000	Not Covered
Diagnostic Procedures						
Imaging	$200 per procedure	Not Covered	$250 per procedure	Not Covered	$150	Not Covered
Lab Test	$15	Not Covered	$25	Not Covered	$0	Not Covered
Pharmacy Deductible & Maximum Out of Pocket						
Individual Drug Deductible	$0	Not Covered	$0	Not Covered	$0	Not Covered
Family Drug Deductible	$0	Not Covered	$0	Not Covered	$0	Not Covered
Individual Drug Maximum Out of Pocket	Included in Medical	Not Covered	Included in Medical	Not Covered	Included in Medical	Not Covered
Family Drug Maximum Out of Pocket	Included in Medical	Not Covered	Included in Medical	Not Covered	Included in Medical	Not Covered
Pharmacy Retail						
Generic Drugs (Preferred)	$5 per script	Not Covered	$5 per script	Not Covered	$4	Not Covered
Generic Drugs (Non-Preferred)	$10 per script	Not Covered	$10 per script	Not Covered	$15	Not Covered
Brand Drugs (Preferred)	$40 per script	Not Covered	$40 per script	Not Covered	$40	Not Covered
Brand Drugs (Non-Preferred)	$80 per script	Not Covered	$80 per script	Not Covered	$80	Not Covered
Specialty Drugs (Preferred)	20%, up to $200	Not Covered	20%, up to $200	Not Covered	$200	Not Covered
Specialty Drug (Non-Preferred)	20%, up to $300	Not Covered	20%, up to $300	Not Covered	$300	Not Covered
MONTHLY PREMIUM*	**$0.00**		**$22,328.11**		**$20,487.37**	
ANNUALIZED COST	**$0.00**		**$267,937.32**		**$245,848.44**	
$ / % Difference from Current Plan			-		-	
Relative Composite Rate (Monthly)**						
Average Adult						
Average Child						

* All information shown is for illustration purposes. Pricing to be confirmed.

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Grand Ledge Area Emergency Services Authority GLAESA
Effective Date: 1/1/2027

Diversified Insurance Group

	Current Plan	Renewal Plan	Option 2
Carrier	PriorityHealth	PriorityHealth	Blue Cross Blue Shield Blue Care Network of Michigan
Plan Name	PriorityHMO Platinum	PriorityHMO Platinum	2027 BCN Fixed Cost PCP Focus Platinum
Network	PRIORITYHMO/MYPRIORITY POS/PRIORITYPOS A	PRIORITYHMO/MYPRIORITY POS/PRIORITYPOS A	BCN PCP FOCUS (HMO)
Additional Information			
	In Network / Out of Network	In Network / Out of Network	In Network / Out of Network
Medical Deductible & Maximum Out of Pocket			
Individual Medical Deductible	$0 / Not Covered	$0 / Not Covered	$0 / Not Covered
Family Medical Deductible	$0 / Not Covered	$0 / Not Covered	$0 / Not Covered
Individual Medical Maximum Out of Pocket	$4,500 / Not Covered	$5,700 / Not Covered	$4,500 / Not Covered
Family Medical Maximum Out of Pocket	$9,000 / Not Covered	$11,400 / Not Covered	$9,000 / Not Covered
Coinsurance			
Coinsurance	0% after deductible / Not Applicable	0% after deductible / Not Applicable	0% after deductible / Not Applicable
MONTHLY PREMIUM*	**$0.00**	**$22,328.11**	**$20,487.37**
ANNUALIZED COST	**$0.00**	**$267,937.32**	**$245,848.44**
$ / % Difference from Current Plan		-	-

Employee Breakdown Costs (Monthly)	Current Plan: Age Banded	Current Plan: Composite	Renewal Plan: Age Banded	Renewal Plan:	Option 2: Age Banded	Option 2:
Bernard, Eric, 56. (Emp, Sp, 3) - Everyone			$3,964.00		$3,637.22	
Cornell, Christopher, 33. (Emp, Sp, 2) - Everyone			$2,112.44		$1,938.28	
Drolett, Monica, 36. (Emp) - Everyone			$668.46		$613.35	
Hamilton, Nathan, 40. (Emp, Sp, 3) - Everyone			$2,803.17		$2,572.08	
Moore, Brandon, 47. (Waive) - Everyone						
Nainan, Zane, 22. (Emp) - Everyone			$543.46		$498.66	
Roman, Michael, 65. (Emp, Sp, 1) - Everyone			$3,385.76		$3,106.65	
Russian, Andrew, 43. (Emp, Sp, 2) - Everyone			$2,289.06		$2,100.34	
Spalding, Matthew, 35. (Emp) - Everyone			$664.11		$609.36	
Waldrop, Dwight, 40. (Emp, Sp, 2) - Everyone			$2,211.89		$2,029.54	
Waltersdorf, Zachary, 38. (Emp, 2) - Everyone			$1,508.65		$1,384.27	
Wolf, Zachary, 36. (Emp, Sp, 2) - Everyone			$2,177.11		$1,997.62	

* All information shown is for illustration purposes. Pricing to be confirmed.

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Grand Ledge Area
Emergency Service Authority
500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

MEMORANDUM OF UNDERSTANDING

Between

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
and
INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS
LOCAL 2627

Regarding

Approval of 2027 Employee Health Care Premium contributions

This Memorandum of Understanding ("MOU") is entered into by and between:
Grand Ledge Area Emergency Services Authority ("Authority" or "Employer") and
International Association of Fire Fighters, Local 2624 ("Union")
collectively referred to as the "Parties."

PURPOSE

The purpose of this Memorandum of Understanding is to memorialize the agreement between the Parties regarding:

1. The employee health care plans to be offered for January 1, 2027 through December 31, 2027 plan year; and
2. The employee premium cost-sharing contribution for the 2027 plan year.

BACKGROUND

WHEREAS, 2011 Public Act 152 ("Act") provides three options for compliance related to employee health care cost contributions, including an annual exemption pursuant to Section 8 by a two-thirds (2/3) vote of the governing body; and

WHEREAS, the Authority has historically followed the "Hard Cap" option established by the Michigan Department of Treasury; and

WHEREAS, the Authority has determined that it is in the best interest of both the Authority and its employees to exempt itself from the requirements of Public Act 152 for the 2027 coverage year; and

WHEREAS, the Authority's Board adopted **Resolution #18-2026** approving the exemption and the employee health care plans for the 2027 benefit year; and

WHEREAS, the Union represents employees affected by the health care benefits described herein and agrees to the terms set forth in this MOU.

AGREEMENT

PA 152 EXEMPTION

The Union acknowledges that the Authority has elected, in its sole discretion, pursuant to Section 8 of 2011 Public Act 152, to exempt itself from the requirements of the Act for the coverage year January 1, 2027 through December 31, 2027, as approved by a two-thirds (2/3) vote of the Authority's governing body.

EMPLOYEE PREMIUM CONTRIBUTIONS

For the 2027 plan year:

- All employees who elect health care coverage under the Authority's health care plan and who have **not opted-out** shall contribute **$85.00 per pay period** toward the cost of health insurance premiums.
- Employees who properly opt-out of coverage shall not be required to pay the premium contribution.

DURATION OF MOU

This MOU shall be effective **January 1, 2027**, and shall remain in effect through **December 31, 2027**, unless otherwise modified by mutual written agreement of the Parties.

NO PRECEDENT / LIMITED PURPOSE

This MOU is entered into for the limited purpose of addressing the Authority's PA 152 exemption and health care benefits for the 2027 plan year only. It shall not be considered a precedent or waiver of either Party's rights in future negotiations unless expressly stated in writing.

COLLECTIVE BARGAINING AGREEMENT

Except as specifically modified by this MOU, all other terms and conditions of the applicable Collective Bargaining Agreement between the Parties shall remain in full force and effect.

ENTIRE AGREEMENT

This MOU represents the entire understanding between the Parties regarding the matters addressed herein and may be amended only by written agreement signed by authorized representatives of both Parties.

SIGNATURES

IN WITNESS WHEREOF, the Parties have executed this Memorandum of Understanding on the dates indicated below.

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

By: _____
Name: _____
Title: _____
Date: _____

INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS
LOCAL 2624

By: _____
Name: _____
Title: _____
Date: _____

Grand Ledge Area
Emergency Service Authority
500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Resolution # 19-2026

A RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF EQUIPMENT PURCHASE AND SERVICE TO UPFIT THE 2027 CHEVROLET SILVERADO AS A BRUSH UNIT.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists and finds that outfitting the previously approved 2027 Chevrolet Silverado as a brush truck is in the best interest of the organization and the communities it serves

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS the board deems it for the benefit of the Authority and the efficient and effective administration thereof to purchase needed equipment not to exceed $25,969.96 and to enter into an agreement with Overwatch Emergency not to exceed $24,674.68 (see attached email) to completely upfit the 2027 Chevrolet Silverado. Completed using GLAESA supplied equipment.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on November 23, 2026.

Ayes: _____
Nays: _____
Absent: _____

_____
Don Willems, Chairman

_____
Rick Lantz, Secretary

Outlook

New 618, Final Approval and Upfitting/Outfitting

From Zach Waltersdorf <zachwaltersdorf@glaesa.com>
Date Wed 11/18/2026 1:13 PM
To Mike Roman <mikeroman@glaesa.com>
Cc Matthew Spalding <matthewspalding@glaesa.com>

12 attachments (18 MB)
Sundance.pdf; Power Products.pdf; The Fire Store.pdf; ACE.pdf; Amazon.pdf; Menards.pdf; PIVOTCASE by Flyboys.pdf; Dingus.pdf; 180 Designs.pdf; Overwatch.pdf; Discount Tire.pdf; 810EDFF6-FF94-4637-B9E9-DF57FD813E8D.jpeg;

To: Fire Chief and Authority Board
From: Truck Committee

Following the Board's selection of the Chevrolet Silverado 3500HD WT, the Truck Committee recommends the purchasing and upfitting plan outlined below. The projected total is $109,759.64, which is $240.36 below the approved $110,000 project budget.

GM's production schedule has moved the truck to the 2027 model year, adding $1,380.00 to the original $57,735.00 price. The revised chassis price through Sundance Chevrolet is $59,115.00.

This is the manufacturer's suggested retail price (MSRP) and excludes any GM discounts or incentives that may be available at delivery. Any applicable discounts would reduce the final chassis price and overall project cost.

Vendor	Vehicle, Work or Equipment	Projected Cost
Sundance Chevrolet	Original truck price – Silverado 3500HD WT	$57,735.00
Sundance Chevrolet	2027 model-year price increase	$1,380.00
Discount Tire	Off-road tires	$1,604.42
Overwatch	Emergency lighting, siren, radio installation, brush guard and related upfitting	$24,674.68
180 Designs	Vehicle graphics	$1,875.00
PRO-MEC	Custom storage cabinets	$9,500.00
Mark Neuman	Fabrication to adapt the existing skid unit to the new truck	$4,000.00
Power Products	Portable-radio charger and accessories	$277.32

Menards	Equipment and supplies	$187.96
Amazon	Equipment and supplies	$788.64
ACE	Equipment and supplies	$2,819.88
Dingus Fire Supplies	Equipment and supplies	$2,739.01
The Fire Store	Equipment and supplies	$1,335.45
PIVOTCASE by Flyboys	MCT Mount and Case	$342.28
Various vendors	Additional shipping costs	$500.00
Total projected project cost		**$109,759.64**
Approved project budget		**$110,000.00**
Remaining budget		**$240.36**

Given the custom cabinet requirements and lead times, the committee recommends PRO-MEC in Grand Ledge for cabinets and Mark Neuman for welding and skid-unit modifications. Working locally will allow direct coordination of cabinet fit, equipment placement and installation of the department's recently upgraded skid unit.

The cabinet and welding amounts are worst-case estimates and are expected to decrease. Final pricing depends on the available space and measurements taken after the truck arrives. Neither vendor can provide exact pricing until the cabinet dimensions and required skid-unit modifications are confirmed.

The committee recommends approval of the listed vendors, upfitting work and equipment purchases within the $110,000 project budget. Any applicable GM incentives or reductions in cabinet and welding costs would increase the $240.36 remaining balance.

Please contact me with any questions.

Zach Waltersdorf
Firefighter / Paramedic IC
Grand Ledge Area Emergency Services Authority
zachwaltersdorf@glaesa.com
O: 517.627.1157
C: 517.526.3662

618
3500 HD
Grand Ledge Area
Emergency Services Authority

PLEASE NOTE OUR NEW ADDRESS!!

