

Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

June 15, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II
- II. **Pledge of Allegiance**
- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.
- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
 - A. Motion - To approve May 18, 2026, Regular Authority Board Meeting Minutes.
- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
 - A. Motion – To approve the June 15, 2026, Regular Authority Board Meeting Agenda
- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
 - A. **Personnel Committee – Captain Promotion**
 - B. **Finance Committee –**
 - C. **Truck/Equipment Replacement Committee –**
 - D. **Public Education Committee –**
 - E. **Building Committee –**

- VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.
- A. Monthly Run Activity
 - 1. Full Scale AVI Exercise – Eaton Rapids Aug. 13th
 - B. Vehicle Report
- VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting.
- A. Resolution #06-2026 RESOLUTION COMMITTING LOCAL FUNDING FOR THE FEMA ASSISTANCE TO FIREFIGHTERS’ GRANT APPLICATION FOR THE ACQUISITION OF A NEW TANKER/TENDER APPARATUS
 - B. Resolution #07-2026 A RESOLUTION OF THE GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY APPROVING AMENDMENTS TO THE FISCAL YEAR 2025–2026 BUDGET
 - C. Resolution #08-2026 A RESOLUTION ADOPTING THE ANNUAL BUDGET AND APPROPRIATIONS MEASURE FOR THE FISCAL YEAR ENDING 30 JUNE 2027 AND THE TAX LEVIES AND RATES.
- IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.
- A. Meeting dates and times for GLAESA Fire Authority Board July 2026 – June 2027
 - B. Financial transactions and bills.
 - 1. May 1, 2026 – May 31, 2026
- X. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.
- XI. **Communications from Authority Board members.**
- XII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.
- XIII. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

MEETING

MAY 18, 2026

6:00 p.m.

AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz, Trustee Mulder, Chief Roman. Excused: Stahelin. Also, Present were Members of Glaesa, and Oneida Township, and Representatives of Christman Construction.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: Motion was made to approve the Minutes of April 27, Speciall Meeting by Mr. Mulder and supported by Mr. Lantz. Motion Carried.
5. Approval of Regular Agenda, Motion was made by Mrs. Schultz and supported by Mr. Mulder to approve the Regular Agenda. Motion Carried.
6. Committee and Board Reports:
 - A. Building Committee: Mr. Gilespie updated the Board on the percentage of voters who voted in the Bond Election held May 5, 2026. He also discussed reasons that he had heard as to why people did not approve the Bond issue. Chief Roman asked what happens after May 5, 2026. There was discussion on how to proceed and keep the keep the public informed and not to give up. Mr. Mulder noted that the Building Committee and the group who has worked with us will be meeting soon to regroup and discuss how to proceed.
7. Fire Chief / Staff Reports.
 - A. Monthly Run Activity: EMS total runs 188 Fire Runs Total 79.
 - B. Chief discussed Active Shooter workshop in August and AVI information. He has worked with Mason Public School, Michigan Credit Union in the past month.
 - C. Chief discussed the Fire activity for the month.

D. Chief advised the Board of a Badge Pinning to be held at next months meeting for New Captain Russian.

8. Old Business:

A. No action.

A. New Business: Financial Transactions for April 1, 2026 thru April 30, 2026. Motion to pay the bills as presented was made by Mr. Lantz and supported by Mr. Mulder. Motion Carried.

B. Chief Roman reviewed the Draft Budget for 2026-2027 with the Board.

9. Audience Participation: Mr. Weaver discussed clarification of the two-mill operational millage, and how important it is to help the public understand what it pays for.

Mulder asked if the August millage request had been submitted.

It had been. Mr. Lantz discussed a Communications Specialist.

Mr. Lantz made a motion to make Mr. Gilespie of Christman Construction Communication Specialist for the August Election.

Mr. Mulder supported. Motion Carried.

10. Communications from Authority Board Members. Mr. Mulder discussed the failed bond issue and said he was not discouraged. We will keep moving forward. Mr. Willems asked about the MTA Grant. The Chief said the dead line is June 19, 2026 and it is for \$50,000.

11. Closed Session: None.

12. Adjournment: Motion to adjourn was made by Mr. Lantz and supported by Mr. Mulder. Motion Carried. Meeting adjourned at 7:26p.m.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

Mr. Don Willems, Chairman

Mr. Rick Lantz, Secretary



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority

County of Eaton, State of Michigan

Resolution # 06-2026

RESOLUTION COMMITTING LOCAL FUNDING FOR THE FEMA ASSISTANCE TO FIREFIGHTERS' GRANT APPLICATION FOR THE ACQUISITION OF A NEW TANKER/TENDER APPARATUS

At the regular meeting of the Board of the Grand Ledge Area Emergency Services Authority, County of Eaton, State of Michigan, held on the 15th day of June 2026, at 6:00 p.m., Eastern Daylight Time.

