

Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

October 19, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II
- II. **Pledge of Allegiance**
- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.
- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
 - A. Motion - To approve Sept. 21, 2026, Regular Authority Board Meeting Minutes.
- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
 - A. Motion – To approve October 19, 2026, Regular Authority Board Meeting Agenda
- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
 - A. **Personnel Committee** –
 - B. **Finance Committee** –
 - C. **Truck/Equipment Replacement Committee** –
 - D. **Public Education Committee** –
 - E. **Building Committee** – Pre-bond update
 - 1. Veridus - Katie Jacobs
 - 2. Williams – Kim Nigro/Mark Bushhouse
 - 3. Christman – Rob Crowe

VII. Old Business – The Authority board discusses any business unfinished from a previous meeting.

- A. Resolution # 13-2026 A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A LETTER OF AGREEMENT WITH WILLIAMS ARCHITECTS.
- B. Resolution # 14-2026 A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A CONTRACT WITH CHRISTMAN CONSTRUCTION AS CONSTRUCTION MANAGER.
- C. Resolution # 15-2026 A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A CONTRACT WITH VERIDUS ADVISORS AS OWNER'S REPRESENTATIVE.
- D. Resolution # 16-2026 A RESOLUTION AUTHORIZING THE GLAESA BOARD TO SPEND FUNDS FOR ADDITIONAL EXPENSES FOR THE FIRE STATION PROJECT.

VIII. Fire Chief/Staff Reports – The Authority board may receive reports from the Chief, staff members, or contractors.

- A. Monthly Run Activity
 - 1. Fire Prevention Open house
- B. Vehicle Report
 - 1. Ambulance 151 back in service

IX. New Business – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.

- A. Financial transactions and bills.
 - 1. Sept. 1, 2026 – Sept. 30, 2026
- B. Resolution # 17-2026 A RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF THE PURCHASE AND INSTALLATION OF HVAC SYSTEM
- C. Health insurance renewal information.

X. Audience Participation – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.

XI. Communications from Authority Board members.

XII. Closed session – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.

XIII. Adjournment – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

GAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

MEETING

SEPTEMBER 21, 2026

6:00 P.M.

AT

500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz, Trustee Stahelin and Chief Roman. Excused Trustee Mulder. Also, Present Representative of Veridus Katie Jacobs and Representative of Williams Architecture Mark Bushhouse and Representative Rob Crowe of Christman Construction and Mr. Gilespie.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: including Minutes of Aug. 17 Meeting and September 2 Meeting. Motion was made to approve the Minutes by Mr. Stahelin and supported by Mr. Lantz. Motion Carried.
5. Approval of Regular Agenda, Motion was made by Mrs. Schultz and supported by Mr. Lantz to approve the Regular Agenda. Motion Carried.
6. Committee and Board Reports:
 - A. Building Committee – Chief called on Katie Jacobs of Veridus to discuss the continuance of the Plan to pursue one New Fire Station on Hartel Road. She called on Mark Bushhouse to discuss the Pre-Bond Work Plan. All Board Members were given a copy of the Plan and Mr. Bushhouse reviewed it with the Board. And said they would like to go ahead and work with the Chief and Building Committee to develop plans for one new fire station on Hartel Road. It would be bigger to allow more room for equipment. They would develop a site plan and schematics for the building as the input from the last election showed people wanted more information and to know what the building would look like. They would create an exterior image by January of 2027, and have a total floor plan review. Then give Christman information to come up with a price. That would give us May, June and July to get information to the people for input and review.

They would move into final design after the August Election and plan for move in January 2030. If the Board decided on November Election move in would be Mid July of 2030.

He discussed the schematic design and the Mechanical, Electrical and plumbing, and the need for them to be paid for the work as they progress. He explained that the funds could be reimbursed when the millage passes. He also noted getting the civil engineering package out early would expedite the project.

After the presentation Chairman Willems said there seemed to be Three questions for the Board.

1. August or November Election?
2. Public Education input spring and fall and funding
3. Better drawing out to the public.

After discussion Motion was made by Mr. Lantz and supported by Mr. Stahelin for hold the millage election in August of 2027.

Motion Carried.

Mr. Lantz said he was not comfortable with the amount of \$337,000.00 being at risk if the bond doesn't pass. which is the approximate cost for the work that needs to be done for schematics etc., ahead of the election. There was discussion on the ISO ratings that could change for both the City and the Township. Mr. Stahelin noted that the people made it clear at the last election that they want more information about the project. Everyone agreed a little less risk would be better. Chief said we have the funds 1.9 million in the bank.

Katie Jacobs reviewed the information from Baker Tilley on the Millage proposal of 1, 2 and 3 mills.

7. Fire Chief / Staff Report

A. Monthly Run Activity: EMS total runs 173 Fire Runs Total 60.

1. Chief discussed Full Scale AVI Exercise That was held August 13th at Eaton Rapids. It was an out door event and was very successful. He felt the purpose was to educate as many people as you can.

He also told the Board that the Annual Open House would be October 10, 2026 from 11:00 to 2:00, at the Station.

B. Vehicle Report: Ambulance 151 is in for repair it has a vibration in the rear end.

C. Chief discussed his training classes he has held at LAFCU it is Active Violence and Trauma Care. All Lafcu's have AEDs and Trauma Kits on site. Their people appreciate it.

8. Old Business: None

9. New Business:

A. Financial transactions and bills

1. Bills for August 1, 2026 thru August 31, 2026.

Motion to pay the bills was made by Mr. Lantz and supported by Mr. Stahelin. Motion Carried.

2. Resolution #11-2026 A Resolution Authorizing the Execution and Delivery of a Master Equipment Purchase – 2026 Chevrolet Silverado 3500HD

This vehicle will replace the Brush Truck.

Resolution was offered by Mr. Stahelin and supported by Mrs. Schultz. Roll Call Vote: Aye: Mrs. Schultz, Mr. Stahelin, Mr. Lantz, Mr. Willems. Nay: None.

Absent: Mr. Mulder. Resolution Approved.

10. Audience Participation. There was none.

11. Communication from Authority Board Members. Mr. Stahelin thanked the Department and those present.

12. Closed Session: There was none.

13. Motion to Adjourn was made by Mr. Lantz and supported by Mr. Stahelin. Motion Carried. Meeting Adjourned at 7:08 p.m.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

Mr. Don Willems, Chairman

Mr. Rick Lantz, Secretary



Working Project Budget

Project Title: Grand Ledge Area Emergency Services Authority

Client: GLAESA

Project Manager: Katie Jacobs

Veridus Project Number: 2025.0135

Scope of Work: New fire station - EXTENDED PRE-BOND and CONCEPTUAL DESIGN PHASE

NOTE: Items in red are allowances
13 October 2026

	Extended Pre-bond Conceptual Estimate	Comments
Total Pre-bond Costs from May 2026 Election	\$57,553.34	
Approved Pre-bond Costs:		
Professional Fees: Owner's Representative	\$55,000.00	
Extended pre-bond / SD fee	\$50,000.00	
Reimbursable expenses - NTE	\$5,000.00	
Professional Fees: Construction Manager	\$19,888.00	
Extended pre-bond / SD fee	\$19,888.00	
Reimbursable expenses	N/A	
Professional Fees: Design Professional	\$48,450.00	
Extended pre-bond / SD fee	\$39,950.00	
Additional Commny Engagement Sessions (2 total)	\$4,000.00	Allowance
Reimbursable expenses - NTE	\$4,500.00	
Geotechnical Exploration	N/A	
Adjacent Property Costs	N/A	Currently not included in budget
Information Campaign Costs	\$6,000.00	
Community Engagement Sessions		Boards
Flyers		
Bond boards		
Voter mailings (x 2)		Rotating?
Other		
Election Cost	\$20,000.00	-\$15,000 for first vote; plan for \$15,000 - \$20,000 allowance for 2nd
City of Grand Ledge		
Oneida Township		
Eaton County		
Miscellaneous Allowance	\$10,000.00	
TOTAL	\$159,338.00	



9 October 2026

Grand Ledge Area Emergency Services Authority- New Fire Station

STEP 1- MEETING SCHEDULE- **DRAFT**

MEETING

DATE

CONCEPTUAL DESIGN PHASE A

Owner Meeting— Kick-off meeting- [Re] Programming

Thurs, Oct. 22nd, In Person, 8:30am

Owner Meeting— Initial Floor Plan Options, Civil Site Input

Wed, Nov. 4th, TEAMS, 10:00am|4:00pm
Or Thurs, Nov. 5th, TEAMS, 10:00am|4:00pm

Owner Meeting— Refined Floor Plans & Ref. Images- Pub. Eng. Board layouts

Wed, Nov.11th, TEAMS, 10:00am|4:00pm
Or Thurs, Nov. 12th, TEAMS, 10:00am|4:00pm

Board Presentation- Developed Floor and Site Plans Review

Mon, Nov. 16th, In Person 6:00pm

Owner Meeting—Planning session for Public Engagement

Date TBD, TEAMS

Bond Campaign Round One- Public Engagement Session

Date TBD, In-Person

CONCEPTUAL DESIGN PHASE B

Owner Meeting— Initial Exterior Design Options, MEP/FP Design Conversation

Tues, Jan. 5th 2027, In-Person, 8:30am

Owner Meeting— Refined Exterior Designs & Structural Design Conversation

Wed, Jan 20th, TEAMS, 10:00am|4:00pm
Or Thurs, Jan. 21st, TEAMS, 10:00am|4:00pm

Owner Meeting— Final Exterior Design Review & Materials

Wed, Feb 3rd, In-Person, 10:00am | 4:00pm

Owner Meeting— Open Discussion; meeting if needed

Wed, March 3rd, TEAMS, 10:00am|4:00pm
Or Thurs, March 4th, TEAMS, 10:00am|4:00pm

Board Presentation —Presentation of Exterior Design

Mon, March 15th, In-Person 6:30pm

Owner Meeting— Final Concept Refinement & Budget Pricing Review

Mon, April 5th In-Person, 10:00am | 4:00pm

Owner Meeting—Planning session for Public Engagement

Date TBD, TEAMS

Bond Campaign Round Two- Public Engagement Session

Date TBD, In-Person

**Final Board Presentation —Presentation of Final Plans, Elevations, & 3D Renderings
And Updated Budget pricing for bond language**

Monday, April 19th, In-Person 6:30pm

Bond Campaign Continues—WA attends two in-person, one virtual event

Dates TBD Through August 03, 2027



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Eaton County, Michigan
Resolution # 13-2026

A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A LETTER OF AGREEMENT WITH WILLIAMS ARCHITECTS.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists to enter into an agreement for an architect/design firm for extended Pre-Bond and Conceptual Design Phase Services.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS, the board deems it for the benefit of the Authority and the efficient and effective administration thereof to enter into an agreement with Williams Architects as stated in proposed Letter of Agreement dated October 13, 2026, in the amount of \$48,450.00 for the GLAESA fire station project.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on October 19, 2026.

Ayes: _____
Nays: _____
Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary



13 October 2026

Mr. Mike Roman, Fire Chief
Grand Ledge Area Emergency Services Authority
500 North Clinton Street
Grand Ledge, MI 48837

Re: Grand Ledge Area Emergency Services Authority / New Fire Station
Professional Conceptual Design and Pre-Referendum Support Services
WA PROJECT NO. 2025-055
LETTER OF AGREEMENT (LOA)

Dear Chief Roman:

We are excited to have this opportunity to continue our work together on planning and design of a new Fire Station Facility for the Grand Ledge Area Emergency Services Authority (GLAESA), building on our recently completed Pre-Referendum planning work and informational support effort. To that end, Williams Architects is delighted to provide GLAESA with this Letter of Agreement (LOA), outlining our understanding of the opportunity to work with you, your staff and your Board on continued design and pre-referendum support for the GLAESA New Fire Station project. We look forward to a continued wonderful professional working relationship together on this Project.

