

Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

Aug. 17, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II
- II. **Pledge of Allegiance**
- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.
- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
 - A. Motion - To approve July 20, 2026, Annual Authority Board Meeting Minutes.
- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
 - A. Motion – To approve Aug. 17, 2026, Regular Authority Board Meeting Agenda
- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
 - A. **Personnel Committee** –
 - 1. Hiring two full-time personnel.
 - B. **Finance Committee** – Passing of the millage
 - C. **Truck/Equipment Replacement Committee** –
 - 1. Request to sell the out of service Chevy ambulance
 - 2. Request to take the air trailer out of service and install the current cascade bottle fill station into the rear of the north barn at a cost of \$3657.00
 - D. **Public Education Committee** –
 - E. **Building Committee** – update

- VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.
 - A. Monthly Run Activity
 - 1. Full Scale AVI Exercise – Eaton Rapids Aug. 13th - Lessons learned
 - B. Vehicle Report
- VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting.
 - A. Discussion – Station at St. Joe and Oneida.
- IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.
 - A. Financial transactions and bills.
 - 1. July 1, 2026 – July 31, 2026
- X. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.
- XI. **Communications from Authority Board members.**
- XII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.
- XIII. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

**GAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
ANNUAL MEETING**

JULY 20, 2026

7:00 p.m.

AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz, Trustee Mulder, Trustee Stahelin and Chief Roman. Also, Present were Members of Glaesa, Bishoff and Van Deusen
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: Motion was made to approve the Minutes of June 15th Meeting by Mr. Stahelin and supported by Mr. Lantz. Motion Carried.
5. Approval of Regular Agenda, Motion was made by Mr. Mulder and supported by Mrs. Schultz to approve the Regular Agenda. Mr. Lantz Made a Motion to add Election of Officers under New Business C. support was given by Mr. Mulder. Motion Carried. Vote on Approval of Regular Agenda was taken and it was unanimous. Motion Carried.
6. Committee and Board Reports:
 - A. Personnel Committee:
 1. Motion – to approve the hiring if two full time personnel. Chief explained that with illness and loss of one full time employee we were down 2 positions and with the possible retirement of Captain Van Duesen. It would be a help to hire two new fulltime personnel at the present time. After discussion, Motion was made to hire two full time personnel by Mrs. Schultz and supported by Mr. Lantz. Motion Carried.
 - B. Building Committee - Update – June 29 Building Committee Meeting. Mr. Mulder said that the meeting was with the same team we have been working with. They discussed where do we go from here. The three questions they had were 1. Do we follow the path to a new station? 2. Do we use the same team? 3. If we decide to go for a new station, when do we do that. Do we let the team come up with a strategy for us. The answers to all these questions was yes.

Mr. Stahelin said they discussed why the bond did not pass. Brett had the best input it was the dollar amount and the request for 2 stations.

Mr. Mulder said we need to attempt to get a new station built and not to worry about the present station. Just get a new station at a smaller dollar amount. Mr. Stahelin said it might not be a 50 year bldg. They also discussed when to bring the issue back before the voters. Mr. Stahelin said we want what is good for the employees but at a lesser cost. Chairman Willems said he felt that we had a better chance of getting it through next time at a realistic price. Mr. Lantz felt that we should get everything done and then decide the right time to set the election. Chief noted that any election in 2027 would be a special one. And that the operations renewal 3.0 comes up is 2028. Mr. Mulder said we should have actual plans before the election. There will be another building committee meeting before the next Board Meeting.

7. Fire Chief / Staff Reports.

A. Monthly Run Activity: EMS total runs 184 Fire Runs Total 67.

1. Chief discussed Full Scale AVI Exercise to be held August 13th at Eaton Rapids.

B. Vehicle Report: Ladder truck is in for preventative maintenance.

8. Old Business: There was none.

9. New Business:

A. Resolution 09-2026 A Resolution to approve Hourly Salary Adjustment for Part Time Personnel. Resolution was offered by Mr. Lantz. Supported by Mr. Mulder.

Roll Call Vote: Aye Mr. Lantz, Mr. Mulder, Mrs. Schultz, Mr. Stahelin, Mr. Willems. Nay None. Resolution Adopted.

B. Financial transactions and Bills: Motion was made by Mr. Stahelin and supported by Mrs. Schultz to approve the bills to be paid. Motion Carried.

- C. Election of Officers: Mrs. Schultz made a Motion to leave the officers as they are. Mr. Lantz supported. Motion Carried. Chairman Willems. Vice Chair Mulder, Secretary Lantz, Treasurer Schultz.
10. Audience Participation. The Chief discussed selling the old ambulance and decommissioning the air trailer, these items will be on the agenda next Meeting.
11. Communication from Authority Board Members.
Mrs. Schultz was glad to be moving on towards a new building. Mr. Stahelin thanked the Department for their service.
12. Motion to Adjourn was made by Mr. Mulder and supported by Mr. Lantz. Motion Carried. Meeting Adjourned.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

Mr. Don Willems, Chairman

Mr. Rick Lantz, Secretary

ESTIMATE

Great Lakes Breathing Air
PO Box 93
Allendale, MI 49401-7511

rshepard@greatlakesbreathingair.com
+1 (616) 262-0640



Bill to
Grand Ledge Area Emergency Service
Authority
500 N. Clinton
Grand Ledge, Michigan 48837

Ship to
Grand Ledge Area Emergency Service
Authority
500 N. Clinton
Grand Ledge, Michigan 48837

Estimate details

Estimate no.: 1238
Estimate date: 04/07/2026

#	Product or service	Description	Qty	Rate	Amount
1.		Air Trailer			
2.	Labor	2 People Labor to remove 8 Cascade bottles SCBA storage & Fill station from Air trailer and install in Department, secure fill station to the floor. use existing air lines to tie cascade banks together. new air line will also be needed in station.	16	\$125.00	\$2,000.00
3.		Airline needed			
4.	12a	12' 7000PSI Air line Bank 4	1	\$260.00	\$260.00
5.	12a	11' 7000PSI Air line Bank 3	1	\$240.00	\$240.00
6.	PT10J-7000	10' 7000PSI Airline Bank 2	1	\$220.00	\$220.00
7.	PT8J-7000	8' 7000PSI Airline Bank 1	1	\$200.00	\$200.00
8.	12a	20' 7000PSI Airline from Compressor to fill station	1	\$375.00	\$375.00
9.	4-4-CTX-S	1/4" MNPT X #4 JIC male, 90° elbow	12	\$13.50	\$162.00
10.	Travel Fee	Travel Fee for 2 people	2	\$100.00	\$200.00

Total

\$3,657.00

Accepted date

Accepted by



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: July 2026

Monthly Statistics:

- Total Telephone Calls: **9,893**
 - Emergency Lines: **4,109**
 - Non-Emergency Lines: **5,784**
- Text-to-911 Sessions: **75**
- Total Incidents: **8,718**
 - EMS: **1,711**
 - Fire: **1,040**
 - Law Enforcement: **5,967**
- Addresses Issued: **12**
- Radio Support Tickets: **12**
- RAVE Mobile Safety:
 - Smart911 Safety Profile Activity: **108**
 - Smart911 Safety Profiles Created: **47**
 - RAVE Facility Profile Activity: **162**
 - RAVE Facility Profiles Created: **0**
 - RAVE Panic Button Activity: **1**

Training & Exercise:

- **Telecommunicators & Supervisors**
 - Be the Difference Conference
- **Emergency Management**
 - Michigan Critical Incident Management System Training

Facility Projects:

- **Current Projects in Progress**
 - Carpet Replacement

Technology & Radios:

- **Current Projects in Progress**
 - Eaton911 Connect App
 - Radio Preventive Maintenance/Radio Encryption
 - Unify CAD-to-CAD
 - IAMResponding
 - RAVE Desktop Notifier

Emergency Management Support:

- Eaton Rapids Independence Day Celebration Emergency Action Plan (EAP)
- Pottersville Public Schools Emergency Operation Plan (EOP)
- Monitored severe weather threats and maintained situational awareness.