PRESENT: _____

ABSENT: _____

WHEREAS, the Grand Ledge Area Emergency Services Authority provides fire, rescue, and emergency services to the City of Grand Ledge and Oneida Charter Township; and the Authority has identified the need to acquire a new Tanker/Tender apparatus to support emergency response operations, water supply capabilities, mutual aid responsibilities, and overall fire protection services within the Authority's response area; and

WHEREAS, a significant portion of the Grand Ledge Area Emergency Services Authority response district includes areas that are not served by municipal fire hydrants, making reliable tanker/tender operations critical to public safety and effective fire suppression; and

WHEREAS, the estimated full cost for the acquisition of a new Tanker/Tender apparatus is One Million Eight Hundred Thousand Dollars and 00/100 Dollars (\$1,800,000.00); and the Grand Ledge Area Emergency Services Authority intends to submit an application through the Federal Emergency Management Agency Assistance to Firefighters Grant Program, commonly referred to as the AFG Grant, for funding assistance toward the acquisition of said Tanker/Tender apparatus; and

WHEREAS, for purposes of this grant application, the anticipated AFG Grant request is One Million Dollars and 00/100 Dollars (\$1,000,000.00), which represents the maximum allowable Federal share under the AFG Grant Program for a jurisdiction serving a population of less than 100,000 people; and the required local cost share for the AFG Grant is anticipated to be five percent (5%) of the grant-funded amount, resulting in a required local cost share of Fifty Thousand Dollars and 00/100 Dollars (\$50,000.00); and the remaining unfunded portion of the apparatus purchase price, beyond the anticipated AFG Grant award, is Eight Hundred Thousand Dollars and 00/100 Dollars (\$800,000.00); and

Supporting the City of Grand Ledge and Oneida Township.

The future is in the hands of our citizens.

WHEREAS, the total financial responsibility of the Grand Ledge Area Emergency Services Authority, including the required AFG cost share and the remaining unfunded balance of the apparatus purchase price, is anticipated to be Eight Hundred Fifty Thousand Dollars and 00/100 Dollars (\$850,000.00); and

WHEREAS, the Grand Ledge Area Emergency Services Authority Board recognizes the importance of this apparatus acquisition and the need to formally commit local funding should the AFG Grant be awarded.

NOW, THEREFORE, BE IT RESOLVED,

BE IT FURTHER RESOLVED, that the Grand Ledge Area Emergency Services Authority Board hereby supports the submission of an Assistance to Firefighters Grant application for the acquisition of a new Tanker/Tender apparatus at an estimated full project cost of One Million Eight Hundred Thousand Dollars and 00/100 Dollars (\$1,800,000.00).

BE IT FURTHER RESOLVED, that this funding commitment is contingent upon the award of the Assistance to Firefighters Grant and shall be used specifically for the acquisition of the new Tanker/Tender apparatus. The Fire Chief, Authority Chair, or other designated Authority officials are hereby authorized to execute any necessary documents related to the AFG Grant application, award acceptance, local funding commitment, and acquisition process for this project.

BE IT FINALLY RESOLVED, that this resolution shall become effective immediately upon its adoption by the Grand Ledge Area Emergency Services Authority Board.

All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

The foregoing resolution was offered by _____ and supported by _____.

YEAS: _____

NAYS: _____

RESOLUTION DECLARED ADOPTED.

Secretary

I hereby certify that the foregoing constitutes a true and complete copy of a resolution duly adopted by the Board of the Grand Ledge Area Emergency Services Authority, County of Eaton, Michigan, at a regular meeting held on the 27th day of April, 2026 and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

Secretary



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority County of Eaton, State of Michigan Resolution # 07-2026

A RESOLUTION OF THE GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY APPROVING AMENDMENTS TO THE FISCAL YEAR 2025–2026 BUDGET

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, it becomes necessary to amend the adopted budget to accurately reflect changes in expenditures, operational needs, and other financial circumstances; and

WHEREAS, the proposed budget amendments have been reviewed by the Fire Chief as appropriate and are determined to be in the best interests of the Fire Authority; and

WHEREAS, the Board has reviewed the proposed amendments and finds that the amendments are necessary to maintain fiscal accountability and ensure the continued delivery of fire suppression, emergency medical, rescue, prevention, and administrative services.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

The GLAESA Board hereby authorizes that the fiscal year 2025–2026 budget is hereby amended as set forth hereto and incorporated by reference, reflecting the following adjustments:

1. Transfer \$1,000.00 from 101.336.719.03 (Fringe Benefits) into line item 101.336.728 (Office Supplies) to cover coverage in line item.
2. Transfer \$3,000.00 from 101.336.719.03 (Fringe Benefits) into line item 101.336.776 (EMS Supplies) to cover coverage in line item.
3. Transfer \$1,500.00 From 101.336.719.03 (Fringe Benefits) into line item 101-336-800 (Maintenance Supplies) to cover coverage in line item.
4. Transfer \$3,861.00 From 101.336.719.03 (Fringe Benefits) into line item 101.336.831(Insurance) to cover coverage in line item.
5. Transfer \$2,000.00 From 101.336.719.03 (Fringe Benefits) into Line item 101.336.853 (Communications) to cover coverage in line item.

Supporting the City of Grand Ledge and Oneida Township.

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6. Transfer \$1,000.00 From 101.336.719.03 (Fringe Benefits) into Line item 101.336.921 (Utilities) to cover coverage in line item.

7. Transfer \$181.98 From 101.336.719.03 (Fringe Benefits) into Line item 101.901.957 (Miscellaneous) to cover coverage in line item.

BE IT RESOLVED, that this resolution shall become effective immediately upon its adoption by the Grand Ledge Area Emergency Services Authority Board.

All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

The foregoing resolution was offered by _____ and supported by _____.

YEAS: _____

NAYS: _____

RESOLUTION DECLARED ADOPTED.

Secretary

I hereby certify that the foregoing constitutes a true and complete copy of a resolution duly adopted by the Board of the Grand Ledge Area Emergency Services Authority, County of Eaton, Michigan, at a regular meeting held on the 15th day of June, 2026 and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.