The proposed services within the LOA herein will provide GLAESA with the proper information to make informed decisions. Furthermore, we will refine and incorporate the fundamental Project requirements and associated Project costs into the Project for the Board's review and action / approval. Once the Project is approved for implementation, Williams Architects would be prepared to provide a seamless transition into formal Basic Architecture and Engineering (A & E) Services in accordance with the approved and selected scope and budget for the Project, under a separate agreement. Please find enclosed a summary of the business terms associated with the proposed scope of work, services, schedule, fee and Agreement understanding highlights to provide Conceptual Design and Pre-Referendum Support Services to GLAESA.

We have outlined the highlights of our professional services and associated fees through full Basic Architectural & Engineering (A & E) Services for informational purposes; however, this Agreement is for Step One: Conceptual Design and Pre-Referendum Support Services only, as identified herein. Step Two: Schematic Design and Step Three: Remaining Basic A & E Services are described for reference only and are not included in this Agreement. The LOA outlines our proposed understanding of the services, associated fees, and a preliminary schedule for the Project. Please refer to the pages that follow for additional detail. We want to extend our services to you in an innovative manner for your consideration and approval.

ARCHITECTURAL TEAM MEMBERS

The following team members represent the Williams Architects critical Management Team; however, the services of many other Williams Architects talented professional and technical staff beyond those noted herein will also be utilized:

- Andrew R. Dogan / Principal-in-Charge
- Kim C. Nigro / Project Manager
- Mark S. Bushhouse / Senior Planner
- Carrie A. Kotera / Director of Interior Design

CONSULTING ENGINEERS

We have assembled and will expand an experienced and talented group of Sub-Consulting Engineering professionals for the initial and future continuation of this Project. The Williams Team of Professionals will allow us the ability to create a design for your Project that is aesthetically appealing, cost sensitive, and functional in scope.

ARCHITECT'S CONCEPTUAL DESIGN SUB-CONSULTANTS

Williams Architects' Sub-Consultants in the Conceptual Design Services phase that are included this Agreement, and will be procured and coordinated by the Architect are as follows:

- Civil Engineering: Prein & Newhof
- Structural: IMEG Engineering
- Mechanical, Electrical, Plumbing, Fire Protection Engineering: 20/10 Engineering

ARCHITECT'S BASIC A & E SUB-CONSULTANTS (FUTURE SERVICES – FOR REFERENCE ONLY)

Williams Architects' Basic Service Sub-Consultants anticipated for future Schematic Design (SD) and Basic A & E Services (not included in this Agreement), to be procured and coordinated by the Architect under a separate agreement, are as follows:

- Civil Engineering & Landscape Architecture: Prein & Newhof
- Structural: IMEG Engineering
- Mechanical, Electrical, Plumbing, Fire Protection Engineering: 20/10 Engineering
- Low Voltage, Data & IT, Security & Access Control: Sentinel
- Interior Design: Williams Architects
- Interior FF&E / Signage Design: Williams Architects

OWNER'S DIRECT SPECIALTY CONSULTANTS

Pre-Design and Basic A & E Services

Traditional Owner's Consultants contracted and coordinated by the Owner are as follows:

- Surveying / Prein & Newhof
- Geotechnical Soils and Material Testing / Prein & Newhof
- Environmental / TBD
- Independent Commissioning and Building Energy Modeling / TBD
- Construction Manager as a Cost Estimator/Constructor / Christman Co.

PROJECT BACKGROUND & UNDERSTANDING OF PROJECT SCOPE

Due to the expanding and changing demands of the Grand Ledge Area Fire Department, GLAESA has identified the following programmatic requirements within a five- or six-bay fire house on the GLAESA owned site at 11485 Hartel Road, Grand Ledge, MI:

- On-duty living (including kitchen, dining, dayroom, bunkroom, and fitness facilities)
- OSHA and ADA compliant
 - Gear Storage
 - Laundry facilities
 - Gender neutral shower facilities
 - Gender neutral restrooms
- Administrative space for Chief and command staff
- Training or meeting facilities to accommodate 40
- Design of spaces for decontamination strategies.
- A code-compliant storm shelter, as required by ICC 500. The storm shelter is required to provide means of egress, lighting, sanitation, ventilation, communication facilities, and floor space for station occupants in the event of a natural disaster.
- A small outdoor space adjacent to the fitness facility and living area to promote a connection to the outdoors and firefighter wellness.

The following narrative and scope of services to be performed by Williams Architects shall be completed in accordance with generally accepted standards of the practice and shall include the services and instruments of service to complete the following tasks:

STEP ONE: CONCEPTUAL DESIGN AND PRE-REFERENDUM SUPPORT SERVICES

This process would best support GLAESA in conveying the character of the design and scope of the project to the community, as well as providing informational support during the pre-bond process. Our process for providing Conceptual Design and Pre-Referendum Support Services is proposed as follows:

PROGRAMMING | SITE AND FLOOR PLAN DEVELOPMENT

Our services will initially build from the planning direction established but will require a review session of the previously agreed-upon program in order to assess needs in light of the newly established budget range. Once a new program is established, we will proceed with the creation of more detailed site and floor plans for the facility. A new site plan will be created showing building location, parking location(s) and sizes, driveways, retaining walls as required, and sidewalks connecting public ways with facility entrance(s) and exits. Floor plans for each level of the facility will show required rooms/spaces, wall thicknesses, door and window locations, with locations of fixed elements such as cabinetry, countertops, and plumbing fixtures. Three meetings will be held with GLAESA Staff to review programming and update site and floor plans, with a presentation to the Board following staff consensus on a preferred site and floor plan.

COMMUNITY ENGAGEMENT-Round One

Initial site and floor plans, as well as reference images of space uses, will be shared with the community during this step. We propose to hold one public open house session to present and discuss current facility challenges, proposed site and floor plans, and projected cost and financial impact to residents. Feedback and preferences will be solicited and collected through written comment cards and the Mentimeter interactive online engagement platform during the session. Following the public open house, we will also develop an online survey instrument using Mentimeter that will present the same information discussed in the Open House, giving interested members of the public who were not able to attend the in-person session the ability to provide feedback. After a three-week period of holding the survey open for responses, we will tabulate and summarize the responses. One meeting will be held to plan the engagement session. After the in-person engagement session, we will attend a GLAESA Board meeting to summarize outcomes.

EXTERIOR DESIGN CONCEPTS

Building from the preferred site and floor plans created above, and with community input considered, we will create two distinct exterior design concepts for the facility illustrating a range of aesthetic possibilities. Exterior options will be produced in SketchUp three-dimensional visualization software, illustrating preliminary materials and colors. A minimum of three views of each concept will be prepared for staff and Board review and discussion. As exterior design concepts are explored, it is typical for site and floor plans to be modified accordingly to reflect the exterior concepts; this will occur as required during this process. Two meetings will be held to review and update exterior concepts, with a presentation to the Board of all options.

CONCEPT REFINEMENT & PRELIMINARY ENGINEERING

Based on community and Board feedback, we will refine the site, floor plan, and exterior into one preferred and refined option. In addition to updated site and floor plan drawings, we will create up to three exterior and three interior rendered views of the preferred concept. We will also develop scaled 2D elevations of the exterior designs for use in pricing take-offs. During this phase, we will engage Civil, Structural, and MEP/FP engineers for basic engineering concept design and system description narratives to help inform budget pricing. Cost estimates will be updated to reflect the refinements in design. We will again present the refined concept in a Board presentation for further review and comment.

COMMUNITY ENGAGEMENT-Round Two

Exterior renderings, along with site and floor plans, will be shared with the community during this step. We propose to hold one public open house session and Mentimeter process as described in round one. One meeting will be held to plan the engagement session. After the in-person engagement session, we will attend a GLAESA Board meeting to summarize outcomes.

PRE-BOND INFORMATION SUPPORT

Following an affirmative vote by the Board to put the project forward for a referendum vote, the team will continue to assist GLAESA with providing information to the community about the proposal. We will attend up to two in-person events, one virtual event, and assist GLAESA with providing information and graphics to describe the proposal and the need for the

facility. In accordance with applicable laws around referendum advocacy, our role will be to provide accurate information to the community about the project proposal and the underlying needs without advocating for a specific direction in voting.

BASIC ARCHITECTURAL & ENGINEERING (A & E) SERVICES (FOR REFERENCE ONLY – NOT INCLUDED IN THIS AGREEMENT):

When the Conceptual Design services and recommendations are approved by GLAESA, Williams Architects may be engaged to proceed with Schematic Design Phase services under a separate, industry standard AIA Owner-Architect Agreement for Basic Services. The Schematic Design scope described below is provided for informational purposes only and is not part of this Agreement.

STEP TWO: SCHEMATIC DESIGN (Future Service – For Reference Only)

The Architect shall use the program and other information approved by the Owner, and shall review laws, codes, and regulations applicable to the Architect's services. The Owner and Architect shall review the proposed procurement and delivery method and other information or consulting services that may be reasonably needed for the Project. As a result, the Architect shall reach an understanding with the Owner regarding the requirements of the Project.

Based on the Project requirements agreed upon with the Owner, the Architect shall prepare and present, for the Owner's approval, a preliminary design illustrating the scale and relationship of the Project components. Upon the Owner's approval of the preliminary design, the Architect shall prepare Schematic Design Documents for the Owner's approval. The Schematic Design Documents shall consist of drawings and other documents including a site plan, if appropriate, and preliminary building plans, sections and elevations; and may include some combination of study models, perspective sketches, or digital representations. Preliminary selections of major building systems and construction materials shall be noted on the drawings or described in writing.

The Architect shall also consider sustainable design alternatives, such as material choices and building orientation, together with other considerations based on program and aesthetics, in developing a design that is consistent with the Owner's program, schedule and budget for the Cost of the Work. Additionally, the Architect shall consider the value of alternative materials, building systems and equipment, together with other considerations based on program and aesthetics, in developing a design for the Project that is consistent with the Owner's program, schedule, and budget for the Cost of the Work. The Architect will then submit to the Owner and the Owner's Construction Manager all developed design information and shall meet with the construction manager to review the scope of the project. The Construction Manager shall prepare a cost estimate for the project for review by the Architect and Owner.

At the completion of Schematic Design, the Architect shall submit the Schematic Design Documents to the Owner for the Owner's written approval. The Architect and Construction Manager shall develop an overall project schedule. If revisions to the Schematic Design Documents are required to comply with the Owner's budget for the Cost of the Work at the conclusion of the Schematic Design Phase, the Architect shall incorporate the required revisions into the Design Development Phase.

PRELIMINARY PROPOSED PROJECT SCHEDULE: (Based upon timely Owner-provided Information & Decisions)

Task	Completion
Owner Agreement Approval & Project Kickoff	October 2026
Conceptual Design Phase A - <i>Floor plans + images for the Nov-Dec community input sessions</i>	November 2026
Public Engagement Round 1 - <i>Community Input Session</i>	November-December 2026
Conceptual Design Phase B - <i>3D exterior concepts</i>	January - Mid-March 2027
Public Engagement Round 2 - <i>Community education / outreach</i>	February-August 2027
Schematic Design (future – separate agreement)	September- Mid-October 2027
GLAESA Approval of Schematic Design (future)	November 2027
Basic Services Schedule to follow after Board Approval of Schematic Design Services	TBD

TOTAL PROFESSIONAL PROJECT SERVICE FEES

The compensation to the Architect by GLAESA shall be paid on a fee basis, as described below, for the Scope of Services outlined herein and performed in accordance with the below noted compensation breakdown. The Architect shall bill the Owner on a monthly basis for the percentage of services / work performed for the previous month's time.