OVERWATCH EMERGENCY

407 NORTH CLINTON AVENUE, SUITE 2
ST JOHNS MI 48879
989-295-6969
INFO@OVERWATCHEMERGENCY.COM
WWW.OVERWATCHEMERGENCY.COM

Estimate

Bill To GRAND LEDGE AREA EMERGENCY SERVICES
ROMAN, MIKE_CHIEF
500 NORTH CLINTON STREET
GRAND LEDGE, MI 48837

Business (517) 627-1157
Email mikeroman@glaesa.com

Estimate # 7119
Service Advisor DAVE SHUELL
Technician DAVID SHUELL II

Plate MI TBD
Description RED 2027 CHEVROLET SILVERADO HD3500 CREW CAB / SHORT BOX
VIN TBD
Unit BRUSH TRUCK
Odometer 0

Appointment 10/15/2026 1:18 PM
Promised 10/15/2026 1:18 PM

Service

UPFIT BRUSH TRUCK WITH LIGHTS, SIREN AND EQUIPMENT INSTALL THE COMPONENTS LISTED BELOW, PROGRAM TO CUSTOMER SPECIFICATIONS. INSTALL CUSTOMER SUPPLIED 800 MHz MOBILE RADIO INTO CONSOLE. INSTALL CUSTOMER SUPPLIED PORTABLE RADIO CHARGER TO REAR OF CONSOLE. INSTALL KUSSMAUL SHORELINE AUTO EJECT AND 12 VOLT POWER CONVERTER. RUN 110 VOLT POWER TO: DUPLEX OUTLET ON BACKSIDE OF CONSOLE. FOUR-PLEX OUTLET - ONE IN EACH TOOL BOX. RUN 12 VOLT POWER TO: EACH TOOL BOX. TO BATTERY FOR CHARGING.			$6,578.32 S2
795H - GTT - GTT LED EMITTER W/LIBERTY II LIGHTBAR (OPTICOM) Price reflects a price reduction of $340.20 from the standard price of $2,551.50	1 Unit	$2,211.30 / Unit	$2,211.30 S
BJ2DDDD202 - WHELEN - 54" Liberty II, WeCanX, DUO, Red/White Corners, w/ 6 Front Inboard Red/White, 10 Rear Inboard Red/Amber, w/ 2 Alleys, Traffic Advisor Price reflects a price reduction of $3,893.84 from the standard price of $7,530.00	1 Unit	$3,636.16 / Unit	$3,636.16 S
STPBK101 - WHELEN - MOUNTING KIT, SILVERADO 54"-56", Black Straps Price reflects a price reduction of $122.00 from the standard price of $122.00	1 Unit	$0.00 / Unit	$0.00 S
07-26F721-000 - WHELEN - BRACKET, GTT EMITTER W/T-DS Price reflects a price reduction of $4.85 from the standard price of $34.00	1 Unit	$29.15 / Unit	$29.15 S
07-26F382-000A - WHELEN - Liberty II, Light Module Snap In Mounting Bracket Price reflects a price reduction of $1.03 from the standard price of $7.25	1 Unit	$6.22 / Unit	$6.22 S
BK1542CHT242500 - SETINA - 2024 - 2026 Chevy Silverado 2500 - 3500 PB 450LR4, LIGHT-READY w/ Whelen ION, 2 Forward Facing, 1 Each Side Price reflects a price reduction of $44.45 from the standard price of $649.00	1 Unit	$604.55 / Unit	$604.55 S
I2D - WHELEN - ION® DUO™ Series Linear-LED® Universal Light, RED/WHITE, Individual Control of each	4 Unit	$176.58 / Unit	$706.32 S

Color (MOUNT INTO PUSH BUMPER) Price reflects a price reduction of $117.68 from the standard price of $206.00			
HK0809CHT242500 - SETINA - 2024-2026 CHEVROLET SILVERADO 2500/3500/4500, PB8 HEADLIGHT GUARD DOUBLE LOOP (IMPACT BARS N/A ON THE HD) Price reflects a price reduction of $32.12 from the standard price of $469.00	1 Unit	$436.88 / Unit	$436.88 S
C-VSW-2600-SILV - HAVIS-SHIELD - 12.5" Wide Flat 26" Vehicle-Specific Console For 2019-2025 Chevrolet Silverado And GMC Sierra (UTILIZE APPROPRIATE FILLER PANELS AS NECESSARY) Price reflects a price reduction of $66.43 from the standard price of $970.00	1 Unit	$903.57 / Unit	$903.57 S
C-EB40-CCS-1P - HAVIS-SHIELD - Cencom Carbide Controller Bracket Price reflects a price reduction of $40.00 from the standard price of $40.00	1 Unit	$0.00 / Unit	$0.00 S
C-EB25-XTL-1P - HAVIS-SHIELD - 1-Piece Equipment Mounting Bracket, 2.5" Mounting Space, Fits Motorola XTL2500, XTL5000-05, APX-7500, APX-6500 Price reflects a price reduction of $35.00 from the standard price of $35.00	1 Unit	$0.00 / Unit	$0.00 S
C-ARM-102 - HAVIS-SHIELD - HAVIS SIDE ARM RESTS Price reflects a price reduction of $15.74 from the standard price of $115.00	2 Unit	$107.13 / Unit	$214.26 S
CUP2-1001 - HAVIS-SHIELD - Self-Adjusting Dual Cupholder Price reflects a price reduction of $5.00 from the standard price of $73.00	1 Unit	$68.00 / Unit	$68.00 S
C-W-USB2-1 - HAVIS - 2" Plate, Dual USB Bracket w/ 2 USB-C & USB Type A Dual Port Chargers for 3.3" W Section of Wide Consoles Price reflects a price reduction of $35.06 from the standard price of $256.00	2 Unit	$238.47 / Unit	$476.94 S
C-W-LP2 - HAVIS - 2" Plate, w/ (2) +12v Lighter Plug Sockets for 3.3" W Section of Wide Consoles Price reflects a price reduction of $6.30 from the standard price of $46.00	2 Unit	$42.85 / Unit	$85.70 S
C-APW-0744-1 - HAVIS - 7" Accessory Pocket, 4.4" Deep for 3.3" W Section of Wide Consoles Price reflects a price reduction of $2.53 from the standard price of $37.00	1 Unit	$34.47 / Unit	$34.47 S
C-AP-0645-1 - HAVIS - Accessory Pocket; 6" Long; 4.5" Deep Price reflects a price reduction of $5.34 from the standard price of $78.00	1 Unit	$72.66 / Unit	$72.66 S
MMSU-1 - MAGNETICMIC - MAGNETIC MIC Price reflects a price reduction of $19.90 from the standard price of $39.95	2 Unit	$30.00 / Unit	$60.00 S
C399-GLAESA - WHELEN - Whelen Core, Amplifier Control Module (PACKAGE PRICE INCLUDES CONTROL HEAD AND SCANPORT INSTALLATION KIT)	1 Unit	$1,638.92 / Unit	$1,638.92 S
CCTL6 - WHELEN - Includes 3 Section Control Head and 8 Push-Buttons, 4-Position Slide Switch with a 7-Position Rotary Knob. Manual, Airhorn Plus 3 Traffic Advisor™ Switches and Microphone with Extension Cable Price reflects a price reduction of $473.00 from the standard price of $473.00	1 Unit	$0.00 / Unit	$0.00 S
C399SP - WHELEN - SCANPORT OBDII HARNESS Price reflects a price reduction of $189.00 from the standard price of $189.00	1 Unit	$0.00 / Unit	$0.00 S
60CREGCS - WHELEN - 12 Diode Interior Light, Split Red/White, 6" Round Surface Mount, Includes Switches (CEILING MOUNTED, ONE FRONT OF CAB AND ONE REAR OF CAB) Price reflects a price reduction of $73.70 from the standard price of $258.00	2 Unit	$221.15 / Unit	$442.30 S
SA315U - WHELEN - SIREN SPEAKER, NYLON COMPOSITE, Small Round Profile, Composite Speaker, 6.5" H x 6.5" W x 2.9" D. Price reflects a price reduction of $237.10 from the standard price of $412.00	2 Unit	$293.45 / Unit	$586.90 S
SAK1 - WHELEN - SIREN SPEAKER BRACKET Price reflects a price reduction of $106.00 from the standard price of $53.00	2 Unit	$0.00 / Unit	$0.00 S
TSS0D - WHELEN - T-Series™ Linear Super-LED® Lightheads, Surface Mount, DUO™ Color, Red/White (ONE ON EACH FENDER, ONE ON EACH BOX SIDE, ONE ON REAR SURFACE OF RIGHT SIDE TOOL BOX) Price reflects a price reduction of $142.10 from the standard price of $199.00	5 Unit	$170.58 / Unit	$852.90 S
TSS0L - WHELEN - T-Series, Surface Mount, DUO,	1 Unit	$170.58 / Unit	$170.58 S

Red/Green, Black Flange, Clear Lens (MOUNTED ON REAR SURFACE OF LEFT SIDE TOOL BOX) Price reflects a price reduction of $28.42 from the standard price of $199.00			
HG22PC62RW-SILVERADO - HG2 - SIDE RUNNER LED UNDER ROCKER LED EMERGENCY STRIP, 62", RED/WHITE, PAIR WITH MOUNTING HARDWARE - 2026 SILVERADO CREW Price reflects a price reduction of $396.03 from the standard price of $1,108.89	1 Unit	$712.86 / Unit	$712.86 S
P14-WBFP-1 - TECNIQ, INC - 9 LED Square Steelhead Heavy Duty Work Light Price reflects a price reduction of $55.60 from the standard price of $97.80	2 Unit	$70.00 / Unit	$140.00 S
PCH1PB - WHELEN - Single Panel Pioneer w/ Pole/Pedestal Mount Adapter, Combination Flood/Spot, Black (MOUNTED ON REAR SURFACE OF TOOL BOX) Price reflects a price reduction of $196.42 from the standard price of $1,375.00	1 Unit	$1,178.58 / Unit	$1,178.58 S
86930NB1 - WHELEN - 3" Side Mount for Telescoping Light Pole Price reflects a price reduction of $130.42 from the standard price of $913.00	1 Unit	$782.58 / Unit	$782.58 S
D07-0S45-1 - TECNIQ - Accent Light Stainless 45 Degree Case (MOUNTING LOCATION TBD) Price reflects a price reduction of $4.68 from the standard price of $4.22	3 Unit	$2.66 / Unit	$7.98 S
D07-W450-1 - TECNIQ, INC - Mini Lamp Body 45 Degree White (MOUNTING LOCATION TBD) Price reflects a price reduction of $19.11 from the standard price of $17.23	3 Unit	$10.86 / Unit	$32.58 S
091-55-20-120-XX - KUSSMAUL ELECTRONICS - Auto Eject, Super 20, 120 Volts AC, 20 Amps (BLACK COVER) Price reflects a price reduction of $53.40 from the standard price of $427.20	1 Unit	$373.80 / Unit	$373.80 S
PD69RR - PROGRESSIVE DYNAMICS - Inteli-Power 9300 Series Converter/Charger with Charge Wizard - 45 Amp Price reflects a price reduction of $28.16 from the standard price of $365.00	1 Unit	$336.84 / Unit	$336.84 S
12/3 SJOOW - SJO Black Rubber Cord Outdoor Wire Cable Flexible Wire/Cable Price reflects a price reduction of $10.00 from the standard price of $2.82	25 Unit	$2.42 / Unit	$60.50 S
110 VOLT OUTLET SUPPLIES	1 Unit	$65.00 / Unit	$65.00 S
12 VOLT OUTLET SUPPLIES	1 Unit	$45.00 / Unit	$45.00 S
IP67 - CIRCUIT BREAKER, 12V 100A, BATTERY DISCONNECT Price reflects a price reduction of $2.70 from the standard price of $16.95	1 Unit	$14.25 / Unit	$14.25 S
IP65 - CIRCUIT BREAKER, 12V 80A, BATTERY DISCONNECT Price reflects a price reduction of $1.92 from the standard price of $15.67	1 Unit	$13.75 / Unit	$13.75 S
79924 - BLUE SEA - ATO/ATC Split Bus Fuse Block with Ground and Cover, 100 Amps	1 Unit	$119.90 / Unit	$119.90 S
1261 - RELAY Price reflects a price reduction of $7.48 from the standard price of $26.22	2 Unit	$22.48 / Unit	$44.96 S
		Sub	**$23,744.68**

Total Parts	$17,166.36
Total Labor	$6,578.32
Total Before Taxes & Miscellaneous Charges	$23,744.68
(F8) SHIPPING*	$785.00
(S2) Shop Supplies*	$145.00
(S) Sales Tax*	$0.00
Exemption #: MUNICIPALITY	
Grand Total	**$24,674.68**

Estimates are valid for 30 days.

SERVICE FOR THOSE SERVING US!