Grand Ledge Area Emergency Service Authority

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Grand Ledge Area Emergency Services Authority County of Eaton, State of Michigan Resolution # 08-2026

A RESOLUTION ADOPTING THE ANNUAL BUDGET AND APPROPRIATIONS MEASURE FOR THE FISCAL YEAR ENDING 30 JUNE 2027 AND THE TAX LEVIES AND RATES.

A resolution adopted by the Grand Ledge Area Emergency Services Authority board, at a regular meeting held on Monday June 15, 2026, at 500 N. Clinton St., Grand Ledge, Michigan.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001; and

WHEREAS, Public Act 621 of 1978, entitled the Uniform Budgeting and Accounting Act, provides for a system of uniform procedures to guide the preparation and execution of budgets in all local units of government in the state of Michigan; and

WHEREAS, on 15 June 2026, a Public Hearing was held in accordance with Public Act 621 of 1978;

NOW, THEREFORE, BE IT RESOLVED:

1. The Annual Budget and Appropriations Measure for the Fiscal Year Ending 30 June 2027 is adopted, as follows:
 - ☐ General Operating and Debt Service Expenditures of \$3,228,564.70
 - ☐ Revenue Funds Appropriation from Millage, EMS, and other revenue sources, for expenditures, of \$3,228,564.70

CITY OF GRAND LEDGE (first millage levy) EMERGENCY SERVICES AUTHORITY OPERATIONS MILLAGE

The Grand Ledge Area Emergency Services Authority levied a millage renewal on 2 August 2022 of 3 mills (\$3.00 on each \$1000.00 of taxable value) against all properties in the City of Grand Ledge, Eaton County, Michigan for emergency services authority operations for a period of six (6) years, 2023 through 2028, inclusive, as required by the Headlee Amendment to the Michigan Constitution of 1963, with Millage Reduction Fraction of 1.0000 thus making the maximum allowable millage rate of 2.9240 raising an estimated \$970,316.84.

**Supporting the City of Grand Ledge and Oneida Township.
The future is in the hands of our citizens.**

Resolution 08-2026

June 16, 2025

CITY OF GRAND LEDGE (second millage levy)
EMERGENCY SERVICES AUTHORITY OPERATIONS MILLAGE

The Grand Ledge Area Emergency Services Authority levied a new millage on 3 November 2020 of 2 mills (\$2.00 on each \$1000.00 of taxable value) against all properties in the City of Grand Ledge, Eaton County, Michigan for emergency services authority operations for a period of five (5) years, 2020 through 2025, inclusive, as required by the Headlee Amendment to the Michigan Constitution of 1963, with Millage Reduction Fraction of 1.0000 thus making the maximum allowable millage rate of 1.9551 raising an estimated \$648,791.54.

ONEIDA TOWNSHIP (first millage levy)
EMERGENCY SERVICES AUTHORITY OPERATIONS MILLAGE

The Grand Ledge Area Emergency Services Authority levied a millage renewal on 2 August 2022 of 3 mills (\$3.00 on each \$1000.00 of taxable value) in the Township of Oneida, Eaton County, Michigan, for emergency services authority operations of for a period of five (6) years, 2023 through 2028 inclusive, as required by the Headlee Amendment to the Michigan Constitution of 1963, with Millage Reduction Fraction of 1.0000 thus making the allowable millage rate of 2.9240, raising an estimated \$628,330.28.

ONEIDA TOWNSHIP (second millage levy)
EMERGENCY SERVICES AUTHORITY OPERATIONS MILLAGE

The Grand Ledge Area Emergency Services Authority levied a new millage on 3 November 2020 against all properties in the Township of Oneida, Eaton County, Michigan, for emergency services authority operations of 2 mills (\$2.00 on each \$1000.00 of taxable value) for a period of five (5) years, 2020 through 2025 inclusive, as required by the Headlee Amendment to the Michigan Constitution of 1963, with Millage Reduction Fraction of 1.0000 thus making the allowable millage rate of 1.9551, raising an estimated \$420,126.04.

Resolution 08-2026

June 16, 2025

BE IT RESOLVED, that this resolution shall become effective immediately upon its adoption by the Grand Ledge Area Emergency Services Authority Board.

All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

The foregoing resolution was offered by _____ and supported by _____.

YEAS: _____

NAYS: _____

RESOLUTION DECLARED ADOPTED.

Secretary

I hereby certify that the foregoing constitutes a true and complete copy of a resolution duly adopted by the Board of the Grand Ledge Area Emergency Services Authority, County of Eaton, Michigan, at a regular meeting held on the 15th day of June, 2026 and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
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The Grand Ledge Area Emergency Services Authority meeting dates. All meetings will start promptly at 6:00pm, except for the July meeting which is our annual meeting and starts at 7:00pm. The meeting will take place at the Grand Ledge Area Emergency Services Authority building, 500 N. Clinton St. Grand Ledge, Mi. 48837.

Here are the dates of the third Monday of each month from July 2026 through June 2027:

- July 15, 2026
- August 19, 2026
- September 16, 2026
- October 21, 2026
- November 18, 2026
- December 16, 2026
- January 20, 2027
- February 17, 2027
- March 17, 2027
- April 21, 2027
- May 19, 2027
- June 16, 2027



321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

Board of Directors

500 N Clinton Street

Grand Ledge, MI 48837

ACCOUNTANT'S COMPILATION REPORT

We are providing the accompanying Balance Sheet for the **GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY** as of May 31, 2026, as well as the related Statement of Revenues and Expenditures for the period then ended.