STEP ONE – CONCEPTUAL DESIGN AND PRE-REFERENDUM SUPPORT SERVICES FEE:
We propose to provide the Professional Architectural and Engineering Fees as follows:

PROGRAMMING, SITE AND FLOOR PLAN DEVELOPMENT	
We propose a lump sum fee of	\$ 6,500.00
EXTERIOR DESIGN CONCEPTS	
We propose a lump sum fee of	\$ 4,500.00
COMMUNITY ENGAGEMENT 1	
We propose a lump sum fee of	\$ 2,000.00
CONCEPT REFINEMENT & PRELIM ENGINEERING	
We propose a lump sum fee of	\$ 12,950.00
COMMUNITY ENGAGEMENT 2	
We propose a lump sum fee of	\$ 2,000.00
PRE-BOND INFORMATION SUPPORT	
Includes 2 in-person and 1 virtual meeting [Additional in-person or virtual meetings will be billed additionally at the included hourly rates.]	\$ 2,000.00
STEP 1 – Total Proposed Architectural Fee:	\$ 29,950.00
+ Total Civil, Structural, MEP/FP Concept Design Narratives	\$ 10,000.00
Total Pre-Referendum Services Fee:	\$ 39,950.00

Only Step One: Conceptual Design and Pre-Referendum Support Services are included in this proposal, as noted above. Further Schematic Design and Basic Architectural & Engineering Services for remaining phases based upon acceptable performance of the Williams team, to be engaged separately at a mutually agreed upon fee, based on Owner approved Project scope and budget, under a separate AIA Agreement mutually acceptable to both Owner and Architect.

STEP 2 – FULL SCHEMATIC DESIGN SERVICES FEE: For Reference Only; Not Included in This Agreement

For planning purposes only, anticipated fees for future Architectural and Engineering Schematic Design services, to be confirmed under a separate agreement, are as follows:

- Architectural and Structural / MEP Engineering **1% of total Cost of the Work**
(Incl. all Building, Site, & CM Fees & Costs)
- Civil, Landscape, Low Voltage, Interior Finishes, and Furniture Design **\$ 15,000.00**

STEP 3 - REMAINING BASIC A & E SERVICES FEE: (Design Development Through Construction Administration) – For Reference Only; Not Included in This Agreement

- Remaining Basic Design Services of the Architect and Structural, Mechanical, Electrical, Plumbing and Fire Suppression Engineering throughout Design Development, Construction Documents, Bidding and Construction, we will propose a percentage-based fee of **6.0%** of the Cost of the Work, inclusive of all Building, Site, & CM fees and costs.
- In addition to the above fee, we anticipate the following services through Design Development, Construction Documents, Bidding and Construction Administration phases and their associated fees:

○ Civil Engineering & Landscape Design	\$ 60,000
○ Design of Low Voltage Wiring, Access Control, Station Alerting and Audiovisual Systems	\$ 19,000
○ Interior Finishes, Colors, Patterns Design, Furniture Design	\$ 14,500

Acceptance of this proposal for Step 1 shall not invalidate previous agreements between GLAESA and WA regarding payment for services rendered pertaining to the previous bond referendum vote. If this bond referendum is passed, this agreement confirms that the prior agreement at-risk fees and reimbursable expenses will also be paid.

REIMBURSABLE EXPENSES

In addition to our professional services, we shall also invoice the client for our Project-related Reimbursable Expenses at a 1.10 multiplier. Project related Reimbursable Expenses include such items as travel, vehicle mileage, tolls, printing, copies, photography, renderings / slides, phones & fax, postage / messenger / overnight courier, direct miscellaneous Project supplies, etc. For this STEP 1 proposal, we will set a not-to-exceed cap at \$4500, based on 11 in-person trips to Grand Ledge for meetings and board presentations. If more in-person meetings are needed, we will bill additionally at \$400/ trip for these added reimbursable expenses.

CONTINGENT OPTIONAL ADDITIONAL SERVICES

Professional services excluded from, or that noted within this LOA can be provided on an hourly or mutually agreed upon fixed fee basis by the Owner and Architect in accordance with our current hourly rate schedule. Upon the Owner's request and approval of the same, with scope and fee as established and as mutually agreed upon between the Owner and Architect, we will document the Owner's desired Contingent Specialty and Optional Additional Services selected and approved by the Owner.

CLOSING

If you agree with the terms of this Letter of Agreement (LOA), please sign and date below and return one original to our office. We are ready to start our services immediately. It is understood that the general terms contained within this LOA are as per the Architect's Standard of Care.

If you have any additional questions or comments, please do not hesitate to contact me at your earliest convenience.

Cordially,



Andrew R. Dogan, AIA, NCARB, LEED AP
Managing Principal / Principal-in-Charge

Cc: Sonja Sporleder / Williams Architects
Kim Nigro / Williams Architects

ACCEPTED BY:

Printed Name and Title – GLAESA Authorized Representative

GLAESA Authorized Signature

Date

g:\2025\2025-055 grand ledge, mi fire station pre-bond svcs\pre-design\03 contracts\owner_client_arch\drafts\2026 10 13 gleasa letter of proposal - conceptual design services v6.docx



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Eaton County, Michigan
Resolution # 14-2026

A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A CONTRACT WITH CHRISTMAN CONSTRUCTION AS CONSTRUCTION MANAGER.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists to enter into a contract for a construction manager for extended Pre-Bond and Conceptual Design Estimate.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS, the board deems it for the benefit of the Authority and the efficient and effective administration thereof to enter into a contract with Christman Construction for Construction Management Services as stated in proposal dated October 14, 2026, in the amount of \$19,888.00 for the GLAESA fire station project.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on October 19, 2026.

Ayes: _____
Nays: _____
Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary

Supporting the City of Grand Ledge and Oneida Township.
The future is in the hands of our citizens.

October 14, 2026

Chief Mike Roman
Grand Ledge Area Emergency Services Authority
500 N. Clinton St.
Grand Ledge, MI 48837

RE: New Fire Station Proposal for Pre-Bond Services and Conceptual Design Estimate

Dear Chief Roman:

This letter is to document and implement the proposed relationship between The Christman Company ("Construction Manager") and Grand Ledge Area Emergency Services Authority (GLAESA) ("Owner") for pre-bond and schematic design estimating professional services related to a potential bond project ("Project"). The Construction Manager's pre-bond services shall be at no cost to the Owner until after a successful bond election, provided the Construction Manager is retained to work on the Project when the voters pass the bond issue. If the Construction Manager is not retained to provide services on the Project after a successful election, the Construction Manager may charge its actual and reasonable costs for providing pre-bond services. The anticipated value for pre-bond services is \$28,500. This is the same value and not in addition to the value listed in the previous proposal dated January 26, 2026.

The Construction Manager's scope of pre-bond work will include:

- Support established timelines and critical milestones required for a ballot initiative.
- Develop conceptual estimates of probable costs based on discussions about Owner programming requirements.
- Collaborate with the Owner's representative, financial advisor, legal counsel, and architect throughout the development of a ballot initiative.
- Facilitate or assist with the Owner's informational campaign, including development and production of informational materials for a bond proposal.
- Perform other services necessary for the Project in the pre-bond phase that are reasonably understood to be within the scope of the Construction Manager's duties.
- Conceptual Design (CD) estimating is not considered part of pre-bond services and will have different terms as listed below.

If the Owner decides to proceed with the Conceptual Design phase prior to the bond election, the Construction Manager will provide CD estimating services for a cost of \$19,888. This amount is in addition to the pre-bond services value listed above and would be invoiced to the Owner upon completion of CDEstimating services and prior to the bond election.

The Construction Manager's scope of CDEstimating services will include:

- Review of CD documents developed by Owner's design firm.
- Develop and present CDEstimate report.
- Provide list of Value Engineering (VE) opportunities for Owner's consideration.

At this time, the Project scope and cost are to be determined upon a successful bond election, the Construction Manager's scope of services will be further governed by an Owner/Construction Manager Agreement, which shall be premised on a modified draft of AIA contract document and general conditions document, based on mutually acceptable terms. If retained for the implementation of the Project, the Construction Manager's total compensation shall be based on information determined during the pre-bond phase and our original RFQ response dated February 21, 2025, and the previous pre-bond services proposal dated January 26, 2026.

Nothing herein shall be deemed an obligation to alter the ability or authority of either the Owner or the Construction Manager to terminate this Letter of Intent or any executed Agreement between the parties "at will" upon seven (7) days' written notice, which right is expressly reserved. Without limiting the breadth of the foregoing, the Owner is authorized to terminate the Project prior to commencement. In the event of any termination, the Construction Manager shall be entitled to the actual and reasonable value of services timely and properly performed to the date of termination.

Upon execution of this Letter of Intent, the Owner shall have an irrevocable, nonexclusive license and right to access and use, either directly or through a separate consultant, all data, documentation, designs, drawings, specifications, concepts, and other information created, assembled, or developed by the Construction Manager or its consultants in furtherance of the Project.

Both parties acknowledge this Letter of Intent and agree to the details as outlined herein. The undersigned have the authority to execute this Letter of Intent and have read and agree to comply with the above stated terms and conditions.

GLAESA,

The Christman Company,

By: _____

By:  Robert Crowe

Its: _____

Its: Vice President

Dated: _____

Dated: October 14, 2026



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Eaton County, Michigan
Resolution # 15-2026

A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO A CONTRACT WITH VERIDUS ADVISORS AS OWNER'S REPRESENTATIVE.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists to enter into a contract for an Owner's Representative Services – Extended Pre-Bond / Conceptual Design Phase Services.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS, the board deems it for the benefit of the Authority and the efficient and effective administration thereof to enter into a contract dated October 12, 2026 with Veridus Advisors in the amount of \$55,000.00 for Owner's Representative Services for the GLAESA fire station project.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on October 19, 2026.

Ayes: _____
Nays: _____
Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary

Supporting the City of Grand Ledge and Oneida Township.
The future is in the hands of our citizens.



October 12, 2026

Mike Roman
Grand Ledge Area Emergency Services Authority (GLAESA)
500 North Clinton Street
Grand Ledge, MI 48837

Re: Owner's Representative Services – Extended Pre-bond / Conceptual Design Phase Services

Chief Roman,

Veridus Advisors is pleased to provide the following proposal for owner's technical representation services for the extended pre-bond phase of the new fire station project. As the team re-groups after the failed bond vote in May, we stand ready to continue to support the effort for a new election in August of 2027. The scope of services is based on the new strategy approved by the Authority Board at their July 2026 meeting, to pursue a single new station on the Hartel site. It is also based on the decision to pursue a more robust conceptual design phase and pricing to get the project further ahead before the election.

PROJECT DESCRIPTION

We understand that GLAESA seeks to develop a revised bond initiative for the August 2027 ballot that would ultimately fund the design and construction of a single new fire station on the Hartel Road property. As part of this effort, the team would go through a conceptual design phase to develop more refined floor plans, building elevations, 3D renderings, systems narratives and a revised cost estimate.

CURRENT SCOPE OF SERVICES

Our proposed scope of services for the pre-bond and conceptual design phases are as outlined in our original response to GLAESA's Request for Qualifications for Owner's Representative Services, dated February 21, 2025. The pre-bond services will be on par with those delivered for the May 2026 bond effort, working with the previously chosen bond team to develop deliverables to support a robust educational campaign and create solid ballot language that reflects both the appropriate work scope and financial ask.

COMPENSATION

We propose that compensation for the work scope outlined above be:

Extended Pre-Bond and Conceptual Design Services.....\$85,000.00

We understand the Board's apprehension to spend dollars ahead of bond passage, so Veridus will invoice \$50,000 of this total amount during the extended pre-bond phase, with the remaining \$35,000 to be paid only upon successful passage of the bond. We will invoice starting with work in October 2026, through August 2027, for a total of 10 equal monthly payments of \$4,545.45 and a final payment of \$4,545.50.

Full payment of invoices is due within 30 days from the invoice date. If payment is not made within 60 days of the date when the payment is due, we may, at our option, and effective upon the delivery of written notice of our intention to do so, terminate the contract or suspend further performance of our services under the contract. We shall have no liability for delay or damage that results from the termination of the contract or suspension of

A VERIDUS GROUP COMPANY



services.

REIMBURSABLE EXPENSES

The following expenses will be considered reimbursable and will be invoiced at their direct cost on the monthly invoices. Reimbursable expenses will not exceed \$5,000.00.