Communications Unit Support:

Event / Exercise	Operational Support	Communications Plan Developed
Eaton Rapids 4th of July Parade	✓	—
Eaton Rapids 4th of July Fireworks	✓	—
Hamlin Fire Training Exercise	—	✓
Olivet Fireman's Festival	—	✓
2026 Full Scale Exercise Scenario #1	—	✓
2026 Full Scale Exercise Scenario #2	—	✓

Operations:

- The monthly Outdoor Warning Siren test was canceled due to severe weather.
- Kayelee Cavender has been promoted to Supervisor.
- Emergency Manager Gardner's last day with Eaton County was July 22nd.
- Director Flynn was named Eaton County's Interim Emergency Manager.

Operational Staffing Report:

Division	Authorized	Filled	In Training	Vacant
Telecommunicators	16	14	1	2
Supervisors	6	6	0	0
Administration	4	4	0	0
Emergency Management	2	0	0	2
Total	28	25	1	2

Note: "Filled" includes both fully trained employees and employees currently in training.

Public Education & Community Outreach:

- The Public Relations Team participated in the following community events:
 - 2026 Eaton Rapids 4th of July Parade
 - 2026 Olivet Fireman's Festival
 - 2026 Eaton Rapids Township Fire Open House

Yours Truly,



Kelley Flynn
Director



Eaton County Central Dispatch

Total Calls For Service

July 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,711	19.6%	10,722	20.1%
Fire	1,040	11.9%	6,282	11.8%
Police	5,967	68.4%	36,214	68.0%
Total Calls	8,718	100.0%	53,218	100.0%

Eaton County Central Dispatch

EMS Calls For Service

July 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	95	5.6%	507	4.7%
Delta Twp. EMS	544	31.8%	3,588	33.5%
Eaton Area EMS	731	42.7%	4,259	39.7%
Grand Ledge EMS	170	9.9%	1,199	11.2%
Vermontville EMS	14	0.8%	128	1.2%
Windsor Twp. EMS	107	6.3%	702	6.5%
Outside Agencies*	50	2.9%	339	3.2%
<i>DLHE (2), LIFE(0), LTEM(13), NEMS(13), PRTE(22), LAEM(0)</i>				
Total EMS Calls	1,711	100.0%	10,722	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Fire Calls For Service

July 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	37	3.6%	206	3.3%
Benton Twp. Fire	38	3.7%	178	2.8%
Charlotte Fire	242	23.3%	1,374	21.9%
Delta Fire	284	27.3%	1,854	29.5%
Eaton Rapids City	97	9.3%	500	8.0%
Eaton Rapids Twp.	98	9.4%	489	7.8%
Grand Ledge Fire	57	5.5%	476	7.6%
Hamlin Twp Fire	31	3.0%	157	2.5%
Olivet Fire	25	2.4%	162	2.6%
Roxand Twp. Fire	10	1.0%	96	1.5%
Sunfield Fire	42	4.0%	268	4.3%
Vermontville Fire	10	1.0%	80	1.3%
Windsor Fire	65	6.3%	383	6.1%
Outside Agencies*	4	0.4%	59	0.9%
<i>LTFD(4), LAFD(0), DLHF(0), NASH(0)</i>		0.0%		
Total Fire Calls	1,040	100.0%	6,282	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Police Calls For Service

July 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	48	0.8%	229	0.6%
Charlotte Police	629	10.5%	4,352	12.0%
Eaton County Sheriff	2,233	37.4%	14,228	39.3%
<i>Delta</i>	1,815	30.4%	11,965	33.0%
<i>Out County</i>	418	7.0%	2,263	6.2%
<i>Animal Control</i>	44	0.7%	218	0.6%
Eaton Rapids Police	398	6.7%	2,256	6.2%
Grand Ledge Police	617	10.3%	3,680	10.2%
Michigan State Police	1,766	29.6%	10,129	28.0%
Olivet Police	68	1.1%	375	1.0%
Pottersville Police	115	1.9%	671	1.9%
Outside Agencies*	49	0.8%	294	0.8%
<i>ME(29), DNR(20)</i>				
Total Police Calls	5,967	100.0%	36,214	100.0%

Eaton County 911 Phone Calls Received In 2026			
Month	911	Non-emergency	Total Calls
January	3,632	5,181	8,813
February	3,091	4,897	7,988
March	3,491	5,437	8,928
April	3,702	5,425	9,127
May	3,797	5,320	9,117
June	3,741	5,145	8,886
July	4,109	5,784	9,893
August			-
September			-
October			-
November			-
December			-
TOTAL	25,563	37,189	62,752

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
July 7, 2026	2026-60	1563 N IONIA RD	VERMONTVILLE	49096	AG EXEMPT
July 15, 2026	2026-61	7764 STONEY LN	EATON RAPIDS	48827	NEW BUILD
July 22, 2026	2026-64	7105 S AINGER RD	OLIVET	49076	NEW BUILD
July 22, 2026	2026-66	4171 OVERBROOK DR	GRAND LEDGE	48837	NEW BUILD
July 22, 2026	2026-65	4210 OVERBROOK DR	GRAND LEDGE	48837	NEW BUILD
July 22, 2026	2026-67	1109 GREGORY LN	CHARLOTTE	48813	ELECTRICAL ONLY
July 22, 2026	2026-63	2619 PINEBLUFF DR	CHARLOTTE	48813	NEW BUILD
July 22, 2026	2026-62	296 W BROADWAY HWY	CHARLOTTE	48813	NEW BUILD
July 23, 2026	2026-68	10699 ROSSMAN HWY	EATON RAPIDS	48827	ELECTRICAL ONLY
July 27, 2026	2026-69	4346 W MICHIGAN AV	LANSING	48917	
July 30, 2026	2026-71	424 S CANAL RD	EATON RAPIDS	48827	ACCESSORY BUILDING
July 30, 2026	2026-70	7498 PRECISION DR	DIMONDALE	48821	NEW BUILD