These statements are limited to presenting, in the form of financial statements, information that is the representation of management. We are not qualified to audit or review the accompanying financial statements and accordingly do not express any opinion or any other form of assurance on them.

Management has elected to omit substantially all the disclosures, and the statement of cash flows required by U.S. generally accepted accounting principles. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the Organization's financial position, and the results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

A handwritten signature in black ink, appearing to read "Larry T. Smith". The signature is written in a cursive, flowing style.

Riverside Accounting, Inc.
June 10, 2026

Grand Ledge Area Emergency Services
Balance Sheet
May 31, 2026

	This Year	Last Year
ASSETS		
Current Assets		
Dart Checking	\$ 231,871.09	\$ 76,277.41
Dart Future Reserved	697,721.55	524,661.29
Dart Muni MM	2,003,577.76	2,278,694.72
Prepaid Expenses	69,418.98	19,371.44
Accounts Receivable	99,675.58	141,870.13
Allowance for Doubtful Account	(31,740.00)	(31,740.00)
Accounts Receivable - Other	348.00	150.00
Total Current Assets	3,070,872.96	3,009,284.99
Property and Equipment		
Total Property and Equipment	0.00	0.00
Other Assets		
Total Other Assets	0.00	0.00
Total Assets	\$ 3,070,872.96	\$ 3,009,284.99

LIABILITIES AND CAPITAL

Current Liabilities		
Accounts Payable	\$ 21,384.46	\$ 52,014.54
Federal Payroll Taxes Payable	11,357.48	12,198.38
Union Dues Withheld	3,859.46	0.00
Deferred Revenue	1,300,141.46	1,308,445.79
Total Current Liabilities	1,336,742.86	1,372,658.71
Long-Term Liabilities		
Total Long-Term Liabilities	0.00	0.00
Total Liabilities	1,336,742.86	1,372,658.71
Capital		
Reserved for Future Equipment	365,799.84	365,799.84
Fund Balance	1,329,432.41	987,892.37
Net Income	38,897.85	282,934.07
Total Capital	1,734,130.10	1,636,626.28
Total Liabilities & Capital	\$ 3,070,872.96	\$ 3,009,284.99

See Accountant's Report

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Eleven Months Ending May 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	\$ 152,327.97	\$ 79,322.60	\$ 1,036,812.06	\$ 872,548.62
101 402 002	Oneida Millage	105,059.38	52,701.03	696,182.82	579,711.35
101 402 003	City DDA Capture	0.00	(21,502.50)	(129,015.00)	(236,527.50)
101 402 004	GL Millage 2.0	0.00	53,296.48	319,778.40	586,261.27
101 402 005	Oneida Millage 2.0	0.00	35,409.57	212,457.42	389,505.31
101 450 001	Training Income	150.00	0.00	5,182.50	0.00
101 539 001	State Grants	0.00	0.00	4,849.15	0.00
101 580 001	EMS Service Agreement Fee	0.00	0.00	4,000.00	4,000.00
101 627 001	Service Runs Billings	134,585.12	68,750.00	1,435,740.08	756,250.00
101 627 002	Service Runs Contract W/O	(45,868.08)	0.00	(554,127.35)	0.00
101 627 003	Service Runs Bad Debt W/O	(9,389.86)	0.00	(78,781.32)	0.00
101 664 001	Interest/Dividend Income	3,636.46	1,750.00	28,030.93	19,250.00
101 671 001	Miscellaneous Revenue	709.54	0.00	1,054.54	0.00
101 673 001	Sale of Equipment	0.00	0.00	400.00	0.00
	Total Revenues	<u>341,210.53</u>	<u>269,727.18</u>	<u>2,982,564.23</u>	<u>2,970,999.05</u>
Cost of Sales					
	Total Cost of Sales	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	Gross Profit	<u>341,210.53</u>	<u>269,727.18</u>	<u>2,982,564.23</u>	<u>2,970,999.05</u>
Expenses					
101 336 703.01	Payroll - Chief	11,561.60	8,209.62	89,527.20	90,305.77
101 336 703.02	Payroll - Career	117,673.65	88,800.94	967,604.79	976,810.39
101 336 704	Payroll - Oncall Part Paid	18,707.43	17,916.67	172,694.90	197,083.33
101 336 719.01	Payroll Taxes	11,149.86	8,944.93	92,733.30	98,394.26
101 336 719.02	Retirement	18,627.49	18,196.51	145,717.43	200,161.60
101 336 719.03	Fringe Benefits	34,425.13	37,318.33	311,564.01	410,501.67
101 336 721	Longevity Pay	0.00	0.00	15,800.00	16,800.00
101 336 723	Human Resources Managem	44.75	416.67	4,166.82	4,583.33
101 336 728	Office Supplies	200.65	333.33	4,379.64	3,666.63
101 336 741	Repairs & Maintenance	703.27	7,500.00	86,923.67	82,500.00
101 336 742	Apparatus Fuel	3,527.51	3,000.00	29,028.22	33,000.00
101 336 744	Uniforms	1,724.65	1,041.67	10,214.67	10,558.33
101 336 776	EMS Supplies	5,485.40	14,984.21	177,990.02	164,826.33
101 336 777	Building Maintenance	1,036.09	1,291.67	10,687.91	14,208.33
101 336 800	Maintenance Supplies	167.22	250.00	4,063.46	2,750.00
101 336 803	Trash Removal	140.09	141.67	1,509.88	1,558.33
101 336 806	Laundry & Repair	1,398.42	2,316.67	11,267.54	25,483.33
101 336 817	Professional Service	15,036.39	21,609.14	218,932.42	237,700.51
101 336 823	Departmental Programs	47.17	1,125.00	6,631.63	12,375.00
101 336 824	Training	1,625.47	3,958.33	22,271.76	43,541.67
101 336 831	Insurance	0.00	3,696.50	48,219.00	40,661.50
101 336 853	Communications	1,011.41	941.67	12,013.17	10,358.33
101 336 921	Utilities	2,162.30	2,500.00	28,680.34	27,500.00
101 336 940	Building Rent	2,083.33	2,083.33	22,916.63	22,916.67
101 336 957	Miscellaneous	0.00	0.00	181.98	0.00
101 901 977.01	New Equipment	0.00	1,796.17	70,701.39	19,757.85
101 901 977.03	New Equipment - Ambulanc	0.00	0.00	313,063.00	0.00
101 901 977.04	Debt Service	5,827.09	5,916.67	64,097.99	65,083.33
101 906 995	Interest Expense	0.00	0.00	83.61	0.00