- A. Reproduction services for plans and specifications
- B. Overnight postage, certified mail, and delivery services
- C. Permit or applications fees as paid by Veridus
- D. Project-related mileage at the current federal rate

TERMS AND CONDITIONS

The Terms and Conditions outlined in our June 18, 2025 proposal to you remain in effect for this extended scope of work.

CLOSING

As always, we thank you for this continued opportunity and look forward to supporting the team to a successful bond passage. The fees for services contained in this proposal are valid for one year from the date of this letter. If the terms of this proposal are agreeable, please have Don sign below and return to us.

If you have any questions, please feel free to contact me or Katie.

Sincerely,

Landon Martin
Director, Veridus Michigan

C: 574-238-3851
E: lmartin@veridusadvisors.com

Accepted

Date

A VERIDUS GROUP COMPANY



**Grand Ledge Area
Emergency Service Authority**

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Eaton County, Michigan
Resolution # 16-2026

**A RESOLUTION AUTHORIZING THE GLAESA BOARD TO SPEND FUNDS FOR
ADDITIONAL EXPENSES FOR THE FIRE STATION PROJECT.**

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS the governing board has determined that a true and real need exists to authorize the GLAESA Board to spend additional funds for ancillary expenses for the pre-bond services for the GLAESA fire station project.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS the board deems it for the benefit of the Authority and the efficient and effective administration thereof to authorize the GLAESA Board to spend funds not to exceed \$36,000 for ancillary expenses for the pre-bond services for the GLAESA fire station project. These services include, but are not limited to, informational campaign costs, election costs or geotechnical survey costs.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on October 19, 2026.

Ayes: _____
Nays: _____
Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary

Supporting the City of Grand Ledge and Oneida Township.
The future is in the hands of our citizens.



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority
Eaton County, Michigan
Resolution # 17-2026

A RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF THE PURCHASE AND INSTALLATION OF HVAC SYSTEM.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists for the accusation and purchase and installation of certain property consisting of an HVAC system.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS, the board deems it for the benefit of the Authority and the efficient and effective administration thereof to enter into a purchase agreement for a total amount not to exceed \$10,125.00 with McNamara Heating and Cooling, LLC. with quote dated August 26, 2026.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on October 19, 2026.

Ayes: _____
Nays: _____
Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary

Supporting the City of Grand Ledge and Oneida Township.
The future is in the hands of our citizens.

Proposal

McNAMARA'S HEATING AND COOLING, LLC
Mechanical Contractor
P.O. Box 403
Mason, MI 48854
e-mail: mcnamaramech@att.net

HEATING-AIRCONDITIONING
PLUMBING-VENTILATION
SHEET METAL

Cell: (517)204-6587

Office/Fax: (517)694-5341

To: Grand Ledge Fire
Attention: Mike
Job: Station #1

Date: 8-26-26

McNamara's Heating and Cooling offers to furnish Skilled Labor, Material, Insurance's, Tools, Equipment and Permits if applicable to complete the following services:

All work to be performed between the hours of 8:00 am and 4:30 pm. Overtime work will be charged as an extra and pre-approved by the owner/general contractor. McNamara's Heating and Cooling is Licensed and Insured.

Reference: Upgrade HVAC system (living space)

- Remove old HVAC system, dispose of
- Install new system, furnace and A/C system
- Manufacture TRANE/Runtru – AC #A5AC3024B100
- Manufacturer TRANE/Runtru – Furnace #A801X080BM4
- Rework ductwork, gas line, electrical
- Evacuate A/C system
- Pressurize system to leak check
- Check, test and start
- Mechanical permit included

Note: Labor and Workmanship guaranteed for one year upon completion of project. Parts are guaranteed by suppliers and or manufactures. No guarantees are provided for reused equipment and prior work by others. Any alterations or deviations could result in added charges. A signed contract or an approved purchase order is required before work is to commence.

Total Price: \$10,125.00

Ten Thousand One Hundred Twenty-Five dollars

Accepted By: _____ Date: _____

Prepared By: _____ Title: Owner/Manager

This proposal is subject to our standard payment terms of thirty (30) day draws unless other contractual agreements are made. If customer fails to pay any invoice, customer then agrees to pay finance charges at 1.5% per month and will also pay reasonable actual attorney fees that McNamara's Heating and Cooling incurs should collection activity be necessary.

Proposal for: GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

Agent: KARMEN BROWN County: EATON
 Quote ID: 879477 # employees: 11
 Zip code: 48837 # members: 36
 Group ID: 801041

Priority Health

Effective Date: 1/1/2027
 Generated on: 10/08/2026

+ 13.48% Rate Increase

Plan comparison

Benefit details		Current Plan	Renewal Plan
Renew this plan		PriorityHMO Platinum	PriorityHMO Platinum
Product	HMO		☐
Coinurance	0 %		0 %
Coinurance Maximum	N/A / N/A		N/A / N/A
Deductible individual/family	\$0 / \$0 embedded		\$0 / \$0 embedded
Office visits PCP/SPEC/UC	\$15 / \$30 / \$75 copay before deductible		\$15 / \$35 / \$75 copay before deductible
Out-of-pocket limit	\$4,500 / \$9,000 embedded		\$5,700 / \$11,400 embedded
Preventive health services	Covered in full		Covered in full
Prescription	\$5 / \$10 / \$40 / \$80 / 20% / 20% before deductible		\$5 / \$10 / \$40 / \$80 / 20% / 20% before deductible
Outpatient services	\$150 copay before deductible		\$200 copay before deductible
Inpatient hospital services	\$200 copay before deductible		\$250 copay before deductible
Emergency room	\$200 copay before deductible		\$300 copay before deductible
Lab services	\$15 copay before deductible		\$25 copay before deductible
Maternity/postnatal	Covered in full		Covered in full
Virtual care	\$10 copay before deductible		\$10 copay before deductible
Adult Vision Exam	\$15 copay for eye exam including refraction		\$15 copay for eye exam including refraction
Totals		with taxes and fees	with taxes and fees
Monthly premium	\$20,593.30	\$23,369.92	
Annual total premium	\$247,119.60	\$280,439.04	

Diversified Insurance Group

Effective Date: 1/1/2027

Carrier		Plan Name	Network	Additional Information
PriorityHealth				
PriorityHealth Platinum				
PriorityHMO/MyPriority POS/PriorityPOS A				
Medical Deductible & Maximum Out of Pocket		Individual Medical Deductible	Not Covered	Not Covered
		Family Medical Deductible	Not Covered	Not Covered
		Individual Medical Maximum Out of Pocket	\$4,500	\$4,500
		Family Medical Maximum Out of Pocket	\$9,000	\$9,000
Coinsurance		Coinsurance	0% after deductible	Not Applicable
Physician Services		Preventative Care	\$0	Not Covered
		Primary Care Physician	\$15	Not Covered
		Specialty Care Physician	\$30	Not Covered
Emergency Services		Emergency Room	\$200*	\$200*
		Urgent Care	\$75	\$75
Hospital Services		Inpatient Facility	\$200	Not Covered
		Outpatient Facility	\$150	Not Covered
Diagnostic Procedures		Imaging	\$200 per procedure	Not Covered
		Lab Test	\$15	Not Covered
Pharmacy Deductible & Maximum Out of Pocket		Individual Drug Deductible	\$0	Not Covered
		Family Drug Deductible	\$0	Not Covered
		Individual Drug Maximum Out of Pocket	Included in Medical	Not Covered
		Family Drug Maximum Out of Pocket	Included in Medical	Not Covered
Pharmacy Retail		Generic Drugs (Preferred)	\$5 per script	Not Covered
		Generic Drugs (Non-Preferred)	\$10 per script	Not Covered
		Brand Drugs (Preferred)	\$40 per script	Not Covered
		Brand Drugs (Non-Preferred)	\$80 per script	Not Covered
		Specialty Drugs (Preferred)	20% up to \$200	Not Covered
		Specialty Drug (Non-Preferred)	20% up to \$300	Not Covered
MONTHLY PREMIUM*		ANNUALIZED COST	\$20,593.30	
\$ / % Difference from Current Plan		Relative Composite Rate (Monthly)**		
Average Adult				

Small Market Desk - MA

5900 O Street / Lincoln, NE 68510
Bus: 800-456-9319 / Fax:
E-mail: smallmarketdesk@ameritas.com

+ 4.01% Rate
Increase



September 22, 2026

Rodney Vandecasteele
Grand Ledge Area Emergency Services Auth
500 N Clinton St
Grand Ledge, MI 48837

Subject: Grand Ledge Area Emergency Services Auth renewal effective January 1, 2027 Policy Number 010.438198

Thank you for choosing an Ameritas Eye Care Plan.

We're proud to provide plans that help employees get the eye care coverage they need for good health, and we'll work hard to keep earning the privilege of insuring Grand Ledge Area Emergency Services Auth.

A team of associates with actuarial, administrative, marketing, and sales experience has prepared this renewal for the year beginning January 1, 2027. To predict your plan's future performance, we analyzed Grand Ledge Area Emergency Services Auth's claims history and combined this with the historical data of all groups insured for similar benefits.

Based on this analysis, your Eye Care rates will be adjusted. Effective 1/1/2027 through 12/31/2027, the following rates will apply:

**Division 1/Class 1
EYE CARE RATES**

	<u>CURRENT</u>	<u>RENEWAL</u>
Employee	\$ 15.96	\$ 16.60
Employee + One Dependent	\$ 23.92	\$ 24.88
Employee + 2 or more Dependents	\$ 39.84	\$ 41.44

Our product flexibility enables us to package solutions balanced between benefits and premium to help maximize the plan's effectiveness. At your request, we can research alternatives that may better meet the needs of your company and its employees.

Thank you again for your business. I welcome the opportunity to discuss this renewal. We appreciate the opportunity to continue providing fast and accurate claims processing, exceptional administration, and excellent customer service in the years to come.