DATE PRINTED : 07/31/26
CLOSING DATE : 07/31/26

MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	RECEIPTS			CHARGES		
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH
A	PRIVATE PAY	100.00	16.67	0%	0.00	0.00	0%
01	MEDICAID-MICHIGAN	2,261.24	1,144.29	2%	1,943.33	11,660.00	2%
02	MEDICARE-MICHIGAN	11,690.55	11,869.69	17%	19,325.30	137,325.80	17%
03	FEP	0.00	102.62	0%	168.33	1,010.00	0%
04	BCBSM	5,595.51	6,330.47	9%	8,734.67	68,032.00	7%
07	MCARE	0.00	386.78	1%	329.40	3,055.20	0%
11	BCN	5,168.35	5,075.67	7%	7,354.40	58,456.40	6%
12	CHAMPUS/TRICARE	588.55	476.46	1%	0.00	904.40	0%
13	CIGNA/CONNECTICUT GENER	0.00	329.27	0%	189.00	2,320.00	0%
59	UNITED HEALTH CARE	850.80	441.63	1%	1,284.33	9,842.00	1%
09A	PHP	0.00	93.59	0%	0.00	0.00	0%
MCD	MEDICAL ASSISTANCE	457.16	805.80	1%	1,022.80	12,362.00	2%
1493	HOSPICE	0.00	0.00	0%	0.00	1,131.60	0%
3002	VETERANS ADMINISTRATION	0.00	1,881.44	3%	2,207.20	14,203.00	2%
3936	ALLIED BENEFITS	0.00	0.00	0%	0.00	1,042.00	0%
5001	PRIORITY HEALTH	0.00	692.48	1%	1,126.00	8,183.00	1%
5092	MCLAREN HEALTH PLAN	0.00	544.33	1%	0.00	3,266.00	0%
5166	UMR	0.00	123.36	0%	0.00	0.00	0%
5988	HAP PREFERRED PPO	0.00	0.00	0%	0.00	1,008.00	0%
6277	ALLIANZ GLOBAL ASSISTAN	0.00	0.00	0%	1,134.00	1,134.00	0%
A001	AAA MICHIGAN	0.00	0.00	0%	0.00	189.67	0%
A002	ALLSTATE	1,090.00	181.67	0%	0.00	181.67	0%
A003	AUTO OWNERS	1,026.00	336.67	0%	0.00	165.67	0%
A005	FARM BUREAU	0.00	272.48	0%	0.00	192.33	0%
A008	STATE FARM INSURANCE	2,180.00	977.45	1%	0.00	529.00	0%
A015	FARMERS INSURANCE GROUP	0.00	0.00	0%	1,214.00	376.00	0%
A018	LIBERTY MUTUAL	0.00	123.08	0%	1,170.00	195.00	0%
A037	PROGRESSIVE AUTO	1,090.00	1,126.83	2%	1,234.00	953.50	1%
A077	FREMONT MUTUAL INS	0.00	0.00	0%	1,298.00	216.33	0%
A080	FRANKENMUTH INS	0.00	0.00	0%	0.00	0.00	0%
COMM	COMMERCIAL INSURANCE	1,272.00	1,131.69	2%	4,264.40	2,282.67	2%
M001	MCLAREN HEALTH PLAN	5,102.95	3,489.51	5%	12,809.60	7,616.93	7%
M015	GREAT LAKES HEALTH PLAN	1,502.21	958.21	1%	3,405.00	1,820.63	2%
M016	MERIDIAN HEALTH PLAN	0.00	142.65	0%	0.00	345.40	0%
P001	HUMANA GOLD PLUS	9,108.13	6,916.93	10%	12,665.60	12,184.97	10%
P004	MEDICARE PLUS BCBSM	20,151.67	17,548.51	25%	36,439.20	29,631.27	25%
P013	AETNA ADVANTAGE	1,510.52	958.83	1%	1,865.60	2,187.47	2%
P017	WELLCARE	0.00	87.48	0%	0.00	379.80	0%
P041	PRIORITY HEALTH ADVANTA	3,404.46	3,529.35	5%	4,470.40	6,356.83	5%
P101	HAP SENIOR PLUS	437.25	362.63	1%	0.00	962.87	1%
P111	MCLAREN ADVANTAGE	0.00	200.78	0%	0.00	179.53	0%
SELF	SELF PAY	100.00	146.58	0%	860.80	3,914.97	3%
W108	HASTINGS MUTUAL	0.00	129.06	0%	0.00	0.00	0%
W173	MEIJERS INC	0.00	168.00	0%	0.00	0.00	0%
TOTALS		74,687.35 UP 8%	69,102.94	100%	119,571.80 UP 3%	116,484.74	100%
						827,970.00	

DATE PRINTED : 07/31/26
CLOSING DATE : 07/31/26

MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

CODE	ADJUSTMENT CODE	-----ADJUSTMENTS-----			YEAR TO DATE (\$)
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	
C0	TRANSFER ADJUSTMENT	0.00	-80.84	0%	-485.04
C3	BCBSM CONTRACTUAL WRITEOFF	-1,867.99	-1,549.78	3%	-12,095.17
C4	MEDICARE CONTRACTUAL WRITEOFF	-6,966.77	-9,293.83	16%	-62,461.35
C5	WRITE-OFF CORRECTION	0.00	-96.14	0%	-681.15
C7	SMALL BALANCE CREDIT	-16.50	-8.82	0%	-78.51
C9	MEDICAID CONTRACTUAL WRITEOFF	-5,244.20	-4,288.74	8%	-27,559.85
Ce	WORKERS COMP CONTRACT WRITEOFF	0.00	-79.10	0%	-474.62
Cf	TRICARE CONTRACTUAL WRITEOFF	-366.31	-354.68	1%	-2,128.05
Cg	AUTO INSURANCE WRITEOFF	0.00	-3.38	0%	-21.60
Cj	COLLECTION AGENCY WRITE-OFF	0.00	-288.02	1%	-1,728.09
Ck	COLLECTION BAD DEBT SYS USED	-9,931.33	-7,830.37	14%	-55,313.23
Ck	MISC CONTRACTUAL WRITEOFF	-851.64	-985.08	2%	-8,364.63
C1	MEDICAID HMO CONTRACT WRITEOFF	-7,317.04	-5,576.11	10%	-42,656.24
CL	BCN-HC CONTRACTUAL WRITEOFF	-3,327.59	-2,225.54	4%	-14,139.15
C1W	CIGNA CONTRACTUAL WRITEOFF	0.00	-15.53	0%	-93.15
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-23,646.66	-23,345.76	41%	-165,809.00
CUH	UHC CONTRACTUAL WRITEOFF	0.00	-30.00	0%	-180.00
C223	GOVT MANDATED ADJ (CREDIT)	-240.73	-609.47	1%	-4,264.79
C253	GOVT MANDATED ADJ (CREDIT)	-517.44	-86.24	0%	-517.44
DECE	DECEASED	-25.72	-214.49	0%	-1,412.66
CREDIT TOTALS		-60,319.92	-56,961.92	100%	-400,463.72
D1	SMALL BALANCE DEBIT	0.00	0.76	0%	4.58
D3	DEBIT TRANSFER ADJUSTMENT	0.00	80.84	3%	485.04
D4	REFUND	454.47	435.25	17%	2,611.47
D5	WRITE-OFF CORRECTION	42.22	1,853.43	71%	12,621.79
D7	INSURANCE CARRIER TAKE-BACK	0.00	0.01	0%	0.05
D8	COLLECTION RECOVERY	125.93	242.84	9%	1,457.05
DZ	SMALL BALANCE DEBIT SYS USED	0.00	0.75	0%	4.47
D223	GOVT MANDATED ADJ (DEBIT)	0.00	0.00	0%	11.91
DEBIT TOTALS		622.62	2,613.88	100%	17,196.36
TOTALS		-59,697.30	-54,348.04		-383,267.36