Thank you for your business

Eaton County Central Dispatch
911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: October 2026

Monthly Statistics:

- Total Telephone Calls: **9,586**
  - Emergency Lines: **3,931**
  - Non-Emergency Lines: **5,655**
- Text-to-911 Sessions: **32**
- Total Incidents: **8,188**
  - EMS: **1,664**
  - Fire: **1,105**
  - Law Enforcement: **5,419**
- Addresses Issued: **4**
- Radio Support Tickets: **5**
- RAVE Mobile Safety:
  - Smart911 Safety Profile Activity: **95**
  - Smart911 Safety Profiles Created: **34**
  - RAVE Facility Profile Activity: **185**
  - RAVE Facility Profiles Created: **0**
  - RAVE Panic Button Activity: **11**

Training & Exercises:

- **Telecommunicators & Supervisors**
  - CORE Law Enforcement Day
  - Peninsula, Fiber Network Annual User Group Meeting
  - The Veteran: Continued Resilience for First Responders
  - Leadership & Coaching
  - Generational Differences
  - Brain Health: Protect the Protectors Training
  - AVI Unified Command Training
- **Emergency Management**
  - Michigan Emergency Management Association Conference
  - AVI Unified Command Training
  - Emergency Response to Accidents Involving Livestock (ERAIL) Training

Facility Projects:

- **Current Projects**
  - Carpet Replacement
  - Painting

Technology & Radios:

- **Current Projects**
  - Eaton911 Connect App
  - Radio Preventive Maintenance/Radio Encryption
  - Unify CAD-to-CAD
  - RAVE Desktop Notifier

Emergency Management Support:

- Conducted a site tour of the 21st Plastics facility.
- Met with General Motors' Senior Environmental Engineer to discuss emergency response plans.

Communications Unit Support:

Event / Exercise	Operational Support	Communications Plan Developed
2026 Grand Ledge Homecoming Parade	✓	✓
Eaton County Live Fire Training Facility Ribbon Cutting & Live Fire Demonstration	—	✓
Live Fire Training	—	✓
Building Manufacturer Live Burn Training	—	✓

Operations:

- Successfully conducted the monthly Outdoor Warning Siren test on Saturday, October 3.
- Welcomed Megan Barnes as the new Eaton County Emergency Management Specialist on October 5.
- Deputy Director D'Huyvetter collaborated with Ford Motor Company to test its SYNC 911 Assist Technology.
- Recognized Supervisor Brian Jones & Telecommunicator Riley for five (5) years of dedicated service to Eaton County Central Dispatch.
- Continued recruitment and the promotional process to fill vacant telecommunicator and supervisor positions.
- Continued onboarding and training for the Emergency Management personnel.
- Renewed the Eaton County CRG mapping subscription to support emergency preparedness and facility mapping.

Operational Staffing Report:

Division	Authorized	Filled	In Training	Vacant
Telecommunicators	16	14	0	2
Supervisors	6	5	0	1
Administration	4	4	0	0
Emergency Management	2	2	0	0
Total	**28**	**25**	**0**	**3**

Public Education & Community Outreach:

- Deputy Director D'Huyvetter & Supervisor Jones taught the Michigan Public Safety Communications System (MPSCS) End-User training to the Mid-Michigan Police Academy at the Lansing Community College West Campus.
- Director Flynn provided a presentation to the Grand Ledge Rotary Club, highlighting Eaton County 911 operations, services, and public safety communications.
- October is Fire Prevention Month. The Public Relations Team attended the following Fire Open Houses & Community Events:
    - Bellevue Fire Department
    - Benton Township Fire Department
    - Delta Township Fire Department
    - Charlotte Fire Department
    - Hamlin Township Fire Department
    - Grand Ledge Area Fire Department
    - Olivet Fire Department
    - Vermontville Fire Department
    - Grand Ledge Trick-or-treat on Bridge Street

Yours truly,

Kelley Flynn

Kelley Flynn
Director



Eaton County Central Dispatch
Total Calls For Service

October 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,664	20.3%	15,600	20.2%
Fire	1,105	13.5%	9,267	12.0%
Police	5,419	66.2%	52,314	67.8%
Total Calls	**8,188**	**100.0%**	**77,181**	**100.0%**

Eaton County Central Dispatch
Fire Calls For Service

October 2026

Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	35	3.2%	306	3.3%
Benton Twp. Fire	21	1.9%	235	2.5%
Charlotte Fire	202	18.3%	1,988	21.5%
Delta Fire	440	39.8%	2,922	31.5%
Eaton Rapids City	81	7.3%	731	7.9%
Eaton Rapids Twp.	85	7.7%	723	7.8%
Grand Ledge Fire	67	6.1%	664	7.2%
Hamlin Twp Fire	20	1.8%	204	2.2%
Olivet Fire	35	3.2%	260	2.8%
Roxand Twp. Fire	16	1.4%	138	1.5%
Sunfield Fire	31	2.8%	368	4.0%
Vermontville Fire	9	0.8%	115	1.2%
Windsor Fire	55	5.0%	523	5.6%
Outside Agencies*	8	0.7%	90	1.0%
LTFD(8), LAFD(0), DLHF(0),NASH(0)				
Total Fire Calls	**1,105**	**100.0%**	**9,267**	**100.0%**

* Agencies Outside Eaton County

Eaton County Central Dispatch
EMS Calls For Service

October 2026

Agency	Month To Date		Year To Date	
	Calls	**%/Total**	**Calls**	**%/Total**
Benton Twp. EMS	83	5.0%	754	4.8%
Delta Twp. EMS	582	35.0%	5,283	33.9%
Eaton Area EMS	663	39.8%	6,217	39.9%
Grand Ledge EMS	162	9.7%	1,664	10.7%
Vermontville EMS	20	1.2%	198	1.3%
Windsor Twp. EMS	103	6.2%	990	6.3%
Outside Agencies* *DLHE (0), LIFE(0), LTEM(15), NEMS(18), PRTE(18), LAEM(0)*	51	3.1%	494	3.2%
Total EMS Calls	**1,664**	**100.0%**	**15,600**	**100.0%**

* Agencies Outside Eaton County

Eaton County Central Dispatch
Police Calls For Service

October 2026

Agency	Month To Date		Year To Date	
	Calls	**%/Total**	**Calls**	**%/Total**
Bellevue Police	17	0.3%	310	0.6%
Charlotte Police	651	12.0%	6,293	12.0%
Eaton County Sheriff	1,992	36.8%	20,330	38.9%
Delta	*1,627*	30.0%	16,939	32.4%
Out County	*365*	6.7%	3,391	6.5%
Animal Control	*16*	0.3%	317	0.6%
Eaton Rapids Police	359	6.6%	3,308	6.3%
Grand Ledge Police	628	11.6%	5,536	10.6%
Michigan State Police	1,513	27.9%	14,526	27.8%
Olivet Police	97	1.8%	596	1.1%
Potterville Police	124	2.3%	1,054	2.0%
Outside Agencies* *DNR(6), ME(16)*	22	0.4%	361	0.7%
Total Police Calls	**5,419**	**100.0%**	**52,314**	**100.0%**

Eaton County 911 Phone Calls Received in 2026			
Month	911	Non-emergency	Total Calls
January	3,632	5,181	8,813
February	3,091	4,897	7,988
March	3,491	5,437	8,928
April	3,702	5,425	9,127
May	3,797	5,320	9,117
June	3,741	5,145	8,886
July	4,109	5,784	9,893
August	3,862	5,480	9,342
September	3,663	5,501	9,164
October	3,931	5,655	9,586
November			-
December			-
TOTAL	37,019	53,825	90,844

Text to 9-1-1 Calls

2026	January 2026	40
	February 2026	22
	March 2026	25
	April 2026	38
	May 2026	44
	June 2026	47
	July 2026	75
	August 2026	40
	September 2026	22
	October 2026	32
	November 2026	
	December 2026	
	Total in 2026	**385**

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
October 14, 2026	2026-95	1451 N CANAL RD	LANSING	48917	ELECTRICAL ONLY
October 16, 2026	2026-96	12542 N IONIA RD	SUNFIELD	48890	ELECTRICAL ONLY
October 20, 2026	2026-97	3601 S PERKEY RD	CHARLOTTE	48813	NEW BUILD
October 29, 2026	2026-98	3196 CARLISLE HWY	CHARLOTTE	48813	EXISTING STRUCTURE

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 10/01/2026 00:00:00 - 10/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	CARDIAC OR RESP ARREST	0	0	2	2	3%	0:00:10	0:00:00	0:00:00	0:06:25	0:03:13
	COMMERCIAL FIRE ALARM	0	0	9	9	13%	0:01:06	0:05:24	0:11:19	2:15:57	0:15:06
	COMMERCIAL STRUCTURE FIRE	0	0	3	3	4%	0:00:43	0:05:01	0:32:32	0:55:48	0:18:36
	COMPLAINT FIRE INVESTIGATION	0	1	4	5	7%	0:02:55	0:06:37	0:26:46	2:28:31	0:29:42
	MEDICAL ASSIST	1	1	28	30	45%	0:00:06	0:05:14	0:14:00	9:08:48	0:18:55
	MISCELLANEOUS FIRE RUN	0	1	1	2	3%	0:00:00	0:00:00	0:00:00	0:09:03	0:04:32
	MUTUAL AID REQUEST	0	0	1	1	1%	0:00:51	0:17:54	0:34:48	0:53:33	0:53:33
	ODOR INVESTIGATION	1	0	3	4	6%	0:02:20	0:04:59	0:28:18	1:46:52	0:35:37
	PERSONAL INJURY CRASH	0	0	2	2	3%	0:02:37	0:04:17	0:21:18	0:56:25	0:28:13
	RESIDENTIAL FIRE ALARM	0	0	1	1	1%	0:00:40	0:04:09	0:11:23	0:16:12	0:16:12
	STRUCTURE FIRE LARGE	0	0	5	5	7%	0:00:01	0:10:40	1:56:53	2:48:27	0:33:41
	VEHICLE FIRE	0	1	0	1	1%	0:00:33	0:10:25	2:31:52	2:42:50	2:42:50
	WIRES DOWN	0	1	1	2	3%	0:02:40	0:03:11	0:20:13	0:49:29	0:24:45
Subtotals for No Summary Code		**2**	**5**	**60**	**67**	**100%**	**0:01:14**	**0:07:05**	**0:42:40**	**25:18:20**	**0:34:13**
Subtotals for GLFD		**2**	**5**	**60**	**67**	**100%**	**0:01:14**	**0:07:05**	**0:42:40**	**25:18:20**	**0:34:13**

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 10/01/2026 00:00:00 - 10/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	3	3	2%	0:01:55	0:05:56	0:40:47	1:44:41	0:34:54
	AUTOMATIC CRASH NOTIFICATION	0	0	1	1	1%	0:00:01	0:00:00	0:00:00	0:05:17	0:05:17
	BACK PAIN (NON TRAUMATIC)	0	0	1	1	1%	0:00:00	0:00:00	0:00:00	0:23:05	0:23:05
	BREATHING PROBLEMS	0	0	14	14	9%	0:01:34	0:06:06	1:09:07	17:12:59	1:13:47
	CARDIAC OR RESP ARREST	0	0	3	3	2%	0:00:29	0:05:40	0:19:57	0:54:25	0:18:08
	CHEST PAIN (NON-TRAUMATIC)	0	0	8	8	5%	0:01:58	0:08:18	1:06:44	9:08:04	1:08:31
	COMMERCIAL FIRE ALARM	0	0	1	1	1%	0:00:00	0:00:00	0:00:00	0:02:11	0:02:11
	CONVULSIONS/SEIZURES	0	0	6	6	4%	0:02:21	0:05:24	1:02:00	6:58:27	1:09:45
	DIABETIC PROBLEMS	0	0	1	1	1%	0:01:33	0:04:07	0:59:40	1:05:20	1:05:20
	EMS STANDBY	1	2	3	6	4%	0:00:36	0:03:36	0:53:32	3:36:17	0:43:15
	FALLS	0	0	30	30	19%	0:02:25	0:08:32	0:53:37	29:46:42	0:59:33
	HEADACHE	0	0	4	4	2%	0:01:26	0:04:58	0:43:18	3:18:48	0:49:42
	HEART PROBLEMS	0	0	4	4	2%	0:02:45	0:05:17	2:01:18	8:37:16	2:09:19
	HEMORRHAGE/LACERATIONS	0	0	3	3	2%	0:02:33	0:11:07	0:42:38	2:48:53	0:56:18
	OVERDOSE/POISONING	0	0	2	2	1%	0:03:31	0:04:39	0:43:53	1:44:06	0:52:03
	PERSONAL INJURY CRASH	0	0	2	2	1%	0:00:00	0:15:11	1:16:55	1:38:02	0:49:01
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	6	6	4%	0:01:41	0:09:46	1:40:46	11:21:29	1:53:35
	SICK PERSON	1	2	23	26	16%	0:02:26	0:09:45	1:00:48	27:52:14	1:06:53
	STROKE (CVA)	0	0	6	6	4%	0:03:03	0:05:50	1:17:08	8:45:31	1:27:35
	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	2	2	1%	0:00:13	0:10:00	0:50:18	2:01:01	1:00:31
	TRAUMATIC INJURIES	0	0	4	4	2%	0:01:52	0:10:54	1:05:35	4:13:21	1:03:20
	UNCONSCIOUS/FAINTING (NEAR)	0	0	9	9	6%	0:02:05	0:06:27	1:10:11	11:46:21	1:18:29