Sincerely,

Small Market Desk - MA

cc: Common Sense Benefits LLC

DATE PRINTED : 09/30/26
CLOSING DATE : 09/30/26

MANAGEMENT LETTER SEPTEMBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

PAGE 1
GL ACCT

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	RECEIPTS			CHARGES			YEAR TO DATE (\$)
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	
A	PRIVATE PAY	0.00	16.67	0%	0.00	0.00	0%	0.00
01	MEDICAID-MICHIGAN	2,331.61	1,618.16	3%	3,140.00	2,517.40	2%	18,254.00
02	MEDICARE-MICHIGAN	9,276.23	10,507.06	17%	20,106.80	18,287.87	16%	177,399.40
03	FEP	0.00	0.00	0%	0.00	0.00	0%	1,010.00
04	BCBSM	7,601.50	6,481.23	10%	6,295.00	8,828.50	8%	78,649.00
07	MCARE	678.95	384.46	1%	2,171.60	881.00	1%	6,364.80
11	BCN	3,617.13	4,458.09	7%	11,796.20	7,843.50	7%	74,291.00
12	CHAMPUS/TRICARE	0.00	177.14	0%	0.00	0.00	0%	904.40
13	CIGNA/CONNECTICUT GENER	0.00	0.00	0%	882.00	328.67	0%	4,292.00
14	AETNA LIFE & CASUALTY	0.00	0.00	0%	882.00	147.00	0%	882.00
59	UNITED HEALTH CARE	0.00	141.80	0%	0.00	181.33	0%	9,842.00
09A	PHP	0.00	56.92	0%	0.00	0.00	0%	0.00
MCD	MEDICAL ASSISTANCE	1,049.14	708.02	1%	1,008.00	1,666.07	1%	16,164.40
1352	HEALTH ALLIANCE PLAN/HA	0.00	0.00	0%	1,314.00	219.00	0%	1,314.00
1493	HOSPICE	0.00	0.00	0%	0.00	0.00	0%	1,131.60
3002	VETERANS ADMINISTRATION	1,556.69	1,765.54	3%	1,106.00	1,812.73	2%	17,394.20
3936	ALLIED BENEFITS	0.00	0.00	0%	0.00	0.00	0%	1,042.00
5001	PRIORITY HEALTH	0.00	451.05	1%	0.00	972.50	1%	9,289.00
5013	PRAIRIE STATES	0.00	0.00	0%	0.00	152.33	0%	914.00
5092	MCLAREN HEALTH PLAN	0.00	544.33	1%	0.00	362.67	0%	3,266.00
5166	UMR	0.00	0.00	0%	740.14	189.67	0%	1,138.00
5988	HAP PREFERRED PPO	0.00	0.00	0%	0.00	0.00	0%	1,008.00
6277	ALLIANZ GLOBAL ASSISTAN	0.00	0.00	0%	0.00	189.00	0%	1,134.00
A001	AAA MICHIGAN	0.00	0.00	0%	0.00	189.67	0%	1,138.00
A002	ALLSTATE	0.00	181.67	0%	0.00	181.67	0%	1,090.00
A003	AUTO OWNERS	0.00	336.67	1%	0.00	165.67	0%	994.00
A005	FARM BUREAU	0.00	192.33	0%	0.00	0.00	0%	1,154.00
A008	STATE FARM INSURANCE	0.00	529.00	1%	1,154.00	721.33	1%	4,328.00
A015	FARMERS INSURANCE GROUP	0.00	0.00	0%	0.00	376.00	0%	2,256.00
A018	LIBERTY MUTUAL	0.00	-21.67	0%	0.00	195.00	0%	1,170.00
A036	GEICO	1,058.00	176.33	0%	0.00	176.33	0%	1,058.00
A037	PROGRESSIVE AUTO	1,235.22	954.00	2%	0.00	771.83	1%	5,721.00
A077	FREMONT MUTUAL INS	1,298.00	216.33	0%	0.00	216.33	0%	1,298.00
A080	FRANKENMUTH INS	0.00	0.00	0%	0.00	0.00	0%	0.00
A091	PIONEER STATE MUTUAL	0.00	0.00	0%	0.00	216.33	0%	1,298.00
COMM	COMMERCIAL INSURANCE	1,725.65	1,373.54	2%	0.00	1,975.53	2%	17,176.40
M001	MCLAREN HEALTH PLAN	2,537.38	2,895.91	5%	5,936.00	7,240.17	6%	68,932.20
M015	GREAT LAKES HEALTH PLAN	476.80	558.51	1%	0.00	1,129.50	1%	11,983.40
M016	MERIDIAN HEALTH PLAN	0.00	0.00	0%	0.00	183.53	0%	3,173.60
P001	HUMANA GOLD PLUS	7,810.54	5,993.51	9%	16,414.00	11,583.13	10%	115,325.00
P004	MEDICARE PLUS BCBSM	11,006.15	17,187.49	27%	22,982.80	29,478.07	26%	253,299.60
P013	AETNA ADVANTAGE	1,091.50	1,024.22	2%	1,046.80	2,203.00	2%	18,223.60
P017	WELLCARE	0.00	87.48	0%	0.00	379.80	0%	2,278.80
P041	PRIORITY HEALTH ADVANTA	2,132.99	3,242.03	5%	3,904.40	5,969.33	5%	57,951.80
P101	HAP SENIOR PLUS	875.52	466.49	1%	1,024.00	965.07	1%	7,827.20
P111	MCLAREN ADVANTAGE	0.00	106.90	0%	0.00	0.00	0%	3,005.20
SELF	SELF PAY	0.00	135.31	0%	7,471.40	3,307.23	3%	35,960.40
W108	HASTINGS MUTUAL	0.00	0.00	0%	0.00	0.00	0%	0.00

DATE PRINTED : 09/30/26
CLOSING DATE : 09/30/26

MANAGEMENT LETTER SEPTEMBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

CODE FINANCIAL CATEGORY	RECEIPTS			CHARGES		
	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH
W173 MEIJERS INC	0.00	168.00	0%	0.00	0.00	0%
TOTALS	57,359.00 DOWN 9%	63,114.52	100%	108,635.00 DOWN 3%	112,203.76	100%
						1,042,326.00

DATE PRINTED : 09/30/26
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MANAGEMENT LETTER SEPTEMBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
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CODE		ADJUSTMENT CODE	THIS MONTH (\$)	ADJUSTMENTS MONTHLY AVERAGE (\$)		% AVG MONTH	YEAR TO DATE (\$)
C0		TRANSFER ADJUSTMENT	0.00	0.00		0%	-485.04
C3		BCBSM CONTRACTUAL WRITEOFF	-1,392.27	-1,582.17		3%	-14,319.54
C4		MEDICARE CONTRACTUAL WRITEOFF	-7,084.08	-7,290.46		15%	-75,305.19
C5		WRITE-OFF CORRECTION	0.00	0.00		0%	-681.15
C7		SMALL BALANCE CREDIT	0.00	-7.16		0%	-102.37
C9		MEDICAID CONTRACTUAL WRITEOFF	-5,838.48	-4,577.73		9%	-37,564.27
Ce		WORKERS COMP CONTRACT WRITEOFF	0.00	0.00		0%	-474.62
Cf		TRICARE CONTRACTUAL WRITEOFF	0.00	-133.86		0%	-2,128.05
Cg		AUTO INSURANCE WRITEOFF	0.00	0.00		0%	-21.60
CJ		COLLECTION AGENCY WRITE-OFF	0.00	0.00		0%	-1,728.09
Ck		MISC CONTRACTUAL WRITEOFF	-1,466.05	-1,009.98		2%	-10,931.96
CK		COLLECTION BAD DEBT SYS USED	-4,910.23	-6,629.65		13%	-65,699.79
CL		BCN-HC CONTRACTUAL WRITEOFF	-1,220.92	-1,479.78		3%	-16,007.66
CL		MEDICAID HMO CONTRACT WRITEOFF	-3,949.22	-4,766.75		9%	-51,623.85
CIW		CIGNA CONTRACTUAL WRITEOFF	0.00	0.00		0%	-93.15
CMP		MCR PLUS CONTRACTUAL WRITEOFF	-21,930.86	-21,976.77		44%	-205,149.08
CUH		UHC CONTRACTUAL WRITEOFF	0.00	0.00		0%	-180.00
C223		GOVT MANDATED ADJ (CREDIT)	-190.71	-455.99		1%	-4,695.32
C253		GOVT MANDATED ADJ (CREDIT)	-433.35	-239.70		0%	-1,438.22
DECE		DECEASED	0.00	-108.88		0%	-1,639.04
CREDIT TOTALS			-48,416.17	-50,258.88	100%		-490,267.99
D1		SMALL BALANCE DEBIT	0.00	0.03		0%	4.58
D3		DEBIT TRANSFER ADJUSTMENT	0.00	0.00		0%	485.04
D4		REFUND	0.00	123.34		12%	2,611.47
D5		WRITE-OFF CORRECTION	1,237.08	803.07		79%	14,640.87
D7		INSURANCE CARRIER TAKE-BACK	0.00	0.00		0%	0.05
D8		COLLECTION RECOVERY	0.00	84.36		8%	1,565.15
DZ		SMALL BALANCE DEBIT SYS USED	0.00	0.75		0%	4.47
DIP		CARRIER INTEREST PAYMENT	1.22	0.50		0%	3.01
D223		GOVT MANDATED ADJ (DEBIT)	0.00	0.00		0%	11.91
DEBIT TOTALS			1,238.30	1,012.05	100%		19,326.55
TOTALS			-47,177.87	-49,246.83			-470,941.44

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ACCOUNTS RECEIVABLE STATUS			AMOUNT (\$)	% OF TOTAL	DAYS IN A/R
CODE	FINANCIAL CATEGORY				
01	MEDICAID-MICHIGAN	2,682.54	3.0%	32	
02	MEDICARE-MICHIGAN	21,009.58	20.0%	34	
04	BCBSM	-15,310.87	-14.0%		
07	MCARE	2,171.60	2.0%		
11	BCN	6,593.00	6.0%	25	
12	CHAMPUS/TRICARE	130.64	0.0%		
13	CIGNA/CONNECTICUT GENERAL	641.20	1.0%		
14	AETNA LIFE & CASUALTY	882.00	1.0%		
266	ALLSTATE	126.72	0.0%		
MCD	MEDICAL ASSISTANCE	874.61	1.0%		
1352	HEALTH ALLIANCE PLAN/HAP	1,314.00	1.0%		
1581	CHAMPVA	270.00	0.0%		
3002	VETERANS ADMINISTRATION	1,307.20	1.0%		
5013	PRAIRIE STATES	914.00	1.0%		
5166	UMR	1,138.00	1.0%		
6277	ALLIANZ GLOBAL ASSISTANCE	1,134.00	1.0%		
A005	FARM BUREAU	1,010.00	1.0%		
A008	STATE FARM INSURANCE	1,154.00	1.0%		
A037	PROGRESSIVE AUTO	1,186.00	1.0%		
A091	PIONEER STATE MUTUAL	1,298.00	1.0%		
HOLD	HOLD STATUS	6,029.99	6.0%		
LETT	COLLECTION LETTERS	20,637.11	19.0%	2	*CALCULATED USING AVG TOTAL
M001	MCLAREN HEALTH PLAN	3,872.80	4.0%	6	*CALCULATED USING AVG TOTAL
M016	MERIDIAN HEALTH PLAN	1,101.20	1.0%	16	
P001	HUMANA GOLD PLUS	3,924.20	4.0%	10	
P004	MEDICARE PLUS BCBSM	14,562.80	14.0%	15	
P041	PRIORITY HEALTH ADVANTAGE	1,697.48	2.0%		
SELF	SELF PAY	23,965.97	23.0%	217	
TOTALS		106,317.77	100.0%	28	

LAPSE TIME FROM SERVICE DATE TO BILLING IS 10 DAYS. LAST MONTH 7 DAYS.

MANAGEMENT LETTER SEPTEMBER 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
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INCOME ANALYSIS MONTHLY COMPARISON									
MONTH	ENCOUNTERS	CHARGES (\$)	RECEIPTS (\$)	ADJUSTMENTS (\$)	ENDING A/R (\$)	DAYS IN A/R	MOVED TO CO STATUS		
OCTOBER	140	143,678.94	-83,129.19	-54,183.64	148,570.38	33	3	552.25	
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12	285.86	
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10	298.70	
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6	984.87	
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5	777.43	
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2	744.35	
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1	980.76	
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2	937.50	
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1	725.42	
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12	827.29	
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7	099.29	
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6	650.74	
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8	516.97	
NOVEMBER	101	102,358.00	-64,633.50	-58,507.83	117,998.76	28	8	582.27	
DECEMBER	124	135,623.00	-77,131.96	-60,085.96	116,403.84	27	7	856.85	
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03	29	8	330.99	
FEBRUARY	107	111,333.00	-66,928.06	-59,211.53	108,346.44	27	9	049.85	
MARCH	123	128,708.80	-70,722.29	-59,069.70	107,263.25	26	8	541.03	
APRIL	92	98,752.00	-67,067.33	-42,445.88	96,502.04	25	4	076.24	
MAY	121	127,920.00	-70,005.35	-55,257.94	99,158.75	24	9	389.86	
JUNE	105	112,622.80	-65,207.09	-50,405.87	96,168.59	24	5	993.93	
JULY	113	119,571.80	-74,687.35	-59,697.30	81,355.74	21	9	931.33	
AUGUST	99	105,721.00	-44,360.89	-40,496.21	102,219.64	27	5	476.33	
SEPTEMBER	102	108,635.00	-57,359.00	-47,177.87	106,317.77	28	4	910.23	
CURRENT MONTH COMPARED TO THE AVERAGE									
SEPTEMBER	102	108,635.00	-57,359.00	-47,177.87	106,317.77		4	910.23	
AVERAGE	105	112,203.77	-63,114.50	-49,246.85	96,953.76		6	629.65	
	Down 3%	Down 3%	Down 9%	Down 4%	Up 10%		Down	26%	