DATE PRINTED : 07/31/26
CLOSING DATE : 07/31/26

MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

CODE	FINANCIAL CATEGORY	AMOUNT (\$)	% OF TOTAL	DAYS IN A/R
01	MEDICAID-MICHIGAN	5,117.64	6.0%	79
02	MEDICARE-MICHIGAN	12,161.05	15.0%	19
04	BCBSM	-12,148.67	-15.0%	
07	MCARE	1,870.80	2.0%	
11	BCN	1,120.40	1.0%	
12	CHAMPUS/TRICARE	163.96	0.0%	
13	CIGNA/CONNECTICUT GENERAL	332.10	0.0%	
45	AARP	254.18	0.0%	
59	UNITED HEALTH CARE	-1,803.49	-2.0%	
1581	CHAMPVA	610.98	1.0%	
3002	VETERANS ADMINISTRATION	3,789.40	5.0%	52
5001	PRIORITY HEALTH	1,186.00	1.0%	
6277	ALLIANZ GLOBAL ASSISTANCE	1,134.00	1.0%	
A001	AAA MICHIGAN	1,138.00	1.0%	180
A015	FARMERS INSURANCE GROUP	2,256.00	3.0%	
A018	LIBERTY MUTUAL	1,170.00	1.0%	
A037	PROGRESSIVE AUTO	1,284.00	2.0%	
A077	FREMONT MUTUAL INS	1,298.00	2.0%	
COMM	COMMERCIAL INSURANCE	5,420.00	7.0%	71
HOLD	HOLD STATUS	-871.65	-1.0%	
LETT	COLLECTION LETTERS	11,739.74	14.0%	3
M001	MCLAREN HEALTH PLAN	4,345.20	5.0%	17
P001	HUMANA GOLD PLUS	2,618.60	3.0%	6
P004	MEDICARE PLUS BCBSM	12,498.00	15.0%	13
P041	PRIORITY HEALTH ADVANTAGE	-354.12	0.0%	
SELF	SELF PAY	25,025.62	31.0%	192
TOTALS		81,355.74	100.0%	21

LAPSE TIME FROM SERVICE DATE TO BILLING IS 7 DAYS. LAST MONTH 7 DAYS.

*CALCULATED USING AVG TOTAL

DATE PRINTED : 07/31/26
CLOSING DATE : 07/31/26

MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

PAGE 4
GL ACCT

INCOME ANALYSIS									
MONTHLY COMPARISON									
MONTH	ENCOUNTERS	CHARGES (\$)	RECEIPTS (\$)	ADJUSTMENTS (\$)	ENDING A/R (\$)	DAYS IN A/R	MOVED TO CO STATUS		
AUGUST	112	113,709.03	-83,718.45	-51,103.62	147,622.59	35	9,689.41		
SEPTEMBER	130	130,816.47	-84,446.15	-51,788.64	142,204.27	33	6,476.70		
OCTOBER	140	143,678.94	-83,129.19	-54,183.64	148,570.38	33	3,552.25		
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12,285.86		
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10,298.70		
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6,984.87		
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5,777.43		
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2,744.35		
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1,980.76		
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2,937.50		
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1,725.42		
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12,827.29		
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7,099.29		
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6,650.74		
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8,516.97		
NOVEMBER	101	102,358.00	-64,633.50	-58,507.83	117,998.76	28	8,582.27		
DECEMBER	124	135,623.00	-77,131.96	-60,085.96	116,403.84	27	7,856.85		
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03	29	8,330.99		
FEBRUARY	107	111,333.00	-66,928.06	-59,211.53	108,346.44	27	9,049.85		
MARCH	123	128,708.80	-70,722.29	-59,069.70	107,263.25	26	8,541.03		
APRIL	92	98,752.00	-67,067.33	-42,445.88	96,502.04	25	4,076.24		
MAY	121	127,920.00	-70,005.35	-55,257.94	99,158.75	24	9,389.86		
JUNE	105	112,622.80	-65,207.09	-50,405.87	96,168.59	24	5,993.93		
JULY	113	119,571.80	-74,687.35	-59,697.30	81,355.74	21	9,931.33		
CURRENT MONTH COMPARED TO THE AVERAGE									
JULY	113	119,571.80	-74,687.35	-59,697.30	81,355.74		9,931.33		
AVERAGE	110	116,484.73	-69,102.91	-54,348.04	98,132.47		7,830.37		
	up	3%	up	8%	up	10%	up	27%	

DATE PRINTED : 07/31/26
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MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

PAGE 5
GL ACCT

MONTH	ENCOUNTERS	AVG ENCTR	ENCOUNTER STATISTICS			
			MONTHLY COMPARISON			
			CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
AUGUST	112	124	1,015.26	1,012.82	-596.21	-409.01
SEPTEMBER	130	126	1,006.28	1,011.11	-612.45	-406.55
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94
FEBRUARY	107	114	1,040.50	1,068.57	-622.72	-518.58
MARCH	123	117	1,046.41	1,055.94	-623.30	-521.65
APRIL	92	111	1,073.39	1,059.81	-618.04	-505.26
MAY	121	115	1,057.19	1,060.00	-604.33	-482.97
JUNE	105	111	1,072.60	1,063.66	-608.20	-485.84
JULY	113	110	1,058.16	1,058.95	-628.21	-494.07

DATE PRINTED : 07/31/26
CLOSING DATE : 07/31/26

MANAGEMENT LETTER JULY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

STATISTICAL INFORMATION

ITEM	COUNT	MONTH TO DATE(\$)	% OF TOTAL	YEAR TO DATE(\$)
PATIENT ENCOUNTERS	113	119,571.80		827,970.00
NEW INSURANCE CLAIMS SENT	128	128,524.10		959,116.34
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	9	8,018.38	6.24%	45,627.90
CLAIMS SUBMITTED ELECTRONICALLY	119	120,505.72	93.76%	913,488.44
PRIVATE STATEMENTS SENT	109	0.00		0.00
DUNNING LETTERS SENT	18	6,581.19		60,044.51
MOVED TO CO STATUS	26	9,931.33		55,313.23
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	1	454.47		2,611.47
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	109	0.00		0.00
FAST FORWARD UPDATES	0	0.00		0.00
RECEIPTS POSTED ELECTRONICALLY	107	49,794.21	66.67%	388,836.50
CREDIT CARD PAYMENTS	0	0.00		0.00
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	107	49,794.21		388,836.50
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,309			