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Eleven Months Ending May 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
	Total Expenses	<u>254,366.37</u>	<u>254,289.70</u>	<u>2,943,666.38</u>	<u>2,813,086.49</u>
	Net Income	\$ <u>86,844.16</u>	\$ <u>15,437.48</u>	\$ <u>38,897.85</u>	\$ <u>157,912.56</u>

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	\$ 1,139,965.84	\$ 951,871.22	188,094.62	19.76
101 402 002	Oneida Millage	778,763.54	632,412.38	146,351.16	23.14
101 402 003	City DDA Capture	(129,015.00)	(258,030.00)	129,015.00	(50.00)
101 402 004	GL Millage 2.0	319,778.40	639,557.75	(319,779.35)	(50.00)
101 402 005	Oneida Millage 2.0	212,457.42	424,914.88	(212,457.46)	(50.00)
101 450 001	Training Income	5,182.50	0.00	5,182.50	0.00
101 539 001	State Grants	4,849.15	0.00	4,849.15	0.00
101 580 001	EMS Service Agreement Fee	4,000.00	4,000.00	0.00	0.00
101 627 001	Service Runs Billings	1,435,740.08	825,000.00	610,740.08	74.03
101 627 002	Service Runs Contract W/O	(554,127.35)	0.00	(554,127.35)	0.00
101 627 003	Service Runs Bad Debt W/O	(78,781.32)	0.00	(78,781.32)	0.00
101 664 001	Interest/Dividend Income	28,030.93	21,000.00	7,030.93	33.48
101 671 001	Miscellaneous Revenue	1,054.54	0.00	1,054.54	0.00
101 673 001	Sale of Equipment	400.00	0.00	400.00	0.00
	Total Revenues	3,168,298.73	3,240,726.23	(72,427.50)	(2.23)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	3,168,298.73	3,240,726.23	(72,427.50)	(2.23)
Expenses					
101 336 703.0	Payroll - Chief	93,406.40	98,515.39	(5,108.99)	(5.19)
101 336 703.0	Payroll - Career	1,005,641.99	1,065,611.33	(59,969.34)	(5.63)
101 336 704	Payroll - Oncall Part Paid	179,702.13	215,000.00	(35,297.87)	(16.42)
101 336 719.0	Payroll Taxes	96,420.59	107,339.19	(10,918.60)	(10.17)
101 336 719.0	Retirement	143,801.26	218,358.11	(74,556.85)	(34.14)
101 336 719.0	Fringe Benefits	348,538.74	447,820.00	(99,281.26)	(22.17)
101 336 721	Longevity Pay	15,800.00	16,800.00	(1,000.00)	(5.95)
101 336 723	Human Resources Managem	4,166.82	5,000.00	(833.18)	(16.66)
101 336 728	Office Supplies	4,379.64	3,999.96	379.68	9.49
101 336 741	Repairs & Maintenance	86,923.67	90,000.00	(3,076.33)	(3.42)
101 336 742	Apparatus Fuel	29,028.22	36,000.00	(6,971.78)	(19.37)
101 336 744	Uniforms	10,199.67	11,600.00	(1,400.33)	(12.07)
101 336 776	EMS Supplies	177,990.02	179,810.54	(1,820.52)	(1.01)
101 336 777	Building Maintenance	11,701.67	15,500.00	(3,798.33)	(24.51)
101 336 800	Maintenance Supplies	4,063.46	3,000.00	1,063.46	35.45
101 336 803	Trash Removal	1,652.54	1,700.00	(47.46)	(2.79)
101 336 806	Laundry & Repair	12,047.06	27,800.00	(15,752.94)	(56.67)
101 336 817	Professional Service	219,209.63	259,309.65	(40,100.02)	(15.46)
101 336 823	Departmental Programs	6,631.63	13,500.00	(6,868.37)	(50.88)
101 336 824	Training	22,271.76	47,500.00	(25,228.24)	(53.11)
101 336 831	Insurance	48,219.00	44,358.00	3,861.00	8.70
101 336 853	Communications	12,027.96	11,300.00	727.96	6.44
101 336 921	Utilities	30,182.16	30,000.00	182.16	0.61
101 336 940	Building Rent	25,000.00	25,000.00	0.00	0.00
101 336 957	Miscellaneous	181.98	0.00	181.98	0.00
101 901 977.0	New Equipment	70,701.39	21,554.02	49,147.37	228.02
101 901 977.0	New Equipment - Ambulanc	313,063.00	0.00	313,063.00	0.00
101 901 977.0	Debt Service	69,925.08	71,000.00	(1,074.92)	(1.51)
101 906 995	Interest Expense	83.61	0.00	83.61	0.00