ENCOUNTER STATISTICS MONTHLY COMPARISON						
MONTH	ENCOUNTERS	AVG ENCTR	CURRENT	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
			MTH CHG/ENCTR			
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94
FEBRUARY	107	114	1,040.50	1,068.57	-622.72	-518.58
MARCH	123	117	1,046.41	1,055.94	-623.30	-521.65
APRIL	92	111	1,073.39	1,059.81	-618.04	-505.26
MAY	121	115	1,057.19	1,060.00	-604.33	-482.97
JUNE	105	111	1,072.60	1,063.66	-608.20	-485.84
JULY	113	110	1,058.16	1,058.95	-628.21	-494.07
AUGUST	99	109	1,067.89	1,060.09	-599.47	-469.99
SEPTEMBER	102	105	1,065.05	1,068.61	-601.09	-469.02

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STATISTICAL INFORMATION				
ITEM	COUNT	MONTH TO DATE(\$)	% OF TOTAL	YEAR TO DATE(\$)
PATIENT ENCOUNTERS	102	108,635.00		1,042,326.00
NEW INSURANCE CLAIMS SENT	116	114,456.50		1,195,574.60
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	2	2,164.00	1.89%	51,603.90
CLAIMS SUBMITTED ELECTRONICALLY	114	112,292.50	98.11%	1,143,970.70
PRIVATE STATEMENTS SENT	68	0.00		0.00
DUNNING LETTERS SENT	22	10,866.83		81,530.59
MOVED TO CO STATUS	11	4,910.23		65,699.79
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	0	0.00		2,611.47
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	68	0.00		0.00
FAST FORWARD UPDATES	0			
RECEIPTS POSTED ELECTRONICALLY	93	39,724.41	69.26%	463,839.52
CREDIT CARD PAYMENTS	0	0.00		0.00
BOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	93	39,724.41		463,839.52
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,429			
LAST TICKET NUMBER USED	13568			

**** - Calculated number too large or too small to display



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: September 2026

Monthly Statistics:

- Total Telephone Calls: **9,164**
 - Emergency Lines: **3,663**
 - Non-Emergency Lines: **5,501**
- Text-to-911 Sessions: **22**
- Total Incidents: **7,838**
 - EMS: **1,574**
 - Fire: **988**
 - Law Enforcement: **5,276**
- Addresses Issued: **11**
- Radio Support Tickets: **7**
- RAVE Mobile Safety:
 - Smart911 Safety Profile Activity: **86**
 - Smart911 Safety Profiles Created: **42**
 - RAVE Facility Profile Activity: **179**
 - RAVE Facility Profiles Created: **0**
 - RAVE Panic Button Activity: **5**

Training & Exercises:

- **Telecommunicators & Supervisors**
 - Grit & The Value of Critical Thinking, Virtual
 - Negotiation Tactics for 911, Virtual
 - Delta Fire Station Alerting, ECCD
- **Emergency Management**
 - RAVE Panic Button Training

Facility Projects:

- **Current Projects**
 - Carpet Replacement

Technology & Radios:

- **Current Projects**
 - Eaton911 Connect App
 - Radio Preventive Maintenance/Radio Encryption
 - Unify CAD-to-CAD
 - RAVE Desktop Notifier
 - Commander One Software Upgrade

Emergency Management Support:

- Monitored severe weather threats and maintained situational awareness
- Welcomed and onboarded the new Eaton County Emergency Manager.
- Began review of county emergency management plans, procedures, and existing agreements.
- Coordinated training and familiarization with emergency management systems and resources.
- Continued coordination with local and state public safety partners.

Communications Unit Support:

Event/Exercise	Operational Support	Communications Plan Developed
2026 Charlotte Frontier Days 5K & Parade	✓	—
2026 Grand Ledge Homecoming Parade	—	✓

Operations:

- The monthly Outdoor Warning Siren test was successfully conducted on Saturday, September 5.
- Daniel Stevens began serving as the new Eaton County Emergency Manager on September 14.
- Deputy Director D'Huyvetter collaborated with Ford to test its SYNC 911 Assist Technology.
- Alexis Taylor successfully completed the Telecommunicator Training Program.

Operational Staffing Report:

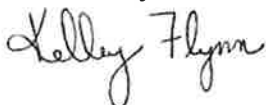
Division	Authorized	Filled	In Training	Vacant
Telecommunicators	16	14	0	2
Supervisors	6	6	0	0
Administration	4	4	0	0
Emergency Management	2	2	1	0
Total	28	26	1	2

Note: "Filled" includes both fully trained employees and employees currently in training.

Public Education & Community Outreach:

- The Public Relations Team participated in the following community events:
 - 2026 Charlotte Back-to-School Bash
 - 2026 Charlotte Frontier Days Parade
 -

Yours truly,



Kelley Flynn
Director

Eaton County Central Dispatch

Total Calls For Service

September 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,574	20.1%	13,936	20.2%
Fire	988	12.6%	8,162	11.8%
Police	5,276	67.3%	46,911	68.0%
Total Calls	7,838	100.0%	69,009	100.0%

Eaton County Central Dispatch

EMS Calls For Service

September 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	78	5.0%	671	4.8%
Delta Twp. EMS	541	34.4%	4,701	33.7%
Eaton Area EMS	630	40.0%	5,554	39.9%
Grand Ledge EMS	153	9.7%	1,502	10.8%
Vermontville EMS	29	1.8%	178	1.3%
Windsor Twp. EMS	90	5.7%	887	6.4%
Outside Agencies* <i>DLHE (1), LIFE(0), LTEM(9), NEMS(20), PRTE(23), LAEM(0)</i>	53	3.4%	443	3.2%
Total EMS Calls	1,574	100.0%	13,936	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Fire Calls For Service

September 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	33	3.3%	271	3.3%
Benton Twp. Fire	16	1.6%	214	2.6%
Charlotte Fire	215	21.8%	1,786	21.9%
Delta Fire	348	35.2%	2,482	30.4%
Eaton Rapids City	73	7.4%	650	8.0%
Eaton Rapids Twp.	71	7.2%	638	7.8%
Grand Ledge Fire	61	6.2%	597	7.3%
Hamlin Twp Fire	11	1.1%	184	2.3%
Olivet Fire	44	4.5%	225	2.8%
Roxand Twp. Fire	14	1.4%	122	1.5%
Sunfield Fire	33	3.3%	337	4.1%
Vermontville Fire	16	1.6%	106	1.3%
Windsor Fire	38	3.8%	468	5.7%
Outside Agencies*	15	1.5%	82	1.0%
<i>LTFD(15), LAFD(0), DLHF(0),NASH(0)</i>				
Total Fire Calls	988	100.0%	8,162	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Police Calls For Service

September 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	26	0.5%	293	0.6%
Charlotte Police	667	12.6%	5,642	12.0%
Eaton County Sheriff	1,937	36.7%	18,338	39.1%
<i>Delta</i>	1,579	29.9%	15,312	32.6%
<i>Out County</i>	358	6.8%	3,026	6.5%
<i>Animal Control</i>	26	0.5%	301	0.6%
Eaton Rapids Police	313	5.9%	2,949	6.3%
Grand Ledge Police	597	11.3%	4,908	10.5%
Michigan State Police	1,466	27.8%	13,013	27.7%
Olivet Police	98	1.9%	499	1.1%
Pottersville Police	128	2.4%	930	2.0%
Outside Agencies*	18	0.3%	339	0.7%
<i>DNR(5), ME(13)</i>				
Total Police Calls	5,276	100.0%	46,911	100.0%

Eaton County 911 Phone Calls Received in 2026			
Month	911	Non-emergency	Total Calls
January	3,632	5,181	8,813
February	3,091	4,897	7,988
March	3,491	5,437	8,928
April	3,702	5,425	9,127
May	3,797	5,320	9,117
June	3,741	5,145	8,886
July	4,109	5,784	9,893
August	3,862	5,480	9,342
September	3,663	5,501	9,164
October			-
November			-
December			-
TOTAL	33,088	48,170	81,258

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
September 1, 2026	2026-85	13713 ROUND LAKE RD	SUNFIELD	48890	NEW BUILD
September 1, 2026	2026-84	368 S BRIDGE ST	DIMONDALE	48821	DUPLEX
September 2, 2026	2026-86	7510 STONEY LN	EATON RAPIDS	48827	POLE BARN
September 8, 2026	2026-87	6304 W GRAND LEDGE HWY	SUNFIELD	48890	NEW BUILD
September 10, 2026	2026-88	2160 CARLISLE HWY	CHARLOTTE	48813	ACCESSORY BUILDING
September 16, 2026	2026-89	6770 W GRAND LEDGE HWY	SUNFIELD	48890	ACCESSORY BUILDING
September 16, 2026	2026-90	4100 W MT HOPE HWY	LANSING	48917	COMMERCIAL
September 16, 2026	2026-91	1965 CROZIER DR	CHARLOTTE	48813	NEW BUILD
September 21, 2026	2026-92	4351 BAILEY RD	DIMONDALE	48821	NEW BUILD
September 22, 2026	2026-93	9888 E VERMONTVILLE HWY	DIMONDALE	48821	NEW BUILD
September 28, 2026	2026-94	3800 SMITHVILLE RD	EATON RAPIDS	48827	

Month	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2025	2025	2025	2025	2025	12 Mo average
Total Runs	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec	average							
City Of Grand Ledge	185	169	173	188	195	184	176	173	166	198	199	186	183							
Request for Service	123	111	136	122	131	130	121	122	107	135	148	131	126							
Transported by GLAFD	75	71	90	62	86	74	69	72	71	87	89	88	78							
TOT another agency	5	2	2	6	3	5	3	5	4	5	3	6	4							
Refusals	22	28	25	34	31	31	29	32	16	23	39	20	28							
Staff from another agency	0	0	0	0	0	0	0	0	0	0	0	0	0							
Other	21	10	19	20	11	20	20	13	16	20	17	17	17							
										10										
Oneida township																				
Request for Service	33	28	21	36	36	26	35	33	30	36	29	24	31							
Transported by GLAFD	21	20	12	22	24	14	16	20	19	27	19	15	19							
TOT another agency	2	0	0	0	1	2	0	3	1	2	1	0	1							
Refusals	7	6	6	10	9	5	10	5	5	3	4	4	6							
Staff from another agency	0	0	0	0	0	0	0	0	0	0	0	0	0							
Other	3	2	3	4	2	5	9	5	5	4	5	5	4							
Roxand Township																				
Request for Service	9	6	10	12	10	14	10	6	10	8	7	11	9							
Transported by GLAFD	3	1	6	8	6	10	7	4	5	6	4	4	5							
TOT another agency	0	0	0	0	0	0	0	0	0	0	0	0	0							
Refusals	3	2	3	1	2	3	1	0	1	0	1	4	2							
Portland Paramedic use	0	0	0	0	0	0	0	0	0	0	0	0	0							
Other	3	3	1	3	2	1	2	2	4	2	2	3	2							
Mutual Aid Given	20	24	6	18	18	14	10	12	19	19	15	20	16							
Delta Township	12	23	5	12	14	14	7	11	13	11	13	14	12							
Sunfield	3	0	1	4	2	0	1	0	4	2	2	5	2							
Other	5	1	0	2	2	0	2	1	2	6	0	1	2							
Last year total	184	243	219	206	171	186	212	198	174	219	191	181	198.67							