LAST TICKET NUMBER USED

13364

**** - Calculated number too large or too small to display

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 07/01/2026 00:00:00 - 07/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	5	5	3%	0:01:30	0:11:44	1:09:57	6:54:30	1:22:54
	ALLERGIES/ENVENOMATIONS	0	0	4	4	2%	0:03:23	0:05:45	0:28:40	2:38:54	0:39:44
	ASSAULT/SEXUAL ASSAULT	0	0	2	2	1%	0:00:11	0:08:59	0:40:17	1:38:55	0:49:28
	AUTOMATIC CRASH NOTIFICATION	0	0	5	5	3%	0:01:54	0:08:37	0:02:17	0:56:52	0:11:22
	BREATHING PROBLEMS	0	0	11	11	6%	0:01:56	0:05:25	1:28:48	16:18:19	1:28:56
	CARBON MONOXIDE/INHALATION	0	0	1	1	1%	0:04:02	0:04:28	0:37:52	0:46:22	0:46:22
	CARDIAC OR RESP ARREST	0	0	3	3	2%	0:01:13	0:03:43	1:08:32	3:40:24	1:13:28
	CHEST PAIN (NON-TRAUMATIC)	0	0	9	9	5%	0:01:57	0:06:06	0:52:19	8:12:38	0:54:44
	CHOKING	0	0	2	2	1%	0:02:58	0:10:42	1:02:20	2:31:58	1:15:59
	CONVULSIONS/SEIZURES	0	0	2	2	1%	0:02:14	0:04:57	1:07:56	2:30:13	1:15:07
	DIABETIC PROBLEMS	0	0	5	5	3%	0:01:19	0:06:42	0:44:12	3:33:43	0:42:45
	EMS STANDBY	0	0	5	5	3%	0:00:10	0:02:38	0:06:48	0:39:26	0:07:53
	FALLS	0	0	28	28	16%	0:02:36	0:07:30	0:35:29	21:13:59	0:45:30
	HEART PROBLEMS	0	0	6	6	4%	0:02:28	0:05:47	1:09:00	7:40:59	1:16:50
	HEAT/COLD EXPOSURE	0	0	1	1	1%	0:01:33	0:08:23	1:10:50	1:20:46	1:20:46
	HEMORRHAGE/LACERATIONS	0	0	1	1	1%	0:03:44	0:03:17	1:06:26	1:13:27	1:13:27
	PERSONAL INJURY CRASH	0	0	1	1	1%	0:00:11	0:05:32	1:10:38	1:16:21	1:16:21
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	4	4	2%	0:00:56	0:08:48	0:49:27	3:56:43	0:59:11
	SICK PERSON	0	0	33	33	19%	0:02:09	0:06:38	1:04:58	40:31:46	1:13:41
	STROKE (CVA)	0	0	4	4	2%	0:03:30	0:06:18	0:59:22	4:33:13	1:08:18
	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	3	3	2%	0:00:37	0:09:25	1:24:35	3:11:59	1:04:00
	TRAUMATIC INJURIES	0	0	1	1	1%	0:00:11	0:10:19	0:16:51	0:27:21	0:27:21

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	UNCONSCIOUS/FAINTING (NEAR)	0	0	6	6	4%	0:02:50	0:05:14	1:12:46	6:44:19	1:07:23
	UNKNOWN PROBLEM (MAN DOWN)	0	1	27	28	16%	0:02:47	0:07:58	0:31:45	17:15:33	0:36:59
	Subtotals for No Summary Code	0	1	169	170	100%	0:01:56	0:06:52	0:52:35	159:48:40	0:58:16
	Subtotals for GEMS	0	1	169	170	100%	0:01:56	0:06:52	0:52:35	159:48:40	0:58:16

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 07/01/2026 00:00:00 - 07/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	AUTOMATIC CRASH NOTIFICATION	0	0	5	5	9%	0:00:41	0:09:00	0:02:31	0:50:53	0:10:11
	BRUSH FIRE	0	0	2	2	4%	0:02:03	0:08:35	2:39:34	5:38:21	2:49:11
	CARDIAC OR RESP ARREST	0	0	1	1	2%	0:00:08	0:02:27	0:28:21	0:30:56	0:30:56
	COMMERCIAL FIRE ALARM	0	0	2	2	4%	0:01:33	0:04:01	0:05:45	0:20:44	0:10:22
	COMMERCIAL STRUCTURE FIRE	0	0	2	2	4%	0:00:02	0:11:43	0:28:31	0:52:42	0:26:21
	COMPLAINT FIRE INVESTIGATION	0	0	4	4	7%	0:01:30	0:04:59	0:23:19	1:59:12	0:29:48
	MEDICAL ASSIST	0	0	24	24	42%	0:00:09	0:06:24	0:11:19	6:02:36	0:15:07
	MISCELLANEOUS FIRE RUN	0	0	2	2	4%	0:01:25	0:00:00	0:00:00	0:16:45	0:08:23
	MUTUAL AID REQUEST	0	0	1	1	2%	0:00:04	0:02:36	0:18:07	0:20:47	0:20:47
	PERSONAL INJURY CRASH	0	0	4	4	7%	0:00:31	0:08:09	0:21:12	1:59:25	0:29:51
	RESIDENTIAL FIRE ALARM	0	1	3	4	7%	0:01:02	0:05:24	0:07:02	0:53:52	0:13:28
	STRUCTURE FIRE LARGE	0	0	4	4	7%	0:00:01	0:11:40	0:15:10	1:21:36	0:20:24
	WIRES DOWN	0	0	2	2	4%	0:01:41	0:08:32	0:15:47	0:51:59	0:26:00
	Subtotals for No Summary Code	0	1	56	57	100%	0:00:50	0:06:58	0:28:03	21:59:48	0:31:36
Subtotals for GLFD		0	1	56	57	100%	0:00:50	0:06:58	0:28:03	21:59:48	0:31:36

GLAESA August 2027 Bond Election Comparison

From Walsh, Sean <Sean.Walsh@bakertilly.com>

Date Tue 8/4/2026 10:23 AM

To Katie Jacobs <kjacobs@veridusadvisors.com>; Landon Martin <lmartin@veridusadvisors.com>; Mike Roman <mikeroman@glaesa.com>; Andy Russian <andyrussian@glaesa.com>; Kim Nigro <kcnigro@williams-architects.com>; Rob Crowe <rob.crowe@christmanco.com>; Brett Gillespie <brett.gillespie@christmanco.com>; Jake Nelson <jake.nelson@christmanco.com>; nmarques@veridusadvisors.com <nmarques@veridusadvisors.com>

Cc Nelson, Jesse <Jesse.Nelson@bakertilly.com>; Hooper, Michaela <Michaela.Hooper@bakertilly.com>

 1 attachment (94 KB)

GLAESA - August 2027 Election Comparison 8-4-2026.pdf;

Good morning all,

Attached please find an example capital plan comparison for an August 2027 bond election. A few notes are below:

- Three scenarios were run: 2.0 mill, 1.80 mill and 1.50 mill increases.
- All options are 1 series and bonds are assumed to be 20 years.
- Funding would be received in November 2027. Bonds would first be levied on the 12/1/2027 tax bill.
 - Please note that if a November 2027 Election were pursued instead of August, the same funding amount at these millage rates would not be received until ~June 2028.

We hope this is helpful in the next phases of planning. If you have any questions please let us know.