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
	Total Expenses	3,042,961.08	3,067,376.19	(24,415.11)	(0.80)
	Net Income	\$ 125,337.65	\$ 173,350.04	(48,012.39)	(27.70)

See Accountant's Report

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
5/1/26		101 000 231.01		385.00	
		101 000 202		34,479.74	
		101 000 202		400.00	
		101 000 202		68.40	
		101 000 003	P/R Direct Deposit		35,333.14
5/1/26	27809	101 000 202	Invoice: 13011/4	21.99	
		101 000 202	Invoice: 13013/4	14.99	
		101 000 003	Grand Ledge ACE Hardware		36.98
5/1/26	27810	101 000 202	Invoice: 1002597997	27.00	
		101 000 003	Accident Fund Insurance Co of America		27.00
5/1/26	27811	101 000 202	Invoice: 287294527880x0414 26	760.20	
		101 000 003	AT&T Mobility		760.20
5/1/26	27812	101 000 202	Invoice: 24979	3,301.99	
		101 000 003	Bartlett Plumbing		3,301.99
5/1/26	27813	101 000 202	Invoice: 16464	155.00	
		101 000 003	The Bug Man		155.00
5/1/26	27814	101 000 202	Invoice: 365137	27.00	
		101 000 003	CobraHelp		27.00
5/1/26	27815	101 000 202	Invoice: 04/21-05/20/2026	297.79	
		101 000 202	Invoice: 05/01-05/31/2026	14.79	
		101 000 003	Comcast		312.58
5/1/26	27816	101 000 202	Invoice: Eng 611 pay056	5,827.09	
		101 000 003	The Dart Bank		5,827.09
5/1/26	27817	101 000 202	Invoice: RIS0006969908	1,660.83	
		101 000 003	Delta Dental		1,660.83
5/1/26	27818	101 000 202	Invoice: 196968	14,343.23	
		101 000 003	ESO Solutions, Inc.		14,343.23
5/1/26	27819	101 000 202	Invoice: 34218-2	3,375.00	
		101 000 003	ETC Institute		3,375.00
5/1/26	27820	101 000 202	Invoice: Rent 25/26-11	2,083.33	
		101 000 003	City of Grand Ledge		2,083.33
5/1/26	27821	101 000 202	Invoice: 397116	115.08	
		101 000 003	Greenville Truck & Welding Supply		115.08
5/1/26	27822	101 000 202	Invoice: 110100-A	371.70	
		101 000 202	Invoice: 110043-A	269.85	
		101 000 202	Invoice: 109423-B	89.95	
		101 000 202	Invoice: 110156-A	179.90	
		101 000 202	Invoice: 109786-A	620.25	
		101 000 003	Lansing Uniform Company		1,531.65

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Company		
5/1/26	27823	101 000 202 101 000 003	Invoice: 1319930 Lansing Sanitary Supply, Inc.	246.11	246.11
5/1/26	27824	101 000 202 101 000 202 101 000 003	Invoice: 913832283 - 037 Invoice: 914190811-07 Michigan State Disbursement Unit	499.54 378.16	877.70
5/1/26	27825	101 000 202 101 000 003	Invoice: pantry 050126 Grand Ledge Firefighters Local #2627	65.00	65.00
5/1/26	27826	101 000 202 101 000 003	Invoice: 165933 Phoenix Safety Outfitters	246.50	246.50
5/1/26	27827	101 000 202 101 000 003	Invoice: 261060005661 Priority Health	21,837.31	21,837.31
5/1/26	27828	101 000 202 101 000 202 101 000 003	Invoice: 03/2026 Invoice: 05/2026 Standard Insurance Company	206.67	133.84 72.83
5/1/26	27829	101 000 202 101 000 202 101 000 003	Invoice: 9212066089 Invoice: 9212066090 Stryker Sales LLC	555.00 555.00	1,110.00
5/1/26	27830	101 000 202 101 000 202 101 000 003	Invoice: 244468 Invoice: 245826 VC3, Inc.	271.82 546.00	817.82
5/4/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	138.46	138.46
5/4/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	191.20	191.20
5/5/26		101 336 817 101 000 003	Professional Service Paytrace LLC	21.70	21.70
5/6/26		101 000 229 101 000 003	941 Taxes EFTPS	12,468.34	12,468.34
5/7/26		101 336 817 101 000 003	Professional Service Pay Plus	3.80	3.80
5/12/26		101 000 231.01 101 336 719.03 101 000 003	Empower HCSP	1,445.60 2,891.20	4,336.80
5/15/26		101 000 004 101 000 005	Dart Future Reserved Transfer	14,370.82	14,370.82