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 09/01/2026 00:00:00 - 09/30/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	5	5	3%	0:02:05	0:06:00	0:56:51	5:33:55	1:06:47
	ALLERGIES/ENVENOMATIONS	0	0	4	4	3%	0:02:22	0:05:55	0:49:11	3:41:35	0:55:24
	ASSAULT/SEXUAL ASSAULT	0	0	1	1	1%	0:00:31	0:04:02	0:11:12	0:15:45	0:15:45
	AUTOMATIC CRASH NOTIFICATION	0	0	4	4	3%	0:01:29	0:04:51	0:03:10	0:38:31	0:09:38
	BACK PAIN (NON TRAUMATIC)	0	0	2	2	1%	0:02:11	0:06:26	0:43:52	2:18:26	1:09:13
	BREATHING PROBLEMS	0	0	19	19	12%	0:01:42	0:09:04	1:13:28	26:35:23	1:23:58
	CARDIAC OR RESP ARREST	0	1	0	1	1%	0:00:12	0:00:00	0:00:00	0:04:28	0:04:28
	CHEST PAIN (NON-TRAUMATIC)	0	0	9	9	6%	0:02:26	0:05:46	0:50:31	8:48:34	0:58:44
	CONVULSIONS/SEIZURES	0	0	3	3	2%	0:02:41	0:08:43	1:03:28	3:29:07	1:09:42
	DIABETIC PROBLEMS	0	0	2	2	1%	0:01:48	0:04:34	0:42:37	1:37:57	0:48:59
	EMS STANDBY	0	0	1	1	1%	0:00:04	0:00:00	0:00:00	0:01:51	0:01:51
	FALLS	0	0	24	24	16%	0:02:32	0:07:54	0:52:56	23:31:08	0:58:48
	HEART PROBLEMS	0	0	3	3	2%	0:01:42	0:08:25	1:02:30	3:36:08	1:12:03
	HEMORRHAGE/LACERATIONS	0	0	5	5	3%	0:02:31	0:05:09	0:40:36	4:18:37	0:51:43
	PERSONAL INJURY CRASH	0	0	3	3	2%	0:00:08	0:04:05	0:52:33	2:50:19	0:56:46
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	4	4	3%	0:00:20	0:21:35	0:54:51	5:06:43	1:16:41
	SICK PERSON	0	1	33	34	22%	0:02:21	0:06:46	0:58:16	35:20:46	1:02:23
	STROKE (CVA)	0	0	4	4	3%	0:03:11	0:10:39	1:59:01	8:51:27	2:12:52
	STRUCTURE FIRE LARGE	0	0	1	1	1%	0:00:14	0:11:08	1:04:19	1:15:41	1:15:41
	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	2	2	1%	0:00:14	0:11:56	1:09:13	2:42:47	1:21:24
	TRAUMATIC INJURIES	0	0	2	2	1%	0:01:52	0:07:02	1:10:13	2:38:12	1:19:06
	UNCONSCIOUS/FAINTING (NEAR)	0	0	4	4	3%	0:01:47	0:06:51	1:15:21	3:01:20	0:45:20

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	UNKNOWN PROBLEM (MAN DOWN)	0	1	15	16	10%	0:02:22	0:08:24	0:37:34	12:24:30	0:46:32
	Subtotals for No Summary Code	0	3	150	153	100%	0:01:36	0:07:52	0:54:51	158:43:10	0:57:33
	Subtotals for GEMS	0	3	150	153	100%	0:01:36	0:07:52	0:54:51	158:43:10	0:57:33

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 09/01/2026 00:00:00 - 09/30/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	AUTOMATIC CRASH NOTIFICATION	0	0	3	3	5%	0:00:24	0:03:16	0:04:39	0:21:19	0:07:06
	COMMERCIAL FIRE ALARM	0	0	5	5	8%	0:01:26	0:19:07	0:10:04	1:22:20	0:16:28
	COMMERCIAL STRUCTURE FIRE	0	0	5	5	8%	0:00:01	0:09:16	0:02:10	0:38:25	0:07:41
	COMPLAINT FIRE INVESTIGATION	0	4	2	6	10%	0:01:33	0:06:14	0:20:38	2:18:10	0:23:02
	MEDICAL ASSIST	0	0	23	23	38%	0:00:06	0:05:24	0:11:03	5:50:26	0:15:14
	MISCELLANEOUS FIRE RUN	0	0	2	2	3%	0:04:58	0:06:29	0:04:12	0:31:18	0:15:39
	ODOR INVESTIGATION	0	0	2	2	3%	0:03:09	0:09:12	0:13:29	0:51:39	0:25:50
	PERSONAL INJURY CRASH	0	0	5	5	8%	0:00:15	0:05:39	0:56:09	4:12:12	0:50:26
	RESIDENTIAL FIRE ALARM	0	0	1	1	2%	0:03:11	0:00:00	0:00:00	0:04:06	0:04:06
	STRUCTURE FIRE LARGE	0	0	3	3	5%	0:00:12	0:12:51	1:06:36	1:35:19	0:31:46
	WIRES DOWN	0	0	6	6	10%	0:02:55	0:05:48	0:03:48	1:15:04	0:12:31
	Subtotals for No Summary Code	0	4	57	61	100%	0:01:39	0:08:20	0:19:17	19:00:18	0:19:04
	Subtotals for GLFD	0	4	57	61	100%	0:01:39	0:08:20	0:19:17	19:00:18	0:19:04



321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

500 N Clinton Street
Grand Ledge, MI 48837

Board of Directors,

We have prepared the accompanying monthly financial statements of **Grand Ledge Area Services Authority**, which comprise the **Balance Sheet, Income Statement, and Budget Reports** for the period ended **September 30, 2026**

Scope and Limitation of Services:

- **Basis of Preparation:** These financial statements were prepared from information, records, and representations provided directly by management.
- **No CPA Compilation, Review, or Audit:** We have not performed an audit, review, or CPA compilation engagement on these financial statements in accordance with standards established by the American Institute of Certified Public Accountants (AICPA).
- **No Assurance Provided:** Accordingly, we do not express an opinion, conclusion, or any form of assurance regarding the accuracy or completeness of these financial statements or whether they conform with Generally Accepted Accounting Principles (GAAP).

Management Responsibilities:

Management is responsible for the accuracy, completeness, and integrity of the underlying accounting records, as well as the implementation and maintenance of internal accounting controls.

These financial statements are intended solely for the information and use of management and internal business operations.

Sincerely,

Timothy D Spicer, EA
Riverside Accounting Inc

Grand Ledge Area Emergency Services
Balance Sheet
September 30, 2026

	This Year		Last Year	
ASSETS				
Current Assets				
Dart Checking	\$	189,999.79	\$	110,252.16
Dart Future Reserved		755,447.92		582,328.40
Dart Muni MM		1,402,533.53		1,602,700.16
Prepaid Expenses		69,418.98		70,359.44
Accounts Receivable		106,721.55		173,358.27
Allowance for Doubtful Account		(31,740.00)		(31,740.00)
Accounts Receivable - Other		348.00		150.00
Total Current Assets		2,492,729.77		2,507,408.43
Property and Equipment				
Total Property and Equipment		0.00		0.00
Other Assets				
Total Other Assets		0.00		0.00
Total Assets	\$	2,492,729.77	\$	2,507,408.43

LIABILITIES AND CAPITAL

Current Liabilities				
Accounts Payable	\$	55,669.52	\$	130,626.20
Union Dues Withheld		0.00		2,414.00
Accrued Retirement Benefits		0.00		13,326.00
Deferred Revenue		557,203.46		595,768.19
		<hr/>		<hr/>
Total Current Liabilities		612,872.98		742,134.39
Long-Term Liabilities		<hr/>		<hr/>
Total Long-Term Liabilities		0.00		0.00
		<hr/>		<hr/>
Total Liabilities		612,872.98		742,134.39
Capital				
Reserved for Future Equipment		365,799.84		365,799.84
Fund Balance		1,412,887.23		1,329,432.41
Net Income		101,169.72		70,041.79
		<hr/>		<hr/>
Total Capital		1,879,856.79		1,765,274.04
		<hr/>		<hr/>
Total Liabilities & Capital	\$	2,492,729.77	\$	2,507,408.43
		<hr/> <hr/>		<hr/> <hr/>

See Accountant's Report

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Three Months Ending September 30, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	\$ 103,153.78	\$ 80,859.74	\$ 310,977.37	\$ 242,579.22
101 402 002	Oneida Millage	82,580.72	52,360.86	247,742.16	157,082.58
101 402 003	City DDA Capture	0.00	(24,166.67)	0.00	(72,500.01)
101 402 004	GL Millage 2.0	0.00	54,065.96	0.00	162,197.88
101 402 005	Oneida Millage 2.0	0.00	35,010.50	0.00	105,031.50
101 502 001	Heart Health Donations	0.00	0.00	311.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	333.33	0.00	999.99
101 627 001	Service Runs Billings	108,635.00	68,750.00	333,642.23	206,250.00
101 627 002	Service Runs Contract W/O	(42,267.64)	0.00	(129,203.17)	0.00
101 627 003	Service Runs Bad Debt W/O	(4,910.23)	0.00	(19,845.80)	0.00
101 664 001	Interest/Dividend Income	2,595.07	2,083.33	8,806.94	6,249.99
	Total Revenues	<u>249,786.70</u>	<u>269,297.05</u>	<u>752,430.73</u>	<u>807,891.15</u>
Cost of Sales					
	Total Cost of Sales	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	Gross Profit	<u>249,786.70</u>	<u>269,297.05</u>	<u>752,430.73</u>	<u>807,891.15</u>
Expenses					
101 336 703.01	Payroll - Chief	7,758.40	8,373.66	23,275.20	25,120.98
101 336 703.02	Payroll - Career	77,717.79	87,402.96	233,823.01	262,208.88
101 336 704	Payroll - Oncall Part Paid	12,903.87	18,750.00	40,767.24	56,250.00
101 336 719.01	Payroll Taxes	7,417.60	8,909.19	22,450.64	26,727.57
101 336 719.02	Retirement	13,498.51	14,329.54	40,610.97	42,988.62
101 336 719.03	Fringe Benefits	28,594.12	35,634.61	89,925.31	106,903.83
101 336 723	Human Resources Managem	31.50	583.33	1,775.50	1,749.99
101 336 728	Office Supplies	467.45	500.00	862.65	1,500.00
101 336 741	Repairs & Maintenance	7,897.93	7,500.00	22,804.58	22,500.00
101 336 742	Apparatus Fuel	3,591.12	3,600.00	9,046.62	10,800.00
101 336 744	Uniforms	2,681.65	1,250.00	4,351.60	3,750.00
101 336 776	EMS Supplies	3,796.18	15,817.55	10,266.73	47,452.65
101 336 777	Building Maintenance	175.00	1,291.67	1,645.07	3,875.01
101 336 800	Maintenance Supplies	381.72	375.00	1,015.98	1,125.00
101 336 803	Trash Removal	142.66	141.67	421.81	425.01
101 336 806	Laundry & Repair	486.20	2,316.67	5,901.66	6,950.01
101 336 817	Professional Service	21,511.54	16,406.25	58,771.87	49,218.75
101 336 823	Departmental Programs	314.81	1,125.00	1,377.41	3,375.00
101 336 824	Training	(7,452.22)	3,958.33	2,083.53	11,874.99
101 336 831	Insurance	0.00	3,680.50	44,166.00	11,041.50
101 336 853	Communications	1,137.29	1,125.00	3,928.21	3,375.00
101 336 921	Utilites	1,813.07	2,933.33	7,758.16	8,799.99
101 336 940	Building Rent	2,083.33	2,083.33	6,249.99	6,249.99
101 901 977.01	New Equipment	500.00	10,421.97	500.00	31,265.91
101 901 977.04	Debt Service	5,827.09	5,916.67	17,481.27	17,750.01
	Total Expenses	<u>193,276.61</u>	<u>254,426.23</u>	<u>651,261.01</u>	<u>763,278.69</u>
	Net Income	<u>\$ 56,510.09</u>	<u>\$ 14,870.82</u>	<u>\$ 101,169.72</u>	<u>\$ 44,612.46</u>