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	UNKNOWN PROBLEM (MAN DOWN)	0	0	20	20	12%	0:02:03	0:05:54	0:36:24	15:25:51	0:46:18
Subtotals for No Summary Code		**2**	**4**	**156**	**162**	**100%**	**0:01:50**	**0:07:22**	**1:00:44**	**170:30:21**	**0:57:15**
Subtotals for GEMS		**2**	**4**	**156**	**162**	**100%**	**0:01:50**	**0:07:22**	**1:00:44**	**170:30:21**	**0:57:15**

Month	2026 Jan	2026 Feb	2026 March	2026 April	2026 May	2026 June	2026 July	2026 Aug	2026 Sept	2026 Oct	2025 Nov	2025 Dec	12 Mo average
Total Runs	185	169	173	188	195	184	176	173	166	170	199	186	180
City Of Grand Ledge													
Request for Service	**123**	**111**	**136**	**122**	**131**	**130**	**121**	**122**	**107**	**118**	**148**	**131**	125
Transported by GLAFD	75	71	90	62	86	74	69	72	71	75	89	88	77
TOT another agency	5	2	2	6	3	5	3	5	4	5	3	6	4
Refusals	22	28	25	34	31	31	29	32	16	23	39	20	28
Staff from another agency	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	21	10	19	20	11	20	20	13	16	15	17	17	17
Oneida township													
Request for Service	**33**	**28**	**21**	**36**	**36**	**26**	**35**	**33**	**30**	**15**	**29**	**24**	29
Transported by GLAFD	21	20	12	22	24	14	16	20	19	8	19	15	18
TOT another agency	2	0	0	0	1	2	0	3	1	0	1	0	1
Refusals	7	6	6	10	9	5	10	5	5	4	4	4	6
Staff from another agency	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	3	2	3	4	2	5	9	5	5	3	5	5	4
Roxand Township													
Request for Service	**9**	**6**	**10**	**12**	**10**	**14**	**10**	**6**	**10**	**10**	**7**	**11**	**10**
Transported by GLAFD	3	1	6	8	6	10	7	4	5	8	4	4	6
TOT anther agency	0	0	0	0	0	0	0	0	0	0	0	0	0
Refusals	3	2	3	1	2	3	1	0	1	1	1	4	2
Portland Parmedic use	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	3	3	1	3	2	1	2	2	4	1	2	3	2
Mutual Aid Given	**20**	**24**	**6**	**18**	**18**	**14**	**10**	**12**	**19**	**27**	**15**	**20**	17
Delta Township	12	23	5	12	14	14	7	11	13	20	13	14	13
Sunfield	3	0	1	4	2	0	1	0	4	2	2	5	2
Other	5	1	0	2	2	0	2	1	2	5	0	1	2
Last year total	184	243	219	206	171	186	212	198	174	198	191	181	196.92

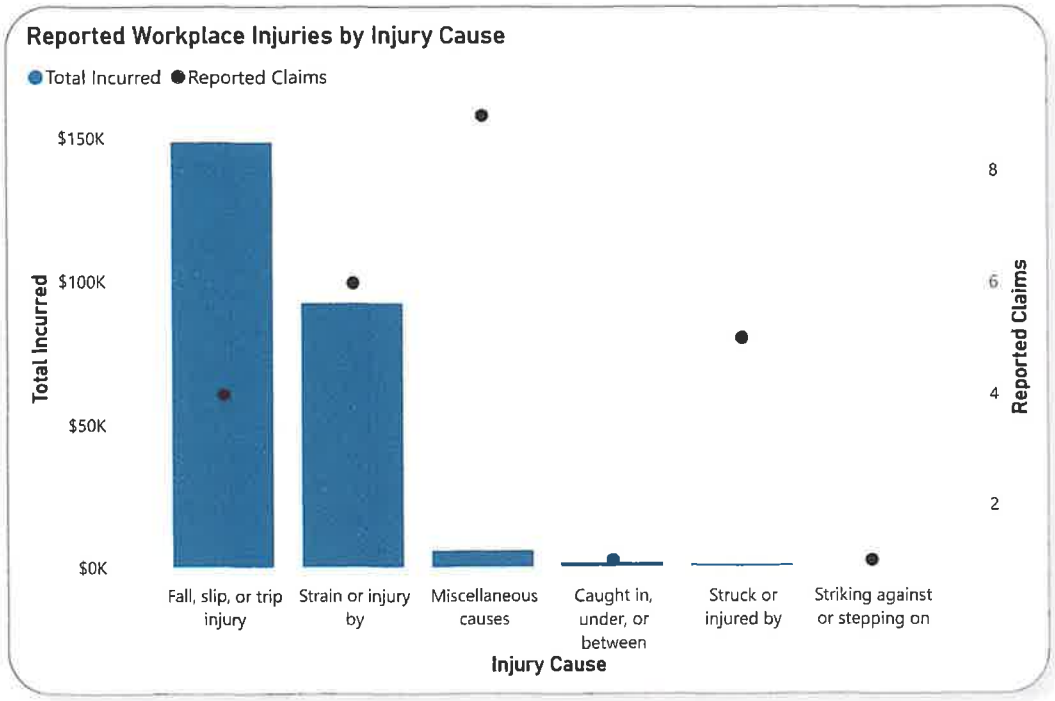
Policyholder Loss Analysis:

Date valued as of:
Monday, October 26, 2026

AF Group

By Injury Cause

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Injury Cause	Claims Reported	Total Incurred	% of Total	% of Total
Miscellaneous causes	9	$5,603	35%	2%
Strain or injury by	6	$92,288	23%	37%
Struck or injured by	5	$514	19%	0%
Fall, slip, or trip injury	4	$148,555	15%	60%
Caught in, under, or between	1	$1,052	4%	0%
Striking against or stepping on	1	$0	4%	0%
Total	**26**	**$248,012**	**100%**	**100%**

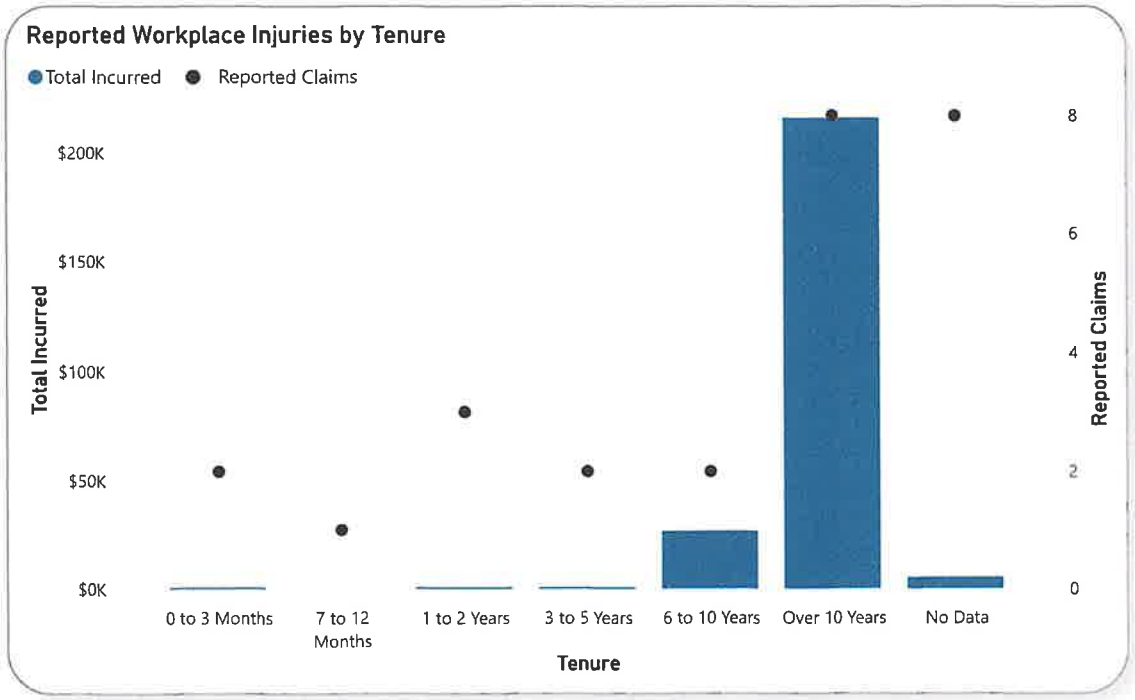
Policyholder Loss Analysis:

Data valued as of:
Monday, October 26, 2026

AF Group

By Tenure

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Tenure	Claim's Reported	Total Incurred	% Reported	% Total Incurred
0 to 3 Months	2	$106	8%	0%
7 to 12 Months	1	$0	4%	0%
1 to 2 Years	3	$360	12%	0%
3 to 5 Years	2	$52	8%	0%
6 to 10 Years	2	$26,435	8%	11%
Over 10 Years	8	$216,065	31%	87%
No Data	8	$4,996	31%	2%
Total	**26**	**$248,012**	**100%**	**100%**

Policyholder Loss Analysis:

Data valued as of:
Monday, October 26, 2026

AF Group

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Executive Summary

Claim Analysis by Policy Period

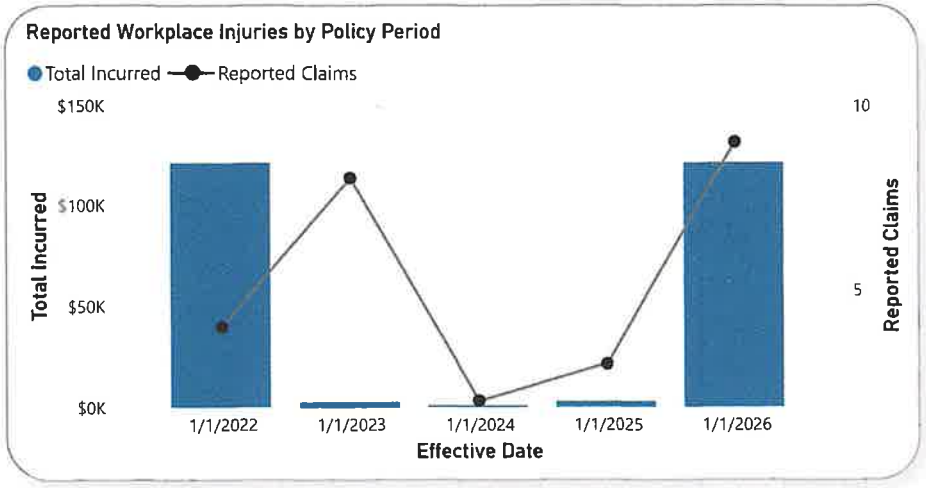
Effective Date	Open Claims	Closed Claims	Total Claims	% of Reported Claims	Reserves Medical	Reserves Indemnity	Paid Medical	Paid Indemnity	Total Incurred	% of Total Incurred	Avg. Reporting Lag
1/1/2022		4	4	15%	0.00	0.00	$49,236	$69,293	$120,959	49%	5
1/1/2023		8	8	31%	0.00	0.00	$2,711	$0	$2,736	1%	4
1/1/2024		2	2	8%	0.00	0.00	$383	$0	$383	0%	2
1/1/2025		3	3	12%	0.00	0.00	$2,833	$0	$2,833	1%	1
1/1/2026	2	7	9	35%	26,869.40	14,863.66	$33,470	$40,398	$121,102	49%	7
Total	**2**	**24**	**26**	**100%**	**26,869.40**	**14,863.66**	**$88,633**	**$109,692**	**$248,012**	**100%**	**5**