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
5/15/26		101 000 231.01		385.00	
		101 000 202		33,781.13	
		101 000 202		400.00	
		101 000 202		76.15	
		101 000 003	P/R Direct Deposit		34,642.28
5/15/26		101 000 229		12,389.20	
		101 000 003	941 Taxes EFTPS		12,389.20
5/15/26		101 336 817	Professional Service	3.20	
		101 000 003	Pay Plus		3.20
5/15/26	27832	101 000 202	Invoice: 13148/4	26.98	
		101 000 003	Grand Ledge ACE Hardware		26.98
5/15/26	27833	101 000 202	Invoice: 1002425265	8,470.10	
		101 000 003	Accident Fund Insurance Co of America		8,470.10
5/15/26	27834	101 000 202	Invoice: 799005	222.24	
		101 000 003	AFLAC		222.24
5/15/26	27835	101 000 202	Invoice: 06/2026	486.12	
		101 000 003	Ameritas Life Insurance Corp		486.12
5/15/26	27836	101 000 202	Invoice: 04/2026	152.00	
		101 000 003	Baryames Cleaners		152.00
5/15/26	27837	101 000 202	Invoice: 86181511	950.66	
		101 000 202	Invoice: 86193417	570.61	
		101 000 003	Bound Tree Medical, LLC		1,521.27
5/15/26	27838	101 000 202	Invoice: 207148460630	2.71	
		101 000 202	Invoice: 205725965695	1,604.41	
		101 000 202	Invoice: 205725965696	69.99	
		101 000 003	Consumers Energy		1,677.11
5/15/26	27839	101 000 202	Invoice: 73245	69.24	
		101 000 003	CSI Emergency Apparatus, LLC		69.24
5/15/26	27840	101 000 202	Invoice: RCV35851		4.70
		101 000 202	Invoice: CFSI21094	3,178.05	
		101 000 003	Fleet Fueling of Michigan		3,173.35
5/15/26	27841	101 000 202	Invoice: 04/2026	61.64	
		101 000 003	Grand Ledge Auto Parts		61.64
5/15/26	27842	101 000 202	Invoice: 03/03-04/01/26 500	140.69	
		101 000 202	Invoice: 03/23-04/01/26 500A	380.64	
		101 000 003	City of Grand Ledge		521.33
5/15/26	27843	101 000 202	Invoice: 30483735	140.09	

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	Granger Container Service, Inc.		140.09
5/15/26	27844	101 000 202	Invoice: 397819	198.05	
		101 000 003	Greenville Truck & Welding Supply		198.05
5/15/26	27845	101 000 202	Invoice: 110425-A	20.00	
		101 000 202	Invoice: 110374-A	45.00	
		101 000 202	Invoice: 110544-A	142.45	
		101 000 202	Invoice: 110118-A	1,424.75	
		101 000 003	Lansing Uniform Company		1,632.20
5/15/26	27846	101 000 202	Invoice: 1319930-1	122.66	
		101 000 003	Lansing Sanitary Supply, Inc.		122.66
5/15/26	27847	101 000 202	Invoice: 491-4742484	1,154.36	
		101 000 003	State of Michigan		1,154.36
5/15/26	27848	101 000 202	Invoice: 18494	3,656.97	
		101 000 003	Medical Management Systems of MI		3,656.97
5/15/26	27849	101 000 202	Invoice: 913832283 - 038	499.54	
		101 000 202	Invoice: 914190811-08	378.16	
		101 000 003	Michigan State Disbursement Unit		877.70
5/15/26	27850	101 000 202	Invoice: pantry 051526	65.00	
		101 000 003	Grand Ledge Firefighters Local #2627		65.00
5/15/26	27851	101 000 202	Invoice: 166310	602.82	
		101 000 202	Invoice: 166465	600.00	
		101 000 003	Phoenix Safety Outfitters		1,202.82
5/15/26	27852	101 000 202	Invoice: 2026-1888	1,150.00	
		101 000 003	Riverside Accounting, Inc.		1,150.00
5/15/26	27853	101 000 202	Invoice: SVA0046115	5,798.44	
		101 000 003	The SHYFT Croup		5,798.44
5/15/26	27854	101 000 202	Invoice: 9212204928	1,110.00	
		101 000 202	Invoice: 9212221102	114.00	
		101 000 003	Stryker Sales LLC		1,224.00
5/20/26		101 000 202	Invoice: swt 040326	2,005.34	
		101 000 202	Invoice: swt 041726	1,787.32	
		101 000 003	State of Michigan		3,792.66
5/20/26		101 000 202	Invoice: 00178099-2	15,207.79	
		101 000 003	MERS		15,207.79
5/29/26		101 336 817	Professional Service	40.00	
		101 000 003	Bank Chg		40.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
5/29/26		101 336 817	Professional Service	72.73	
		101 000 003	Acct Analysis		72.73
5/29/26		101 000 231.01		385.00	
		101 000 202		32,957.78	
		101 000 202		400.00	
		101 000 202		69.15	
		101 000 003	P/R Direct Deposit		33,811.93
5/29/26		101 336 817	Professional Service	32.16	
		101 000 003	Pay Plus		32.16
5/29/26	27856	101 000 202	Invoice: 13239/4	17.98	
		101 000 202	Invoice: 13244/4	2.59	
		101 000 003	Grand Ledge ACE Hardware		20.57
5/29/26	27857	101 000 202	Invoice: 287294527880x0514	787.01	
			26		
		101 000 003	AT&T Mobility		787.01
5/29/26	27858	101 000 202	Invoice: 86212082	2,099.96	
		101 000 003	Bound Tree Medical, LLC		2,099.96
5/29/26	27859	101 000 202	Invoice: 367368	27.00	
		101 000 003	CobraHelp		27.00
5/29/26	27860	101 000 202	Invoice: 05/21-06/20/2026	297.79	
		101 000 003	Comcast		297.79
5/29/26	27861	101 000 202	Invoice: 10857668506	192.43	
		101 000 202	Invoice: 10857889591	1,806.65	
		101 000 003	Dell Marketing LP		1,999.08
5/29/26	27862	101 000 202	Invoice: RIS0007023965	1,660.83	
		101 000 003	Delta Dental		1,660.83
5/29/26	27863	101 000 202	Invoice: 04/04-05/05/2026	3,095.91	
		101 000 003	Elan Financial Services		3,095.91
5/29/26	27864	101 000 202	Invoice: 398899	134.10	
		101 000 003	Greenville Truck & Welding Supply		134.10
5/29/26	27865	101 000 202	Invoice: 64767566	438.00	
		101 000 003	Ingstrup Garage Door & Construction		438.00
5/29/26	27866	101 000 202	Invoice: 110547-A	137.45	
		101 000 003	Lansing Uniform Company		137.45
5/29/26	27867	101 000 202	Invoice: W00417	3,963.75	
		101 000 202	Invoice: W00442	258.75	
		101 000 202	Invoice: P66480	1,059.48	
		101 000 003	MacQueen		5,281.98