Thank you,

Sean Walsh
Manager



Baker Tilly Municipal Advisors, LLC
T: +1 (517) 878 9630

1000 Town Center, 27th Floor, Southfield, MI 48075 USA
sean.walsh@bakertilly.com | bakertilly.com



**GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
COUNTY OF EATON, STATE OF MICHIGAN**

COMPARISON OF CAPITAL IMPROVEMENT PLAN ALTERNATIVES - AUGUST 2027 ELECTION

	Option 1 2.00 Mill Increase	Option 2 1.80 Mill Increase	Option 3 1.50 Mill Increase
I. Debt Service Millage Rate			

Estimated 12/1/2027 tax bill	2.00	1.80	1.50
Estimated 12/1/2026 tax bill	-	-	-
Difference	2.00	1.80	1.50
Annual difference \$100,000 market value \$50,000 taxable value property	\$100.00	\$90.00	\$75.00
Per Month	\$8.33	\$7.50	\$6.25

II. Proposal Summary

Bonds	2027	2027	2027
Construction	\$15,245,094	\$13,746,758	\$11,392,295
Underwriting allowance	153,500	138,500	115,000
Bond issuance costs	167,450	159,550	154,150
Less interest income [1]	(216,044)	(194,808)	(161,445)
Par amount of bonds	\$15,350,000	\$13,850,000	\$11,500,000

[1] Assumes 24 month draw schedule at an assumed interest rate of 1.50%



321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

500 N Clinton Street
Grand Ledge, MI 48837

Board of Directors,

We have prepared the accompanying monthly financial statements of **Grand Ledge Area Services Authority**, which comprise the **Balance Sheet, Income Statement, and Budget Reports** for the period ended **July 31, 2026**

Scope and Limitation of Services:

- **Basis of Preparation:** These financial statements were prepared from information, records, and representations provided directly by management.
- **No CPA Compilation, Review, or Audit:** We have not performed an audit, review, or CPA compilation engagement on these financial statements in accordance with standards established by the American Institute of Certified Public Accountants (AICPA).
- **No Assurance Provided:** Accordingly, we do not express an opinion, conclusion, or any form of assurance regarding the accuracy or completeness of these financial statements or whether they conform with Generally Accepted Accounting Principles (GAAP).

Management Responsibilities:

Management is responsible for the accuracy, completeness, and integrity of the underlying accounting records, as well as the implementation and maintenance of internal accounting controls.

These financial statements are intended solely for the information and use of management and internal business operations.

Sincerely,

Timothy D Spicer, EA
Riverside Accounting Inc

Grand Ledge Area Emergency Services
Balance Sheet
July 31, 2026

	This Year		Last Year	
ASSETS				
Current Assets				
Dart Checking	\$	8,969.48	\$	145,249.11
Dart Future Reserved		726,586.30		553,491.78
Dart Muni MM		1,889,083.82		1,903,340.92
Prepaid Expenses		69,418.98		70,359.44
Accounts Receivable		81,592.95		159,451.50
Allowance for Doubtful Account		(31,740.00)		(31,740.00)
Accounts Receivable - Other		348.00		150.00
Total Current Assets		2,744,259.53		2,800,302.75
Property and Equipment				
Total Property and Equipment		0.00		0.00
Other Assets				
Total Other Assets		0.00		0.00
Total Assets	\$	2,744,259.53	\$	2,800,302.75

LIABILITIES AND CAPITAL

Current Liabilities				
Accounts Payable	\$	28,933.75	\$	108,401.92
Union Dues Withheld		0.00		2,414.00
Accrued Retirement Benefits		0.00		13,326.00
Deferred Revenue		928,672.46		952,106.99
Total Current Liabilities		957,606.21		1,076,248.91
Long-Term Liabilities				
Total Long-Term Liabilities		0.00		0.00
Total Liabilities		957,606.21		1,076,248.91
Capital				
Reserved for Future Equipment		365,799.84		365,799.84
Fund Balance		1,412,887.23		1,329,432.41
Net Income		7,966.25		28,821.59
Total Capital		1,786,653.32		1,724,053.84
Total Liabilities & Capital	\$	2,744,259.53	\$	2,800,302.75

See Accountant's Report

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the One Month Ending July 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	\$ 103,153.78	\$ 80,859.74	\$ 103,153.78	\$ 80,859.74
101 402 002	Oneida Millage	82,580.72	52,360.86	82,580.72	52,360.86
101 402 003	City DDA Capture	0.00	(24,166.67)	0.00	(24,166.67)
101 402 004	GL Millage 2.0	0.00	54,065.96	0.00	54,065.96
101 402 005	Oneida Millage 2.0	0.00	35,010.50	0.00	35,010.50
101 580 001	EMS Service Agreement Fee	0.00	333.33	0.00	333.33
101 627 001	Service Runs Billings	119,286.23	68,750.00	119,286.23	68,750.00
101 627 002	Service Runs Contract W/O	(51,805.76)	0.00	(51,805.76)	0.00
101 627 003	Service Runs Bad Debt W/O	(9,805.40)	0.00	(9,805.40)	0.00
101 664 001	Interest/Dividend Income	3,519.77	2,083.33	3,519.77	2,083.33
	Total Revenues	<u>246,929.34</u>	<u>269,297.05</u>	<u>246,929.34</u>	<u>269,297.05</u>
Cost of Sales					
	Total Cost of Sales	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	Gross Profit	<u>246,929.34</u>	<u>269,297.05</u>	<u>246,929.34</u>	<u>269,297.05</u>
Expenses					
101 336 703.01	Payroll - Chief	7,758.40	8,373.66	7,758.40	8,373.66
101 336 703.02	Payroll - Career	81,311.04	87,402.96	81,311.04	87,402.96
101 336 704	Payroll - Oncall Part Paid	12,523.50	18,750.00	12,523.50	18,750.00
101 336 719.01	Payroll Taxes	7,653.11	8,909.19	7,653.11	8,909.19
101 336 719.02	Retirement	14,117.98	14,329.54	14,117.98	14,329.54
101 336 719.03	Fringe Benefits	35,272.40	35,634.61	35,272.40	35,634.61
101 336 723	Human Resources Managem	42.00	583.33	42.00	583.33
101 336 728	Office Supplies	0.00	500.00	0.00	500.00
101 336 741	Repairs & Maintenance	3,943.73	7,500.00	3,943.73	7,500.00
101 336 742	Apparatus Fuel	18.90	3,600.00	18.90	3,600.00
101 336 744	Uniforms	1,162.30	1,250.00	1,162.30	1,250.00
101 336 776	EMS Supplies	2,302.07	15,817.55	2,302.07	15,817.55
101 336 777	Building Maintenance	1,650.48	1,291.67	1,650.48	1,291.67
101 336 800	Maintenance Supplies	596.21	375.00	596.21	375.00
101 336 803	Trash Removal	139.06	141.67	139.06	141.67
101 336 806	Laundry & Repair	0.00	2,316.67	0.00	2,316.67
101 336 817	Professional Service	17,689.60	16,406.25	17,689.60	16,406.25
101 336 823	Departmental Programs	16.20	1,125.00	16.20	1,125.00
101 336 824	Training	0.00	3,958.33	0.00	3,958.33
101 336 831	Insurance	44,166.00	3,680.50	44,166.00	3,680.50
101 336 853	Communications	1,100.46	1,125.00	1,100.46	1,125.00
101 336 921	Utilities	1,672.56	2,933.33	1,672.56	2,933.33
101 336 940	Building Rent	0.00	2,083.33	0.00	2,083.33
101 901 977.01	New Equipment	0.00	10,421.97	0.00	10,421.97
101 901 977.04	Debt Service	5,827.09	5,916.67	5,827.09	5,916.67
	Total Expenses	<u>238,963.09</u>	<u>254,426.23</u>	<u>238,963.09</u>	<u>254,426.23</u>
	Net Income	<u>\$ 7,966.25</u>	<u>\$ 14,870.82</u>	<u>\$ 7,966.25</u>	<u>\$ 14,870.82</u>