5
Avg Claims Per Policy Period

$49,602
Avg. Total Incurred per Policy Period

5
Avg Days to Report

$9,539
Avg. Total Incurred Per Claim



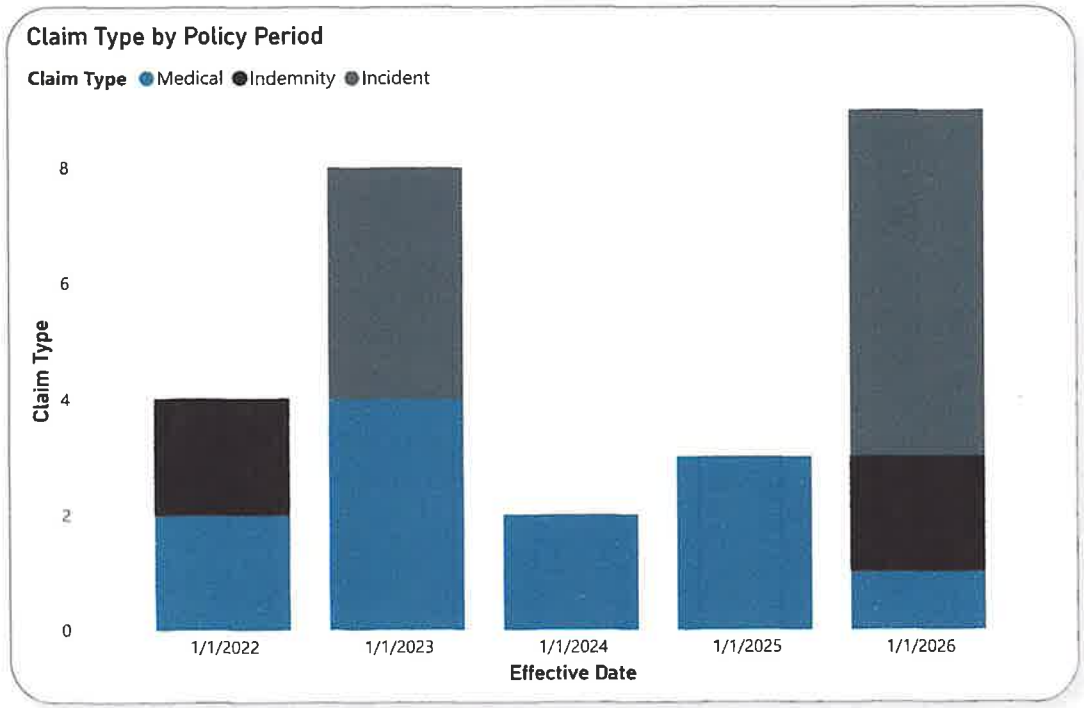
Policyholder Loss Analysis:

Data valued as of:
Monday, October 26, 2026

AF Group

Claim Type by Policy Period

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Effective Date	Incident	Indemnity	Medical	Total
1/1/2022		2	2	**4**
1/1/2023	4		4	**8**
1/1/2024			2	**2**
1/1/2025			3	**3**
1/1/2026	6	2	1	**9**
Total	**10**	**4**	**12**	**26**

MANAGEMENT LETTER OCTOBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

		RECEIPTS				CHARGES			
CODE	FINANCIAL CATEGORY	THIS MONTH($)	MONTHLY AVERAGE($)	% AVG MONTH	YEAR TO DATE($)	THIS MONTH($)	MONTHLY AVERAGE($)	% AVG MONTH	YEAR TO DATE($)
A	PRIVATE PAY	0.00	16.67	0%	100.00	0.00	0.00	0%	0.00
01	MEDICAID-MICHIGAN	0.00	1,556.25	2%	10,823.45	1,051.60	2,692.67	2%	19,305.60
02	MEDICARE-MICHIGAN	12,770.93	10,490.34	17%	108,351.68	13,568.00	18,031.47	16%	190,967.40
03	FEP	0.00	0.00	0%	615.70	0.00	0.00	0%	1,010.00
04	BCBSM	6,981.82	5,729.06	9%	65,536.59	14,179.00	9,138.83	8%	92,828.00
05	WORKERS' COMP	0.00	0.00	0%	0.00	1,186.00	197.67	0%	1,186.00
07	MCARE	1,186.97	582.29	1%	6,302.54	1,066.00	1,058.67	1%	7,430.80
11	BCN	7,177.96	4,980.10	8%	49,197.37	5,846.20	7,793.93	7%	80,137.20
12	CHAMPUS/TRICARE	0.00	177.14	0%	2,858.73	0.00	0.00	0%	904.40
13	CIGNA/CONNECTICUT GENER	0.00	0.00	0%	1,975.62	0.00	328.67	0%	4,292.00
14	AETNA LIFE & CASUALTY	0.00	0.00	0%	0.00	0.00	147.00	0%	882.00
59	UNITED HEALTH CARE	385.10	205.98	0%	3,034.86	0.00	181.33	0%	9,842.00
09A	PHP	0.00	23.50	0%	1,410.97	0.00	0.00	0%	0.00
MCD	MEDICAL ASSISTANCE	383.72	688.94	1%	7,259.70	1,938.40	1,809.87	2%	18,102.80
1352	HEALTH ALLIANCE PLAN/HA	783.30	130.55	0%	783.30	0.00	219.00	0%	1,314.00
1493	HOSPICE	0.00	0.00	0%	0.00	0.00	0.00	0%	1,131.60
3002	VETERANS ADMINISTRATION	1,904.00	1,578.94	2%	17,169.22	2,949.20	2,304.27	2%	20,343.40
3936	ALLIED BENEFITS	0.00	0.00	0%	872.66	0.00	0.00	0%	1,042.00
5001	PRIORITY HEALTH	1,016.54	600.77	1%	8,655.97	0.00	972.50	1%	9,289.00
5013	PRAIRIE STATES	731.20	121.87	0%	731.20	0.00	152.33	0%	914.00
5092	MCLAREN HEALTH PLAN	0.00	362.67	1%	3,266.00	0.00	362.67	0%	3,266.00
5166	UMR	910.40	151.73	0%	1,650.54	0.00	189.67	0%	1,138.00
5988	HAP PREFERRED PPO	0.00	0.00	0%	0.00	0.00	0.00	0%	1,008.00
6277	ALLIANZ GLOBAL ASSISTAN	0.00	0.00	0%	0.00	0.00	189.00	0%	1,134.00
A001	AAA MICHIGAN	0.00	0.00	0%	0.00	0.00	189.67	0%	1,138.00
A002	ALLSTATE	0.00	181.67	0%	1,090.00	0.00	181.67	0%	1,090.00
A003	AUTO OWNERS	0.00	336.67	1%	2,020.00	1,122.00	352.67	0%	2,116.00
A005	FARM BUREAU	0.00	192.33	0%	1,634.87	0.00	0.00	0%	1,154.00
A008	STATE FARM INSURANCE	0.00	529.00	1%	6,889.40	0.00	555.67	0%	4,328.00
A015	FARMERS INSURANCE GROUP	0.00	0.00	0%	0.00	0.00	376.00	0%	2,256.00
A018	LIBERTY MUTUAL	0.00	28.33	0%	1,208.47	1,026.00	366.00	0%	2,196.00
A036	GEICO	0.00	176.33	0%	1,058.00	0.00	176.33	0%	1,058.00
A037	PROGRESSIVE AUTO	1,186.00	1,151.67	2%	9,184.01	0.00	395.33	0%	5,721.00
A077	FREMONT MUTUAL INS	0.00	216.33	0%	1,298.00	0.00	216.33	0%	1,298.00
A080	FRANKENMUTH INS	0.00	0.00	0%	1,154.00	0.00	0.00	0%	0.00
A091	PIONEER STATE MUTUAL	0.00	0.00	0%	0.00	0.00	216.33	0%	1,298.00
COMM	COMMERCIAL INSURANCE	0.00	1,014.75	2%	10,426.52	0.00	1,614.40	1%	17,176.40
M001	MCLAREN HEALTH PLAN	4,576.99	3,369.08	5%	37,805.28	9,651.80	8,085.73	7%	78,584.00
M005	PRIORITY HEALTH	0.00	0.00	0%	0.00	914.00	152.33	0%	914.00
M015	GREAT LAKES HEALTH PLAN	0.00	418.41	1%	5,313.56	0.00	937.77	1%	11,983.40
M016	MERIDIAN HEALTH PLAN	499.01	83.17	0%	1,354.93	0.00	183.53	0%	3,173.60
P001	HUMANA GOLD PLUS	5,823.36	5,920.59	9%	63,952.04	14,426.80	12,576.73	11%	129,751.80
P004	MEDICARE PLUS BCBSM	15,663.35	17,068.44	27%	161,978.07	24,067.60	27,648.67	24%	277,367.20
P013	AETNA ADVANTAGE	1,690.75	1,218.60	2%	10,258.45	2,382.20	2,424.50	2%	20,605.80
P017	WELLCARE	0.00	87.48	0%	524.88	0.00	176.33	0%	2,278.80
P041	PRIORITY HEALTH ADVANTA	3,580.75	3,187.19	5%	32,606.70	5,267.20	5,828.60	5%	63,219.00
P101	HAP SENIOR PLUS	300.00	466.49	1%	3,901.30	0.00	965.07	1%	7,827.20
P111	MCLAREN ADVANTAGE	0.00	33.33	0%	1,430.77	0.00	0.00	0%	3,005.20

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	RECEIPTS: THIS MONTH($)	RECEIPTS: MONTHLY AVERAGE($)	RECEIPTS: % AVG MONTH	RECEIPTS: YEAR TO DATE($)	CHARGES: THIS MONTH($)	CHARGES: MONTHLY AVERAGE($)	CHARGES: % AVG MONTH	CHARGES: YEAR TO DATE($)
SELF	SELF PAY	0.00	118.64	0%	1,555.05	3,000.40	3,629.63	3%	38,960.80
W063	MACKINAW ADMINISTRATORS	0.00	0.00	0%	0.00	1,198.00	199.67	0%	1,198.00
W094	COMPREHENSIVE RISK SERV	0.00	0.00	0%	0.00	1,090.00	181.67	0%	1,090.00
W108	HASTINGS MUTUAL	0.00	0.00	0%	774.38	0.00	0.00	0%	0.00
W173	MEIJERS INC	0.00	0.00	0%	1,008.00	0.00	0.00	0%	0.00
TOTALS		67,552.15 UP 7%	63,195.30	100%	649,022.78	105,930.40 DOWN 7%	113,400.18	100%	1,148,256.40

MANAGEMENT LETTER OCTOBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

CODE	ADJUSTMENT CODE	ADJUSTMENTS: THIS MONTH($)	MONTHLY AVERAGE($)	% AVG MONTH	YEAR TO DATE($)
C0	TRANSFER ADJUSTMENT	0.00	0.00	0%	-485.04
C3	BCBSM CONTRACTUAL WRITEOFF	-1,596.06	-1,439.11	3%	-15,915.60
C4	MEDICARE CONTRACTUAL WRITEOFF	-10,091.44	-7,406.00	14%	-85,396.63
C5	WRITE-OFF CORRECTION	0.00	0.00	0%	-681.15
C7	SMALL BALANCE CREDIT	0.00	-7.16	0%	-102.37
C9	MEDICAID CONTRACTUAL WRITEOFF	-2,441.00	-4,501.74	9%	-40,005.27
Ce	WORKERS COMP CONTRACT WRITEOFF	0.00	0.00	0%	-474.62
Cf	TRICARE CONTRACTUAL WRITEOFF	0.00	-133.86	0%	-2,128.05
Cg	AUTO INSURANCE WRITEOFF	0.00	0.00	0%	-21.60
CJ	COLLECTION AGENCY WRITE-OFF	0.00	0.00	0%	-1,728.09
Ck	MISC CONTRACTUAL WRITEOFF	0.00	-814.13	2%	-10,931.96
CK	COLLECTION BAD DEBT SYS USED	-10,843.65	-7,757.56	15%	-76,543.44
Cl	MEDICAID HMO CONTRACT WRITEOFF	-6,627.40	-5,116.84	10%	-58,251.25
CL	BCN-HC CONTRACTUAL WRITEOFF	-1,349.09	-1,566.50	3%	-17,356.75
CIW	CIGNA CONTRACTUAL WRITEOFF	0.00	0.00	0%	-93.15
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-22,787.89	-22,843.03	44%	-227,936.97
CUH	UHC CONTRACTUAL WRITEOFF	0.00	0.00	0%	-180.00
C223	GOVT MANDATED ADJ (CREDIT)	-170.82	-376.75	1%	-4,866.14
C253	GOVT MANDATED ADJ (CREDIT)	-608.88	-341.18	1%	-2,047.10
DECE	DECEASED	0.00	-87.02	0%	-1,639.04
CREDIT TOTALS		-56,516.23	-52,390.88	100%	-546,784.22
D1	SMALL BALANCE DEBIT	0.00	0.03	0%	4.58
D3	DEBIT TRANSFER ADJUSTMENT	0.00	0.00	0%	485.04
D4	REFUND	2,282.00	503.67	38%	4,893.47
D5	WRITE-OFF CORRECTION	725.43	711.63	53%	15,366.30
D7	INSURANCE CARRIER TAKE-BACK	0.00	0.00	0%	0.05
D8	COLLECTION RECOVERY	225.00	121.86	9%	1,790.15
DZ	SMALL BALANCE DEBIT SYS USED	0.00	0.00	0%	4.47
DIP	CARRIER INTEREST PAYMENT	0.00	0.50	0%	3.01
D223	GOVT MANDATED ADJ (DEBIT)	0.00	0.00	0%	11.91
DEBIT TOTALS		3,232.43	1,337.69	100%	22,558.98
TOTALS		-53,283.80	-51,053.19		-524,225.24