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2027

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	\$ 620,438.71	\$ 970,316.88	(349,878.17)	(36.06)
101 402 002	Oneida Millage	495,484.32	628,330.32	(132,846.00)	(21.14)
101 402 003	City DDA Capture	0.00	(290,000.04)	290,000.04	(100.00)
101 402 004	GL Millage 2.0	0.00	648,791.52	(648,791.52)	(100.00)
101 402 005	Oneida Millage 2.0	0.00	420,126.00	(420,126.00)	(100.00)
101 502 001	Heart Health Donations	311.00	0.00	311.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	3,999.96	(3,999.96)	(100.00)
101 627 001	Service Runs Billings	331,531.80	825,000.00	(493,468.20)	(59.81)
101 627 002	Service Runs Contract W/O	(129,203.17)	0.00	(129,203.17)	0.00
101 627 003	Service Runs Bad Debt W/O	(19,845.80)	0.00	(19,845.80)	0.00
101 664 001	Interest/Dividend Income	8,806.94	24,999.96	(16,193.02)	(64.77)
	Total Revenues	1,307,523.80	3,231,564.60	(1,924,040.80)	(59.54)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	1,307,523.80	3,231,564.60	(1,924,040.80)	(59.54)
Expenses					
101 336 703.0	Payroll - Chief	31,033.60	100,483.92	(69,450.32)	(69.12)
101 336 703.0	Payroll - Career	324,259.93	1,048,835.52	(724,575.59)	(69.08)
101 336 704	Payroll - Oncall Part Paid	55,783.61	225,000.00	(169,216.39)	(75.21)
101 336 719.0	Payroll Taxes	30,978.67	106,910.28	(75,931.61)	(71.02)
101 336 719.0	Retirement	36,060.14	171,954.48	(135,894.34)	(79.03)
101 336 719.0	Fringe Benefits	111,092.82	427,615.32	(316,522.50)	(74.02)
101 336 721	Longevity Pay	0.00	16,000.00	(16,000.00)	(100.00)
101 336 723	Human Resources Managem	1,775.50	6,999.96	(5,224.46)	(74.64)
101 336 728	Office Supplies	862.65	6,000.00	(5,137.35)	(85.62)
101 336 741	Repairs & Maintenance	22,804.58	90,000.00	(67,195.42)	(74.66)
101 336 742	Apparatus Fuel	9,046.62	43,200.00	(34,153.38)	(79.06)
101 336 744	Uniforms	4,301.60	15,000.00	(10,698.40)	(71.32)
101 336 776	EMS Supplies	10,266.73	189,810.60	(179,543.87)	(94.59)
101 336 777	Building Maintenance	1,645.07	15,500.04	(13,854.97)	(89.39)
101 336 800	Maintenance Supplies	1,015.98	4,500.00	(3,484.02)	(77.42)
101 336 803	Trash Removal	569.11	1,700.04	(1,130.93)	(66.52)
101 336 806	Laundry & Repair	5,901.66	27,800.04	(21,898.38)	(78.77)
101 336 817	Professional Service	59,150.97	196,875.00	(137,724.03)	(69.96)
101 336 823	Departmental Programs	2,927.41	13,500.00	(10,572.59)	(78.32)
101 336 824	Training	2,431.53	47,499.96	(45,068.43)	(94.88)
101 336 831	Insurance	44,166.00	44,166.00	0.00	0.00
101 336 853	Communications	3,943.00	13,500.00	(9,557.00)	(70.79)
101 336 921	Utilites	7,758.16	35,199.96	(27,441.80)	(77.96)
101 336 940	Building Rent	24,999.96	24,999.96	0.00	0.00
101 901 977.0	New Equipment	500.00	125,063.64	(124,563.64)	(99.60)
101 901 977.0	Debt Service	75,752.17	71,000.04	4,752.13	6.69
	Total Expenses	869,027.47	3,069,114.76	(2,200,087.29)	(71.68)
	Net Income	\$ 438,496.33	\$ 162,449.84	276,046.49	169.93

See Accountant's Report

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Sep 1, 2026 to Sep 30, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
9/2/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	191.20	191.20
9/3/26		101 336 817 101 000 003	Professional Service PNC Merchant Fees	84.47	84.47
9/3/26		101 336 817 101 000 003	Professional Service Paytrace LLC	22.10	22.10
9/4/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	 P/R Direct Deposit	420.00 32,154.47 400.00 68.40	33,042.87
9/4/26	28018	101 000 202 101 000 003	Invoice: 14007/4 Grand Ledge ACE Hardware	34.98	34.98
9/4/26	28019	101 000 202 101 000 003	Invoice: 994098 AFLAC	222.24	222.24
9/4/26	28020	101 000 202 101 000 003	Invoice: 14843 Bartlett Plumbing	109.99	109.99
9/4/26	28021	101 000 202 101 000 003	Invoice: 32489 Across the Street Productions	3,875.00	3,875.00
9/4/26	28022	101 000 202 101 000 202 101 000 003	Invoice: 86319189 Invoice: 86328469 Bound Tree Medical, LLC	168.40 281.16	449.56
9/4/26	28023	101 000 202 101 000 003	Invoice: 374066 CobraHelp	57.00	57.00
9/4/26	28024	101 000 202 101 000 202 101 000 003	Invoice: 08/21-09/20/2026 Invoice: 09/01-09/30/2026 Comcast	612.86 14.79	627.65
9/4/26	28025	101 000 202 101 000 003	Invoice: Eng 611 pay060 The Dart Bank	5,827.09	5,827.09
9/4/26	28026	101 000 202 101 000 003	Invoice: 0007209123 Delta Dental	347.73	347.73
9/4/26	28027	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 2026-27 Rent 01 Invoice: 2026-27 Rent 02 Invoice: 2026-27 Rent 03 City of Grand Ledge	2,083.33 2,083.33 2,083.33	6,249.99
9/4/26	28028	101 000 202 101 000 003	Invoice: 406157 Greenville Truck & Welding Supply	96.21	96.21
9/4/26	28029	101 000 202	Invoice: RS 10010084	257.84	

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Sep 1, 2026 to Sep 30, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	PS-10019081 Hastings Air-Energy Control, Inc.		257.84
9/4/26	28030	101 000 202 101 000 003	Invoice: 491-479886 State of Michigan	1,154.36	1,154.36
9/4/26	28031	101 000 202 101 000 003	Invoice: 2566250 MES Service Company LLC	1,580.00	1,580.00
9/4/26	28032	101 000 202 101 000 003	Invoice: 914190811-16 Michigan State Disbursement Unit	378.16	378.16
9/4/26	28033	101 000 202 101 000 003	Invoice: pantry 090426 Grand Ledge Firefighters Local #2627	65.00	65.00
9/4/26	28034	101 000 202 101 000 003	Invoice: 169436 Phoenix Safety Outfitters	491.00	491.00
9/4/26	28035	101 000 202 101 000 003	Invoice: 2140 City of Portland	8,578.25	8,578.25
9/4/26	28036	101 000 202 101 000 003	Invoice: 262270004009 Priority Health	19,395.08	19,395.08
9/4/26	28037	101 000 202 101 000 003	Invoice: 1-169045 Quality Tire, Inc.	179.83	179.83
9/4/26	28038	101 000 202 101 000 003	Invoice: SVA0051163 The SHYFT Croup	6,198.01	6,198.01
9/4/26	28039	101 000 202 101 000 003	Invoice: 09/2026 Standard Insurance Company	203.87	203.87
9/4/26	28040	101 000 202 101 000 003	Invoice: 260100 VC3, Inc.	2,738.60	2,738.60
9/9/26		101 000 229 101 000 003	941 Taxes EFTPS	10,854.01	10,854.01
9/15/26		101 000 003 101 000 005	Dart Checking Transfer	88,261.05	88,261.05
9/18/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	 P/R Direct Deposit	 420.00 36,789.76 400.00 59.90	 37,669.66
9/18/26		101 000 231.01 101 336 719.03 101 336 719.03 101 000 231.01 101 336 719.03 101 000 003	 Empower HCSP	 1,565.97 3,131.94 369.22	 3,131.94 369.22 1,565.97

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Sep 1, 2026 to Sep 30, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
9/18/26		101 336 817 101 000 003	Professional Service Pay Plus	3.74	3.74
9/18/26	28043	101 000 202 101 000 003	Invoice: 1002425269 Accident Fund Insurance Co of America	8,470.10	8,470.10
9/18/26	28044	101 000 202 101 000 003	Invoice: 3272113 Applied Innovation	180.41	180.41
9/18/26	28045	101 000 202 101 000 003	Invoice: 08/2026 Baryames Cleaners	98.60	98.60
9/18/26	28046	101 000 202 101 000 003	Invoice: 86334012 Bound Tree Medical, LLC	938.90	938.90
9/18/26	28047	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 203857440628 Invoice: 201899660009 Invoice: 201899660008 Consumers Energy	2.73 77.92 1,466.35	1,547.00
9/18/26	28048	101 000 202 101 000 202 101 000 003	Invoice: 83792 Invoice: 86810 Dinges Fire Company	319.43 1,609.72	1,929.15
9/18/26	28049	101 000 202 101 000 003	Invoice: 08/06-09/03/2026 Elan Financial Services	3,889.70	3,889.70
9/18/26	28050	101 000 202 101 000 003	Invoice: CFSI-22149 Fleet Fueling of Michigan	2,727.96	2,727.96
9/18/26	28051	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 7/1-8/4/26 500A Invoice: 7/1-8/4/26 500 Invoice: Special Elect 050526 City of Grand Ledge	306.22 151.57 6,836.79	7,294.58
9/18/26	28052	101 000 202 101 000 003	Invoice: 31222194 Granger Container Service, Inc.	142.66	142.66
9/18/26	28053	101 000 202 101 000 003	Invoice: 407081 Greenville Truck & Welding Supply	204.37	204.37
9/18/26	28054	101 000 202 101 000 202 101 000 003	Invoice: 000142 Invoice: 000144 House Screen Printing	778.00 237.00	1,015.00
9/18/26	28055	101 000 202 101 000 003	Invoice: 68289986-2 Ingstrup Garage Door & Construction	797.24	797.24

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			Door & Construction		
9/18/26	28056	101 000 202	Invoice: 111466-A	482.25	
		101 000 202	Invoice: 111701-A	112.45	
		101 000 202	Invoice: 111630-A	92.45	
		101 000 202	Invoice: 111492-A	439.80	
		101 000 202	Invoice: 111286-A	182.40	
		101 000 202	Invoice: 111631-A	202.40	
		101 000 202	Invoice: 111631-B	204.90	
		101 000 003	Lansing Uniform Company		1,716.65
9/18/26	28057	101 000 202	Invoice: 25797	221.55	
		101 000 003	Lawnsapes Lawn Care Inc		221.55
9/18/26	28058	101 000 202	Invoice: 18604	2,617.29	
		101 000 003	Medical Management Systems of MI		2,617.29
9/18/26	28059	101 000 202	Invoice: 914190811-17	378.16	
		101 000 003	Michigan State Disbursement Unit		378.16
9/18/26	28060	101 000 202	Invoice: pantry 091826	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
9/18/26	28061	101 000 202	Invoice: 169830	400.00	
		101 000 003	Phoenix Safety Outfitters		400.00
9/18/26	28062	101 000 202	Invoice: 2026-2192	1,150.00	
		101 000 003	Riverside Accounting, Inc.		1,150.00
9/18/26	28063	101 000 202	Invoice: 00093017-00	360.00	
		101 000 003	UM Health - Sparrow Occupational Health		360.00
9/18/26	28064	101 000 202	Invoice: 261368	2,738.60	
		101 000 003	VC3, Inc.		2,738.60
9/20/26		101 000 202	Invoice: swt 080726	2,001.56	
		101 000 202	Invoice: swt 082126	1,926.07	
		101 000 003	State of Michigan		3,927.63
9/20/26		101 000 202	Invoice: 00182354-2	16,763.20	
		101 000 003	MERS		16,763.20
9/21/26		101 336 817	Professional Service	3.79	
		101 000 003	Pay Plus		3.79
9/23/26		101 000 229		12,561.92	
		101 000 229		0.15	
		101 336 719.01			0.15
		101 000 003	941 Taxes EFTPS		12,561.92
9/24/26	28065	101 901 977.01	Chevy Silverado 3500HD	500.00	
		101 000 003	Sundance Chevrolet		500.00

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
9/30/26		101 336 817	Professional Service	87.67	
		101 000 003	account analysis		87.67
9/30/26		101 336 817	Professional Service	40.00	
		101 000 003	ACH Monthly Fee		40.00
Total				<u>307,080.95</u>	<u>307,080.95</u>