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2027

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	\$ 618,922.68	\$ 970,316.88	(351,394.20)	(36.21)
101 402 002	Oneida Millage	495,484.32	628,330.32	(132,846.00)	(21.14)
101 402 003	City DDA Capture	0.00	(290,000.04)	290,000.04	(100.00)
101 402 004	GL Millage 2.0	0.00	648,791.52	(648,791.52)	(100.00)
101 402 005	Oneida Millage 2.0	0.00	420,126.00	(420,126.00)	(100.00)
101 580 001	EMS Service Agreement Fee	0.00	3,999.96	(3,999.96)	(100.00)
101 627 001	Service Runs Billings	119,286.23	825,000.00	(705,713.77)	(85.54)
101 627 002	Service Runs Contract W/O	(51,805.76)	0.00	(51,805.76)	0.00
101 627 003	Service Runs Bad Debt W/O	(9,805.40)	0.00	(9,805.40)	0.00
101 664 001	Interest/Dividend Income	3,519.77	24,999.96	(21,480.19)	(85.92)
	Total Revenues	1,175,601.84	3,231,564.60	(2,055,962.76)	(63.62)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	1,175,601.84	3,231,564.60	(2,055,962.76)	(63.62)
Expenses					
101 336 703.0	Payroll - Chief	11,637.60	100,483.92	(88,846.32)	(88.42)
101 336 703.0	Payroll - Career	118,413.47	1,048,835.52	(930,422.05)	(88.71)
101 336 704	Payroll - Oncall Part Paid	21,042.06	225,000.00	(203,957.94)	(90.65)
101 336 719.0	Payroll Taxes	11,385.94	106,910.28	(95,524.34)	(89.35)
101 336 719.0	Retirement	12,248.35	171,954.48	(159,706.13)	(92.88)
101 336 719.0	Fringe Benefits	56,227.15	427,615.32	(371,388.17)	(86.85)
101 336 721	Longevity Pay	0.00	16,000.00	(16,000.00)	(100.00)
101 336 723	Human Resources Managem	42.00	6,999.96	(6,957.96)	(99.40)
101 336 728	Office Supplies	0.00	6,000.00	(6,000.00)	(100.00)
101 336 741	Repairs & Maintenance	3,943.73	90,000.00	(86,056.27)	(95.62)
101 336 742	Apparatus Fuel	18.90	43,200.00	(43,181.10)	(99.96)
101 336 744	Uniforms	1,147.30	15,000.00	(13,852.70)	(92.35)
101 336 776	EMS Supplies	2,302.07	189,810.60	(187,508.53)	(98.79)
101 336 777	Building Maintenance	1,650.48	15,500.04	(13,849.56)	(89.35)
101 336 800	Maintenance Supplies	596.21	4,500.00	(3,903.79)	(86.75)
101 336 803	Trash Removal	139.06	1,700.04	(1,560.98)	(91.82)
101 336 806	Laundry & Repair	0.00	27,800.04	(27,800.04)	(100.00)
101 336 817	Professional Service	17,993.07	196,875.00	(178,881.93)	(90.86)
101 336 823	Departmental Programs	16.20	13,500.00	(13,483.80)	(99.88)
101 336 824	Training	0.00	47,499.96	(47,499.96)	(100.00)
101 336 831	Insurance	44,166.00	44,166.00	0.00	0.00
101 336 853	Communications	1,115.25	13,500.00	(12,384.75)	(91.74)
101 336 921	Utilites	1,672.56	35,199.96	(33,527.40)	(95.25)
101 336 940	Building Rent	0.00	24,999.96	(24,999.96)	(100.00)
101 901 977.0	New Equipment	0.00	125,063.64	(125,063.64)	(100.00)
101 901 977.0	Debt Service	69,925.08	71,000.04	(1,074.96)	(1.51)
	Total Expenses	375,682.48	3,069,114.76	(2,693,432.28)	(87.76)
	Net Income	\$ 799,919.36	\$ 162,449.84	637,469.52	392.41

See Accountant's Report

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Jul 1, 2026 to Jul 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
7/1/26		101 000 229		10,534.49	
		101 000 003	941 Taxes EFTPS		10,534.49
7/2/26		101 336 817	Professional Service	191.20	
		101 000 003	Merchant Bankcard Fees		191.20
7/3/26		101 336 817	Professional Service	61.21	
		101 000 003	PNC Merchant Fees		61.21
7/3/26		101 336 817	Professional Service	21.50	
		101 000 003	Paytrace LLC		21.50
7/10/26		101 000 231.01		385.00	
		101 000 202		34,189.90	
		101 000 202		400.00	
		101 000 202		67.65	
		101 000 202		23.07	
		101 000 003	P/R Direct Deposit		35,065.62
7/10/26		101 336 817	Professional Service	26.80	
		101 000 003	Pay Plus		26.80
7/10/26	27920	101 627 001	T# 12926 06/30/2026	129.70	
		101 627 001	T#12921 06/30/2026	155.87	
		101 000 003	Dora A Cifaldi		285.57
7/10/26	27921	101 000 202	Invoice: 13491/4	9.99	
		101 000 202	Invoice: 13583/4	22.99	
		101 000 003	Grand Ledge ACE Hardware		32.98
7/10/26	27922	101 000 202	Invoice: 378526	222.24	
		101 000 003	AFLAC		222.24
7/10/26	27923	101 000 202	Invoice: 25818	265.99	
		101 000 003	Bartlett Plumbing		265.99
7/10/26	27924	101 000 202	Invoice: 06/2026	159.80	
		101 000 003	Baryames Cleaners		159.80
7/10/26	27925	101 000 202	Invoice: 86253029	317.69	
		101 000 003	Bound Tree Medical, LLC		317.69
7/10/26	27926	101 000 202	Invoice:	14.79	
			07/01-07/31/2026		
		101 000 003	Comcast		14.79
7/10/26	27927	101 000 202	Invoice:	2.72	
			204836224472		
		101 000 003	Consumers Energy		2.72
7/10/26	27928	101 000 202	Invoice: 1150262	4,773.56	
		101 000 003	Core Health & Fitness, LLC		4,773.56
7/10/26	27929	101 000 202	Invoice: 73717	1,200.00	
		101 000 003	CSI Emergency Apparatus, LLC		1,200.00
7/10/26	27930	101 000 202	Invoice: Eng 611	5,827.09	
			pay058		
		101 000 003	The Dart Bank		5,827.09