ACCOUNTS RECEIVABLE STATUS

CODE	FINANCIAL CATEGORY	AMOUNT($)	% OF TOTAL	DAYS IN A/R	
01	MEDICAID-MICHIGAN	3,570.43	4.0%	40	
02	MEDICARE-MICHIGAN	7,961.60	9.0%	13	
04	BCBSM	-11,482.53	-13.0%		
05	WORKERS' COMP	1,186.00	1.0%		
07	MCARE	1,066.00	1.0%		
13	CIGNA/CONNECTICUT GENERAL	641.20	1.0%		
45	AARP	497.23	1.0%		
266	ALLSTATE	108.62	0.0%		
MCD	MEDICAL ASSISTANCE	2,111.20	2.0%		
1581	CHAMPVA	270.00	0.0%		
3002	VETERANS ADMINISTRATION	2,352.40	3.0%	31	
5013	PRAIRIE STATES	222.61	0.0%		
5092	MCLAREN HEALTH PLAN	825.60	1.0%		
5540	HEALTH SPRING	349.89	0.0%		
6277	ALLIANZ GLOBAL ASSISTANCE	1,134.00	1.0%		
A003	AUTO OWNERS	127.84	0.0%		
A005	FARM BUREAU	1,010.00	1.0%		
A008	STATE FARM INSURANCE	1,154.00	1.0%		
A018	LIBERTY MUTUAL	1,026.00	1.0%		
A047	MEEMIC INS	1,309.00	1.0%		
A091	PIONEER STATE MUTUAL	1,298.00	1.0%		
HOLD	HOLD STATUS	3,686.99	4.0%	1	*CALCULATED USING AVG TOTAL
LETT	COLLECTION LETTERS	14,882.02	16.0%	4	*CALCULATED USING AVG TOTAL
M001	MCLAREN HEALTH PLAN	2,093.60	2.0%		
M005	PRIORITY HEALTH	914.00	1.0%		
P001	HUMANA GOLD PLUS	6,668.20	7.0%	16	
P004	MEDICARE PLUS BCBSM	12,520.00	14.0%	14	
P041	PRIORITY HEALTH ADVANTAGE	-354.12	0.0%		
SELF	SELF PAY	31,974.44	35.0%	264	
W063	MACKINAW ADMINISTRATORS	1,198.00	1.0%		
W094	COMPREHENSIVE RISK SERVICES	1,090.00	1.0%		
TOTALS		91,412.22	100.0%	24	

LAPSE TIME FROM SERVICE DATE TO BILLING IS 7 DAYS. LAST MONTH 10 DAYS.

INCOME ANALYSIS
MONTHLY COMPARISON

MONTH	ENCOUNTERS	CHARGES($)	RECEIPTS($)	ADJUSTMENTS($)	ENDING A/R($)	DAYS IN A/R	MOVED TO CO STATUS
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12,285.86
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10,298.70
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6,984.87
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5,777.43
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2,744.35
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1,980.76
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2,937.50
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1,725.42
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12,827.29
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7,099.29
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6,650.74
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8,516.97
NOVEMBER	101	102,358.00	-64,633.50	-58,507.83	117,998.76	28	8,582.27
DECEMBER	124	135,623.00	-77,131.96	-60,085.96	116,403.84	27	7,856.85
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03	29	8,330.99
FEBRUARY	107	111,333.00	-66,928.06	-59,211.53	108,346.44	27	9,049.85
MARCH	123	128,708.80	-70,722.29	-59,069.70	107,263.25	26	8,541.03
APRIL	92	98,752.00	-67,067.33	-42,445.88	96,502.04	25	4,076.24
MAY	121	127,920.00	-70,005.35	-55,257.94	99,158.75	24	9,389.86
JUNE	105	112,622.80	-65,207.09	-50,405.87	96,168.59	24	5,993.93
JULY	113	119,571.80	-74,687.35	-59,697.30	81,355.74	21	9,931.33
AUGUST	99	105,721.00	-44,360.89	-40,496.21	102,219.64	27	5,476.33
SEPTEMBER	102	108,635.00	-57,359.00	-47,177.87	106,317.77	28	4,910.23
OCTOBER	100	105,930.40	-67,552.15	-53,283.80	91,412.22	24	10,843.65
CURRENT MONTH COMPARED TO THE AVERAGE							
OCTOBER	100	105,930.40	-67,552.15	-53,283.80	91,412.22		10,843.65
AVERAGE	107	113,400.17	-63,195.31	-51,053.17	96,105.45		7,757.56
	Down 7%	Down 7%	Up 7%	Up 4%	Down 5%		Up 40%

ENCOUNTER STATISTICS
MONTHLY COMPARISON

MONTH	ENCOUNTERS	AVG ENCTR	CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94
FEBRUARY	107	114	1,040.50	1,068.57	-622.72	-518.58
MARCH	123	117	1,046.41	1,055.94	-623.30	-521.65
APRIL	92	111	1,073.39	1,059.81	-618.04	-505.26
MAY	121	115	1,057.19	1,060.00	-604.33	-482.97
JUNE	105	111	1,072.60	1,063.66	-608.20	-485.84
JULY	113	110	1,058.16	1,058.95	-628.21	-494.07
AUGUST	99	109	1,067.89	1,060.09	-599.47	-469.99
SEPTEMBER	102	105	1,065.05	1,068.61	-601.09	-469.02
OCTOBER	100	107	1,059.30	1,059.81	-590.61	-477.13

MANAGEMENT LETTER OCTOBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

STATISTICAL INFORMATION

ITEM	COUNT	MONTH TO DATE($)	% OF TOTAL	YEAR TO DATE($)
PATIENT ENCOUNTERS	100	105,930.40		1,148,256.40
NEW INSURANCE CLAIMS SENT	126	123,451.01		1,319,025.61
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	8	8,584.09	6.95%	60,187.99
CLAIMS SUBMITTED ELECTRONICALLY	118	114,866.92	93.05%	1,258,837.62
PRIVATE STATEMENTS SENT	102	0.00		0.00
DUNNING LETTERS SENT	16	10,820.30		92,350.89
MOVED TO CO STATUS	24	10,843.65		76,543.44
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	6	2,282.00		4,893.47
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	102	0.00		0.00
FAST FORWARD UPDATES	0			
RECEIPTS POSTED ELECTRONICALLY	115	52,984.59	78.44%	516,824.11
CREDIT CARD PAYMENTS	0	0.00		0.00
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	115	52,984.59		516,824.11
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,488			
LAST TICKET NUMBER USED	13670			

**** - Calculated number too large or too small to display

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

Filter Criteria Includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/1/26		101 336 817	Professional Service	26.86	
		101 000 003	Pay Plus		26.86
10/2/26		101 000 231.01		420.00	
		101 000 202		40,040.47	
		101 000 202		400.00	
		101 000 202		61.40	
		101 000 003	P/R Direct Deposit		40,921.87
10/2/26		101 336 817	Professional Service	191.20	
		101 000 003	Merchant Bankcard Fees		191.20
10/2/26	28067	101 336 823	10/10/2026 Openhouse	1,500.00	
		101 000 003	Larry's Gridiron BBQ		1,500.00
10/2/26	28068	101 000 202	Invoice: 10/01-10/31/2026	406.44	
		101 000 003	Ameritas Life Insurance Corp		406.44
10/2/26	28069	101 000 202	Invoice: 287294527880x091426	787.16	
		101 000 003	AT&T Mobility		787.16
10/2/26	28070	101 000 202	Invoice: 2026-GLSEA03	150.00	
		101 000 003	Benton Harbor Dept of Public Safety		150.00
10/2/26	28071	101 000 202	Invoice: 86349080	359.89	
		101 000 202	Invoice: 86350888	719.78	
		101 000 003	Bound Tree Medical, LLC		1,079.67
10/2/26	28072	101 000 202	Invoice: 376289	31.50	
		101 000 003	CobraHelp		31.50
10/2/26	28073	101 000 202	Invoice: 09/21-10/20/2026	314.35	
		101 000 202	Invoice: 10/01-10/31/2026	14.79	
		101 000 003	Comcast		329.14
10/2/26	28074	101 000 202	Invoice: 7248089	1,369.03	
		101 000 003	Delta Dental		1,369.03
10/2/26	28075	101 000 202	Invoice: 76034	41.90	
		101 000 202	Invoice: 92131	6,760.00	
		101 000 003	Dinges Fire Company		6,801.90
10/2/26	28076	101 000 202	Invoice: 1402	629.66	
		101 000 202	Invoice: 1641	3,933.66	
		101 000 202	Invoice: 1640	1,066.09	
		101 000 003	Great Lakes Breathing Air		5,629.41
10/2/26	28077	101 000 202	Invoice: 110808-A	537.65	
		101 000 003	Lansing Uniform Company		537.65

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

Filter Criteria Includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/2/26	28078	101 000 202	Invoice: 1338119	279.09	
		101 000 003	Lansing Sanitary Supply, Inc.		279.09
10/2/26	28079	101 000 202	Invoice: 28544	1,623.02	
		101 000 003	MacQueen		1,623.02
10/2/26	28080	101 000 202	Invoice: 89732	1,600.00	
		101 000 003	Maner Costerisan		1,600.00
10/2/26	28081	101 000 202	Invoice: 3292	171.74	
		101 000 003	Mid Michigan Auto Works LLC		171.74
10/2/26	28082	101 000 202	Invoice: 914190811-18	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/2/26	28083	101 000 202	Invoice: pantry 100226	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/2/26	28084	101 000 202	Invoice: 282580007245	19,994.19	
		101 000 003	Priority Health		19,994.19
10/2/26	28085	101 000 202	Invoice: SVA0051235	918.41	
		101 000 003	The SHYFT Croup		918.41
10/2/26	28086	101 000 202	Invoice: 10/01-10/31/2026	205.27	
		101 000 003	Standard Insurance Company		205.27
10/5/26		101 336 817	Professional Service	139.08	
		101 000 003	PNC Merchant Feees		139.08
10/5/26		101 336 817	Professional Service	21.96	
		101 000 003	Paytrace LLC		21.96
10/7/26		101 000 229		14,615.66	
		101 000 003	941 Taxes EFTPS		14,615.66
10/16/26		101 000 231.01		420.00	
		101 000 202		36,815.99	
		101 000 202		400.00	
		101 000 202		60.65	
		101 000 003	P/R Direct Deposit		37,696.64
10/16/26		101 901 977.04	Debt Service	5,827.09	
		101 000 003	The Dart Bank		5,827.09
10/16/26	28089	101 627 001	T#12956 10/01/2026	459.06	
		101 000 003	United Healthcare		459.06
10/16/26	28090	101 627 001	T#12952 12977 12914	1,651.37	
		101 000 003	United Healthcare		1,651.37
10/16/26	28091	101 000 202	Invoice: 14198/4	30.00	
		101 000 003	Grand Ledge ACE		30.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

Filter Criteria Includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Hardware		
10/16/26	28092	101 000 202	Invoice: 302223	222.24	
		101 000 003	AFLAC		222.24
10/16/26	28093	101 000 202	Invoice: 09/2026	86.20	
		101 000 003	Baryames Cleaners		86.20
10/16/26	28094	101 000 202	Invoice: 86368008	1,850.06	
		101 000 202	Invoice: 86375050	507.83	
		101 000 003	Bound Tree Medical, LLC		2,357.89
10/16/26	28095	101 000 202	Invoice: 203234585544	84.93	
		101 000 202	Invoice: 206704673756	2.73	
		101 000 202	Invoice: 203234585543	1,275.62	
		101 000 003	Consumers Energy		1,363.28
10/16/26	28096	101 000 202	Invoice: Eng 611 pay061	5,827.09	
		101 000 003	The Dart Bank		5,827.09
10/16/26	28097	101 000 202	Invoice: RCV-38283		1.89
		101 000 202	Invoice: CFSI-22389	3,593.01	
		101 000 003	Fleet Fueling of Michigan		3,591.12
10/16/26	28098	101 000 202	Invoice: 522722	11.58	
		101 000 202	Invoice: 523755	12.87	
		101 000 003	Grand Ledge Auto Parts		24.45
10/16/26	28099	101 000 202	Invoice: 08/04-09/06/26 500	298.22	
		101 000 202	Invoice: 08/04-09/06/26 500A	151.57	
		101 000 202	Invoice: 2026-27 Rent 04	2,083.33	
		101 000 003	City of Grand Ledge		2,533.12
10/16/26	28100	101 000 202	Invoice: 31647453	147.30	
		101 000 003	Granger Container Service, Inc.		147.30
10/16/26	28101	101 000 202	Invoice: 409154	154.98	
		101 000 202	Invoice: 409325	198.05	
		101 000 003	Greenville Truck & Welding Supply		353.03
10/16/26	28102	101 000 202	Invoice: 143007	826.66	
		101 000 003	LaFontaine Ford of Lansing		826.66
10/16/26	28103	101 000 202	Invoice: 25890	369.25	
		101 000 003	Lawnscapes Lawn Care Inc		369.25
10/16/26	28104	101 000 202	Invoice: 18631	3,384.18	
		101 000 003	Medical Management Systems of MI		3,384.18