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Jul 1, 2026 to Jul 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
7/10/26	27931	101 000 202 101 000 003	Invoice: 18372 Fire Catt, LLC	4,452.55	4,452.55
7/10/26	27932	101 000 202 101 000 003	Invoice: CFSI-21637 Fleet Fueling of Michigan	3,346.07	3,346.07
7/10/26	27933	101 000 202 101 000 003	Invoice: 518756 Grand Ledge Auto Parts	74.95	74.95
7/10/26	27934	101 000 202 101 000 003	Invoice: 402556 Greenville Truck & Welding Supply	198.05	198.05
7/10/26	27935	101 000 202 101 000 003	Invoice: C66046A I/O Solutions, Inc.	480.00	480.00
7/10/26	27936	101 000 202 101 000 003	Invoice: 110725-A Lansing Uniform Company	424.90	424.90
7/10/26	27937	101 000 202 101 000 003	Invoice: 18545 Medical Management Systems of MI	3,897.21	3,897.21
7/10/26	27938	101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 2702 Invoice: 2708 Invoice: 2693 Invoice: 3721 Invoice: 2757 Mid Michigan Auto Works LLC	94.21 151.90 94.21 78.92 30.00	449.24
7/10/26	27939	101 000 202 101 000 202 101 000 003	Invoice: 913832283 - 042 Invoice: 914190811-12 Michigan State Disbursement Unit	499.54 378.16	877.70
7/10/26	27940	101 000 202 101 000 202 101 000 003	Invoice: 167729 Invoice: 167922 Phoenix Safety Outfitters	8,913.22 600.00	9,513.22
7/10/26	27941	101 000 202 101 000 003	Invoice: 261670004893 Priority Health	21,837.31	21,837.31
7/10/26	27942	101 000 202 101 000 003	Invoice: 2026-2045 Riverside Accounting, Inc.	1,150.00	1,150.00
7/10/26	27943	101 000 202 101 000 003	Invoice: 3568814 VC3, Inc.	4,777.00	4,777.00
7/10/26	27944	101 000 202 101 000 003	Invoice: pantry 071026 Grand Ledge Firefighters Local #2627	65.00	65.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Jul 1, 2026 to Jul 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
7/13/26		101 336 817	Professional Service	3.79	
		101 000 003	Pay Plus		3.79
7/15/26		101 000 004	Dart Future Reserved	14,370.82	
		101 000 005	Transfer		14,370.82
7/15/26		101 000 229		12,200.79	
		101 000 003	941 Taxes EFTPS		12,200.79
7/17/26		101 336 817	Professional Service	7.10	
		101 000 003	Pay Plus		7.10
7/20/26		101 000 202	Invoice: swt 061226	1,943.67	
		101 000 202	Invoice: swt 062626	1,806.42	
		101 000 003	State of Michigan		3,750.09
7/20/26		101 000 202	Invoice: 180542-2	15,375.01	
		101 000 003	MERS		15,375.01
7/23/26		101 336 817	Professional Service	3.79	
		101 000 003	Pay Plus		3.79
7/24/26		101 000 231.01		350.00	
		101 000 202		32,186.02	
		101 000 202		400.00	
		101 000 202		68.40	
		101 000 003	P/R Direct Deposit		33,004.42
7/24/26	27949	101 000 202	Invoice: 13624/4	10.76	
		101 000 003	Grand Ledge ACE Hardware		10.76
7/24/26	27950	101 000 202	Invoice: 1002425267	8,470.10	
		101 000 003	Accident Fund Insurance Co of America		8,470.10
7/24/26	27951	101 000 202	Invoice: 08/01-08/31/2026	406.44	
		101 000 003	Ameritas Life Insurance Corp		406.44
7/24/26	27952	101 000 202	Invoice: 287294527880x0714	787.16	
		101 000 003	26 AT&T Mobility		787.16
7/24/26	27953	101 000 202	Invoice: 25386	109.99	
		101 000 003	Bartlett Plumbing		109.99
7/24/26	27954	101 000 202	Invoice: 10579	454.47	
		101 000 003	Blue Cross Blue Shield of Michigan		454.47
7/24/26	27955	101 000 202	Invoice: 86273026	2,167.72	
		101 000 003	Bound Tree Medical, LLC		2,167.72
7/24/26	27956	101 000 202	Invoice: 206081961144	77.66	
		101 000 202	Invoice: 206081961143	1,594.90	
		101 000 003	Consumers Energy		1,672.56

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Jul 1, 2026 to Jul 31, 2026

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
7/24/26	27957	101 000 202	Invoice:	7,350.12	
			06/04-07/02/2026		
		101 000 003	Elan Financial Services		7,350.12
7/24/26	27958	101 000 202	Invoice: 205569	7,019.56	
		101 000 003	ESO Solutions, Inc.		7,019.56
7/24/26	27959	101 000 202	Invoice:	147.61	
			05/01-06/01/2026		
			500		
		101 000 202	Invoice:	316.29	
			05/01-06/01/26 500A		
		101 000 003	City of Grand Ledge		463.90
7/24/26	27960	101 000 202	Invoice: 30851660	139.06	
		101 000 003	Granger Container Service, Inc.		139.06
7/24/26	27961	101 000 202	Invoice: 10019393	150.00	
		101 000 003	Hastings Air-Energy Control, Inc.		150.00
7/24/26	27962	101 000 202	Invoice: 109877-A	167.40	
		101 000 003	Lansing Uniform Company		167.40
7/24/26	27963	101 000 202	Invoice: 2837	832.98	
		101 000 003	Mid Michigan Auto Works LLC		832.98
7/24/26	27964	101 000 202	Invoice: 8407	225.00	
		101 000 003	Mid Michigan Interactive		225.00
7/24/26	27965	101 000 202	Invoice:	378.16	
			914190811-13		
		101 000 003	Michigan State Disbursement Unit		378.16
7/24/26	27966	101 000 202	Invoice: pantry	55.00	
			072426		
		101 000 003	Grand Ledge Firefighters Local #2627		55.00
7/24/26	27967	101 000 202	Invoice: 1-GS167148	799.98	
		101 000 003	Quality Tire, Inc.		799.98
7/24/26	27968	101 000 202	Invoice:	39.72	
			06/01-06/30/2026		
		101 000 003	Receivables Management Partners LLC		39.72
7/24/26	27969	101 000 202	Invoice: 00091233-00	832.00	
		101 000 003	UM Health - Sparrow Occupational Health		832.00
7/24/26	27970	101 000 202	Invoice: 0007767270	124.20	
		101 000 003	USA Today Media Corp		124.20
7/24/26	27971	101 000 202	Invoice: 254054	271.82	

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Jul 1, 2026 to Jul 31, 2026**

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 202	Invoice: 254053	546.00	
		101 000 003	VC3, Inc.		817.82
7/29/26		101 000 229		12,720.74	
		101 000 229			0.02
		101 336 719.01		0.02	
		101 000 003	941 Taxes EFTPS		12,720.74
7/31/26		101 336 817	Professional Service	96.50	
		101 000 003	Account Analysis Chg		96.50
7/31/26		101 000 231.01		1,637.83	
		101 336 719.03		3,275.66	
		101 000 003	Empower HCSP		4,913.49
7/31/26		101 336 817	Professional Service	40.00	
		101 000 003	ACH Monthly Fee		40.00
Total				240,507.11	240,507.11