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/16/26	28105	101 000 202	Invoice: 914190811-19	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/16/26	28106	101 000 202	Invoice: pantry 101626	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/16/26	28107	101 000 202	Invoice: 2026-2260	1,150.00	
		101 000 003	Riverside Accounting, Inc.		1,150.00
10/19/26		101 336 817	Professional Service	3.51	
		101 000 003	Pay Plus		3.51
10/20/26		101 000 202	Invoice: swt 090426	1,848.23	
		101 000 202	Invoice: swt 091826	2,101.89	
		101 000 003	State of Michigan		3,950.12
10/20/26		101 000 202	Invoice: 001813268-2	17,413.41	
		101 000 003	MERS		17,413.41
10/21/26		101 000 229		13,258.59	
		101 000 003	941 Taxes EFTPS		13,258.59
10/27/26		101 000 231.01		2,500.62	
		101 000 003	Empower HCSP		2,500.62
10/30/26		101 336 817	Professional Service	80.80	
		101 000 003	Acct Analysis		80.80
10/30/26		101 000 231.01		420.00	
		101 000 202		30,509.55	
		101 000 202		400.00	
		101 000 202		68.40	
		101 000 003	P/R Direct Deposit		31,397.95
10/30/26		101 336 817	Professional Service	40.00	
		101 000 003	ACH Monthly Fee		40.00
10/30/26	28110	101 000 202	Invoice: 11/01-11/30/2026	342.76	
		101 000 003	Ameritas Life Insurance Corp		342.76
10/30/26	28111	101 000 202	Invoice: 287294527880x101426	787.46	
		101 000 003	AT&T Mobility		787.46
10/30/26	28112	101 000 202	Invoice: 86378281	56.24	
		101 000 202	Invoice: 86397230	137.18	
		101 000 003	Bound Tree Medical, LLC		193.42
10/30/26	28113	101 000 202	Invoice: 19117	155.00	
		101 000 003	The Bug Man		155.00
10/30/26	28114	101 000 202	Invoice: 378513	27.00	
		101 000 003	CobraHelp		27.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/30/26	28115	101 000 202	Invoice: 10/21-11/20/2026	2.31	
		101 000 202	Invoice: 11/01-11/30/2026	14.79	
		101 000 003	Comcast		17.10
10/30/26	28116	101 000 202	Invoice: 7296141	1,369.03	
		101 000 003	Delta Dental		1,369.03
10/30/26	28117	101 000 202	Invoice: 09/04-10/05/2026	1,880.48	
		101 000 003	Elan Financial Services		1,880.48
10/30/26	28118	101 000 202	Invoice: 410875	100.21	
		101 000 003	Greenville Truck & Welding Supply		100.21
10/30/26	28119	101 000 202	Invoice: C66904A	100.00	
		101 000 003	I/O Solutions, Inc.		100.00
10/30/26	28120	101 000 202	Invoice: 111510-A	395.00	
		101 000 003	Lansing Uniform Company		395.00
10/30/26	28121	101 000 202	Invoice: 10720	125.00	
		101 000 003	Michigan Association of Fire Chiefs		125.00
10/30/26	28122	101 000 202	Invoice: 914190811-20	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/30/26	28123	101 000 202	Invoice: pantry 103026	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/30/26	28124	101 000 202	Invoice: 170899	400.00	
		101 000 003	Phoenix Safety Outfitters		400.00
10/30/26	28125	101 000 202	Invoice: 262880006855	20,447.65	
		101 000 003	Priority Health		20,447.65
10/30/26	28126	101 000 202	Invoice: 2057732	814.77	
		101 000 003	Sports Stop, LLC		814.77
10/30/26	28127	101 000 202	Invoice: 264810	2,746.90	
		101 000 003	VC3, Inc.		2,746.90
	Total			267,108.37	267,108.37

Don Willems, Chairman

Rick Lantz, Secretary

RIVERSIDE ACCOUNTING, INC.

321 N. Bridge Street • Grand Ledge, MI 48837 • Voice (517) 364-1040 • Fax (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

500 N Clinton Street
Grand Ledge, MI 48837

Board of Directors,

We have prepared the accompanying monthly financial statements of **Grand Ledge Area Services Authority**, which comprise the **Balance Sheet, Income Statement, and Budget Reports** for the period ended **October 31, 2026**

Scope and Limitation of Services:

- **Basis of Preparation:** These financial statements were prepared from information, records, and representations provided directly by management.
- **No CPA Compilation, Review, or Audit:** We have not performed an audit, review, or CPA compilation engagement on these financial statements in accordance with standards established by the American Institute of Certified Public Accountants (AICPA).
- **No Assurance Provided:** Accordingly, we do not express an opinion, conclusion, or any form of assurance regarding the accuracy or completeness of these financial statements or whether they conform with Generally Accepted Accounting Principles (GAAP).

Management Responsibilities:

Management is responsible for the accuracy, completeness, and integrity of the underlying accounting records, as well as the implementation and maintenance of internal accounting controls.

These financial statements are intended solely for the information and use of management and internal business operations.

Sincerely,

Timothy D Spicer, EA
Riverside Accounting Inc

Grand Ledge Area Emergency Services
Balance Sheet
October 31, 2026

	This Year	Last Year
ASSETS		
Current Assets		
Dart Checking	$ 92,483.75	$ 122,644.03
Dart Future Reserved	769,885.68	596,752.62
Dart Muni MM	1,287,961.87	1,402,742.37
Prepaid Expenses	69,418.98	70,359.44
Accounts Receivable	90,708.14	140,958.40
Allowance for Doubtful Account	(31,740.00)	(31,740.00)
Accounts Receivable - Other	348.00	150.00
Total Current Assets	2,279,066.42	2,301,866.86
Property and Equipment		
Total Property and Equipment	0.00	0.00
Other Assets		
Total Other Assets	0.00	0.00
Total Assets	$ 2,279,066.42	$ 2,301,866.86
LIABILITIES AND CAPITAL		
Current Liabilities		
Accounts Payable	$ 28,804.39	$ 80,296.24
Federal Payroll Taxes Payable	10,172.55	11,897.44
Union Dues Withheld	(582.04)	2,414.00
Accrued Retirement Benefits	0.00	13,326.00
Deferred Revenue	371,468.96	417,598.79
Total Current Liabilities	409,863.86	525,532.47
Long-Term Liabilities		
Total Long-Term Liabilities	0.00	0.00
Total Liabilities	409,863.86	525,532.47
Capital		
Reserved for Future Equipment	365,799.84	365,799.84
Fund Balance	1,412,887.23	1,329,432.41
Net Income	90,515.49	81,102.14
Total Capital	1,869,202.56	1,776,334.39
Total Liabilities & Capital	$ 2,279,066.42	$ 2,301,866.86

See Accountant's Report

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Four Months Ending October 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	$ 103,153.78	$ 80,859.74	$ 414,131.15	$ 323,438.96
101 402 002	Oneida Millage	82,580.72	52,360.86	330,322.88	209,443.44
101 402 003	City DDA Capture	0.00	(24,166.67)	0.00	(96,666.68)
101 402 004	GL Millage 2.0	0.00	54,065.96	0.00	216,263.84
101 402 005	Oneida Millage 2.0	0.00	35,010.50	0.00	140,042.00
101 450 001	Training Income	50.00	0.00	50.00	0.00
101 502 001	Heart Health Donations	0.00	0.00	311.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	333.33	0.00	1,333.32
101 627 001	Service Runs Billings	103,819.97	68,750.00	437,462.20	275,000.00
101 627 002	Service Runs Contract W/O	(42,665.15)	0.00	(171,868.32)	0.00
101 627 003	Service Runs Bad Debt W/O	(10,618.65)	0.00	(29,967.43)	0.00
101 664 001	Interest/Dividend Income	2,399.63	2,083.33	11,206.57	8,333.32
101 673 001	Sale of Equipment	3,000.00	0.00	3,000.00	0.00
	Total Revenues	241,720.30	269,297.05	994,648.05	1,077,188.20
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	241,720.30	269,297.05	994,648.05	1,077,188.20
Expenses					
101 336 703.01	Payroll - Chief	11,637.60	8,373.66	34,912.80	33,494.64
101 336 703.02	Payroll - Career	124,160.08	87,402.96	357,983.09	349,611.84
101 336 704	Payroll - Oncall Part Paid	22,464.93	18,750.00	63,232.17	75,000.00
101 336 719.01	Payroll Taxes	11,925.72	8,909.19	34,376.36	35,636.76
101 336 719.02	Retirement	21,555.14	14,329.54	62,166.11	57,318.16
101 336 719.03	Fringe Benefits	21,133.27	35,634.61	111,058.58	142,538.44
101 336 723	Human Resources Managem	127.00	583.33	1,902.50	2,333.32
101 336 728	Office Supplies	202.33	500.00	1,064.98	2,000.00
101 336 741	Repairs & Maintenance	3,144.51	7,500.00	25,949.09	30,000.00
101 336 742	Apparatus Fuel	4,130.04	3,600.00	13,176.66	14,400.00
101 336 744	Uniforms	739.77	1,250.00	5,486.37	5,000.00
101 336 776	EMS Supplies	2,275.30	15,817.55	12,542.03	63,270.20
101 336 777	Building Maintenance	166.99	1,291.67	1,812.06	5,166.68
101 336 800	Maintenance Supplies	127.91	375.00	1,143.89	1,500.00
101 336 803	Trash Removal	147.30	141.67	569.11	566.68
101 336 806	Laundry & Repair	514.40	2,316.67	6,416.06	9,266.68
101 336 817	Professional Service	8,681.28	16,406.25	67,453.15	65,625.00
101 336 823	Departmental Programs	1,730.15	1,125.00	3,107.56	4,500.00
101 336 824	Training	2,591.90	3,958.33	4,675.43	15,833.32
101 336 831	Insurance	0.00	3,680.50	44,166.00	14,722.00
101 336 853	Communications	805.55	1,125.00	4,733.76	4,500.00
101 336 921	Utilites	477.87	2,933.33	8,236.03	11,733.32
101 336 940	Building Rent	2,083.33	2,083.33	8,333.32	8,333.32
101 901 977.01	New Equipment	0.00	10,421.97	500.00	41,687.88
101 901 977.04	Debt Service	11,654.18	5,916.67	29,135.45	23,666.68
	Total Expenses	252,476.55	254,426.23	904,132.56	1,017,704.92
	Net Income	$ (10,756.25)	$ 14,870.82	$ 90,515.49	$ 59,483.28

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2027

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	$ 620,438.71	$ 970,316.88	(349,878.17)	(36.06)
101 402 002	Oneida Millage	495,484.32	628,330.32	(132,846.00)	(21.14)
101 402 003	City DDA Capture	0.00	(290,000.04)	290,000.04	(100.00)
101 402 004	GL Millage 2.0	0.00	648,791.52	(648,791.52)	(100.00)
101 402 005	Oneida Millage 2.0	0.00	420,126.00	(420,126.00)	(100.00)
101 450 001	Training Income	50.00	0.00	50.00	0.00
101 502 001	Heart Health Donations	311.00	0.00	311.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	3,999.96	(3,999.96)	(100.00)
101 627 001	Service Runs Billings	437,290.63	825,000.00	(387,709.37)	(47.00)
101 627 002	Service Runs Contract W/O	(171,868.32)	0.00	(171,868.32)	0.00
101 627 003	Service Runs Bad Debt W/O	(29,967.43)	0.00	(29,967.43)	0.00
101 664 001	Interest/Dividend Income	11,206.57	24,999.96	(13,793.39)	(55.17)
101 673 001	Sale of Equipment	3,000.00	0.00	3,000.00	0.00
	Total Revenues	1,365,945.48	3,231,564.60	(1,865,619.12)	(57.73)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	1,365,945.48	3,231,564.60	(1,865,619.12)	(57.73)
Expenses					
101 336 703.0	Payroll - Chief	38,792.00	100,483.92	(61,691.92)	(61.39)
101 336 703.0	Payroll - Career	394,064.39	1,048,835.52	(654,771.13)	(62.43)
101 336 704	Payroll - Oncall Part Paid	70,179.48	225,000.00	(154,820.52)	(68.81)
101 336 719.0	Payroll Taxes	37,912.47	106,910.28	(68,997.81)	(64.54)
101 336 719.0	Retirement	60,347.54	171,954.48	(111,606.94)	(64.90)
101 336 719.0	Fringe Benefits	133,081.36	427,615.32	(294,533.96)	(68.88)
101 336 721	Longevity Pay	0.00	16,000.00	(16,000.00)	(100.00)
101 336 723	Human Resources Managem	1,902.50	6,999.96	(5,097.46)	(72.82)
101 336 728	Office Supplies	1,064.98	6,000.00	(4,935.02)	(82.25)
101 336 741	Repairs & Maintenance	29,545.68	90,000.00	(60,454.32)	(67.17)
101 336 742	Apparatus Fuel	13,176.66	43,200.00	(30,023.34)	(69.50)
101 336 744	Uniforms	5,461.37	15,000.00	(9,538.63)	(63.59)
101 336 776	EMS Supplies	12,542.03	189,810.60	(177,268.57)	(93.39)
101 336 777	Building Maintenance	12,664.85	15,500.04	(2,835.19)	(18.29)
101 336 800	Maintenance Supplies	1,143.89	4,500.00	(3,356.11)	(74.58)
101 336 803	Trash Removal	715.89	1,700.04	(984.15)	(57.89)
101 336 806	Laundry & Repair	6,416.06	27,800.04	(21,383.98)	(76.92)
101 336 817	Professional Service	75,665.65	196,875.00	(121,209.35)	(61.57)
101 336 823	Departmental Programs	3,107.56	13,500.00	(10,392.44)	(76.98)
101 336 824	Training	4,675.43	47,499.96	(42,824.53)	(90.16)
101 336 831	Insurance	44,166.00	44,166.00	0.00	0.00
101 336 853	Communications	4,748.55	13,500.00	(8,751.45)	(64.83)
101 336 921	Utilites	9,555.47	35,199.96	(25,644.49)	(72.85)
101 336 940	Building Rent	24,999.96	24,999.96	0.00	0.00
101 901 977.0	New Equipment	500.00	125,063.64	(124,563.64)	(99.60)
101 901 977.0	Debt Service	75,752.17	71,000.04	4,752.13	6.69
	Total Expenses	1,062,181.94	3,069,114.76	(2,006,932.82)	(65.39)
	Net Income	$ 303,763.54	$ 162,449.84	141,313.70	86.99

See Accountant's Report

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/1/26		101 336 817	Professional Service	26.86	
		101 000 003	Pay Plus		26.86
10/2/26		101 000 231.01		420.00	
		101 000 202		40,040.47	
		101 000 202		400.00	
		101 000 202		61.40	
		101 000 003	P/R Direct Deposit		40,921.87
10/2/26		101 336 817	Professional Service	191.20	
		101 000 003	Merchant Bankcard Fees		191.20
10/2/26	28067	101 336 823	10/10/2026 Openhouse	1,500.00	
		101 000 003	Larry's Gridiron BBQ		1,500.00
10/2/26	28068	101 000 202	Invoice: 10/01-10/31/2026	406.44	
		101 000 003	Ameritas Life Insurance Corp		406.44
10/2/26	28069	101 000 202	Invoice: 287294527880x091426	787.16	
		101 000 003	AT&T Mobility		787.16
10/2/26	28070	101 000 202	Invoice: 2026-GLSEA03	150.00	
		101 000 003	Benton Harbor Dept of Public Safety		150.00
10/2/26	28071	101 000 202	Invoice: 86349080	359.89	
		101 000 202	Invoice: 86350888	719.78	
		101 000 003	Bound Tree Medical, LLC		1,079.67
10/2/26	28072	101 000 202	Invoice: 376289	31.50	
		101 000 003	CobraHelp		31.50
10/2/26	28073	101 000 202	Invoice: 09/21-10/20/2026	314.35	
		101 000 202	Invoice: 10/01-10/31/2026	14.79	
		101 000 003	Comcast		329.14
10/2/26	28074	101 000 202	Invoice: 7248089	1,369.03	
		101 000 003	Delta Dental		1,369.03
10/2/26	28075	101 000 202	Invoice: 76034	41.90	
		101 000 202	Invoice: 92131	6,760.00	
		101 000 003	Dinges Fire Company		6,801.90
10/2/26	28076	101 000 202	Invoice: 1402	629.66	
		101 000 202	Invoice: 1641	3,933.66	
		101 000 202	Invoice: 1640	1,066.09	
		101 000 003	Great Lakes Breathing Air		5,629.41
10/2/26	28077	101 000 202	Invoice: 110808-A	537.65	
		101 000 003	Lansing Uniform Company		537.65

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/2/26	28078	101 000 202	Invoice: 1338119	279.09	
		101 000 003	Lansing Sanitary Supply, Inc.		279.09
10/2/26	28079	101 000 202	Invoice: 28544	1,623.02	
		101 000 003	MacQueen		1,623.02
10/2/26	28080	101 000 202	Invoice: 89732	1,600.00	
		101 000 003	Maner Costerisan		1,600.00
10/2/26	28081	101 000 202	Invoice: 3292	171.74	
		101 000 003	Mid Michigan Auto Works LLC		171.74
10/2/26	28082	101 000 202	Invoice: 914190811-18	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/2/26	28083	101 000 202	Invoice: pantry 100226	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/2/26	28084	101 000 202	Invoice: 262580007245	19,994.19	
		101 000 003	Priority Health		19,994.19
10/2/26	28085	101 000 202	Invoice: SVA0051235	918.41	
		101 000 003	The SHYFT Croup		918.41
10/2/26	28086	101 000 202	Invoice: 10/01-10/31/2026	205.27	
		101 000 003	Standard Insurance Company		205.27
10/5/26		101 336 817	Professional Service	139.08	
		101 000 003	PNC Merchant Feees		139.08
10/5/26		101 336 817	Professional Service	21.96	
		101 000 003	Paytrace LLC		21.96
10/7/26		101 000 229		14,615.66	
		101 000 003	941 Taxes EFTPS		14,615.66
10/16/26		101 000 231.01		420.00	
		101 000 202		36,815.99	
		101 000 202		400.00	
		101 000 202		60.65	
		101 000 003	P/R Direct Deposit		37,696.64
10/16/26		101 901 977.04	Debt Service	5,827.09	
		101 000 003	The Dart Bank		5,827.09
10/16/26	28089	101 627 001	T#12956 10/01/2026	459.06	
		101 000 003	United Healthcare		459.06
10/16/26	28090	101 627 001	T#12952 12977 12914	1,651.37	
		101 000 003	United Healthcare		1,651.37
10/16/26	28091	101 000 202	Invoice: 14198/4	30.00	
		101 000 003	Grand Ledge ACE Hardware		30.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Hardware		
10/16/26	28092	101 000 202	Invoice: 302223	222.24	
		101 000 003	AFLAC		222.24
10/16/26	28093	101 000 202	Invoice: 09/2026	86.20	
		101 000 003	Baryames Cleaners		86.20
10/16/26	28094	101 000 202	Invoice: 86368008	1,850.06	
		101 000 202	Invoice: 86375050	507.83	
		101 000 003	Bound Tree Medical, LLC		2,357.89
10/16/26	28095	101 000 202	Invoice: 203234585544	84.93	
		101 000 202	Invoice: 206704673756	2.73	
		101 000 202	Invoice: 203234585543	1,275.62	
		101 000 003	Consumers Energy		1,363.28
10/16/26	28096	101 000 202	Invoice: Eng 611 pay061	5,827.09	
		101 000 003	The Dart Bank		5,827.09
10/16/26	28097	101 000 202	Invoice: RCV-38283		1.89
		101 000 202	Invoice: CFSI-22389	3,593.01	
		101 000 003	Fleet Fueling of Michigan		3,591.12
10/16/26	28098	101 000 202	Invoice: 522722	11.58	
		101 000 202	Invoice: 523755	12.87	
		101 000 003	Grand Ledge Auto Parts		24.45
10/16/26	28099	101 000 202	Invoice: 08/04-09/06/26 500	298.22	
		101 000 202	Invoice: 08/04-09/06/26 500A	151.57	
		101 000 202	Invoice: 2026-27 Rent 04	2,083.33	
		101 000 003	City of Grand Ledge		2,533.12
10/16/26	28100	101 000 202	Invoice: 31647453	147.30	
		101 000 003	Granger Container Service, Inc.		147.30
10/16/26	28101	101 000 202	Invoice: 409154	154.98	
		101 000 202	Invoice: 409325	198.05	
		101 000 003	Greenville Truck & Welding Supply		353.03
10/16/26	28102	101 000 202	Invoice: 143007	826.66	
		101 000 003	LaFontaine Ford of Lansing		826.66
10/16/26	28103	101 000 202	Invoice: 25890	369.25	
		101 000 003	Lawnscapes Lawn Care Inc		369.25
10/16/26	28104	101 000 202	Invoice: 18631	3,384.18	
		101 000 003	Medical Management Systems of MI		3,384.18

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/16/26	28105	101 000 202	Invoice: 914190811-19	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/16/26	28106	101 000 202	Invoice: pantry 101626	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/16/26	28107	101 000 202	Invoice: 2026-2260	1,150.00	
		101 000 003	Riverside Accounting, Inc.		1,150.00
10/19/26		101 336 817	Professional Service	3.51	
		101 000 003	Pay Plus		3.51
10/20/26		101 000 202	Invoice: swt 090426	1,848.23	
		101 000 202	Invoice: swt 091826	2,101.89	
		101 000 003	State of Michigan		3,950.12
10/20/26		101 000 202	Invoice: 001813268-2	17,413.41	
		101 000 003	MERS		17,413.41
10/21/26		101 000 229		13,258.59	
		101 000 003	941 Taxes EFTPS		13,258.59
10/27/26		101 000 231.01		2,500.62	
		101 000 003	Empower HCSP		2,500.62
10/30/26		101 336 817	Professional Service	80.80	
		101 000 003	Acct Analysis		80.80
10/30/26		101 000 231.01		420.00	
		101 000 202		30,509.55	
		101 000 202		400.00	
		101 000 202		68.40	
		101 000 003	P/R Direct Deposit		31,397.95
10/30/26		101 336 817	Professional Service	40.00	
		101 000 003	ACH Monthly Fee		40.00
10/30/26	28110	101 000 202	Invoice: 11/01-11/30/2026	342.76	
		101 000 003	Ameritas Life Insurance Corp		342.76
10/30/26	28111	101 000 202	Invoice: 287294527880x101426	787.46	
		101 000 003	AT&T Mobility		787.46
10/30/26	28112	101 000 202	Invoice: 86378281	56.24	
		101 000 202	Invoice: 86397230	137.18	
		101 000 003	Bound Tree Medical, LLC		193.42
10/30/26	28113	101 000 202	Invoice: 19117	155.00	
		101 000 003	The Bug Man		155.00
10/30/26	28114	101 000 202	Invoice: 378513	27.00	
		101 000 003	CobraHelp		27.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Oct 1, 2026 to Oct 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/30/26	28115	101 000 202	Invoice: 10/21-11/20/2026	2.31	
		101 000 202	Invoice: 11/01-11/30/2026	14.79	
		101 000 003	Comcast		17.10
10/30/26	28116	101 000 202	Invoice: 7296141	1,369.03	
		101 000 003	Delta Dental		1,369.03
10/30/26	28117	101 000 202	Invoice: 09/04-10/05/2026	1,880.48	
		101 000 003	Elan Financial Services		1,880.48
10/30/26	28118	101 000 202	Invoice: 410875	100.21	
		101 000 003	Greenville Truck & Welding Supply		100.21
10/30/26	28119	101 000 202	Invoice: C66904A	100.00	
		101 000 003	I/O Solutions, Inc.		100.00
10/30/26	28120	101 000 202	Invoice: 111510-A	395.00	
		101 000 003	Lansing Uniform Company		395.00
10/30/26	28121	101 000 202	Invoice: 10720	125.00	
		101 000 003	Michigan Association of Fire Chiefs		125.00
10/30/26	28122	101 000 202	Invoice: 914190811-20	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
10/30/26	28123	101 000 202	Invoice: pantry 103026	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
10/30/26	28124	101 000 202	Invoice: 170899	400.00	
		101 000 003	Phoenix Safety Outfitters		400.00
10/30/26	28125	101 000 202	Invoice: 262880006855	20,447.65	
		101 000 003	Priority Health		20,447.65
10/30/26	28126	101 000 202	Invoice: 2057732	814.77	
		101 000 003	Sports Stop, LLC		814.77
10/30/26	28127	101 000 202	Invoice: 264810	2,746.90	
		101 000 003	VC3, Inc.		2,746.90
	Total			**267,108.37**	**267,108.37**