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From May 1, 2026 to May 31, 2026**

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
5/29/26	27868	101 000 202 101 000 003	Invoice: 7116 McNamara's Mechanical Heating & Cooling	235.00	235.00
5/29/26	27869	101 000 202 101 000 202 101 000 003	Invoice: 913832283 - 039 Invoice: 914190811-09 Michigan State Disbursement Unit	499.54 378.16	877.70
5/29/26	27870	101 000 202 101 000 003	Invoice: 050526 Sp Election Oneida Charter Township	3,752.57	3,752.57
5/29/26	27871	101 000 202 101 000 003	Invoice: pantry 052926 Grand Ledge Firefighters Local #2627	60.00	60.00
5/29/26	27872	101 000 202 101 000 003	Invoice: 261350005649 Priority Health	21,837.31	21,837.31
5/29/26	27873	101 000 202 101 000 003	Invoice: 9212269290 Stryker Sales LLC	98.00	98.00
5/29/26	27874	101 000 202 101 000 202 101 000 003	Invoice: 248755 Invoice: 249148 VC3, Inc.	271.82 546.00	817.82
5/31/26	24983V	101 627 001 101 000 003	T#8752 02/09/2024 Denise L Harrell	46.72	46.72
5/31/26	26632V	101 627 001 101 000 003	J Coffman T#10432 BCBS of Michigan	6,618.40	6,618.40
Total				309,751.85	309,751.85

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 05/01/2026 00:00:00 - 05/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	2	2	1%	0:02:48	0:04:33	0:48:47	1:52:17	0:56:09
	ALLERGIES/ENVENOMATIONS	0	0	2	2	1%	0:02:26	0:05:18	1:07:29	2:30:25	1:15:13
	ASSAULT/SEXUAL ASSAULT	0	0	3	3	2%	0:00:07	0:05:01	0:55:37	2:31:08	0:50:23
	AUTOMATIC CRASH NOTIFICATION	0	0	1	1	1%	0:01:17	0:13:45	0:02:21	0:17:23	0:17:23
	BREATHING PROBLEMS	0	0	22	22	12%	0:01:44	0:06:15	0:59:33	22:43:57	1:02:00
	CARDIAC OR RESP ARREST	0	0	1	1	1%	0:01:10	0:02:54	0:28:03	0:32:07	0:32:07
	CHEST PAIN (NON-TRAUMATIC)	0	0	3	3	2%	0:02:06	0:06:48	1:10:13	2:40:15	0:53:25
	CHOKING	0	0	4	4	2%	0:01:51	0:04:07	0:25:13	2:04:45	0:31:11
	CONVULSIONS/SEIZURES	0	0	6	6	3%	0:02:07	0:03:48	1:01:27	6:44:10	1:07:22
	DIABETIC PROBLEMS	0	0	5	5	3%	0:01:52	0:10:07	1:05:42	6:26:38	1:17:20
	EMS STANDBY	1	1	4	6	3%	0:00:06	0:02:37	0:30:03	2:38:39	0:31:44
	FALLS	0	1	30	31	17%	0:02:38	0:07:52	0:44:25	29:27:24	0:57:01
	HEART PROBLEMS	0	0	6	6	3%	0:02:46	0:05:28	0:46:18	4:36:24	0:46:04
	HEAT/COLD EXPOSURE	0	0	1	1	1%	0:00:01	0:15:40	0:15:15	0:30:56	0:30:56
	HEMORRHAGE/LACERATIONS	0	0	5	5	3%	0:02:21	0:05:58	0:56:32	5:24:17	1:04:51
	OVERDOSE/POISONING	0	0	3	3	2%	0:03:59	0:07:39	0:34:15	2:17:41	0:45:54
	PERSONAL INJURY CRASH	0	0	5	5	3%	0:00:23	0:07:33	0:31:40	2:32:44	0:30:33
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	2	2	1%	0:02:10	0:11:04	0:19:13	1:04:55	0:32:28
	SICK PERSON	2	2	39	43	23%	0:02:18	0:07:29	0:56:40	43:37:16	1:03:50
	STROKE (CVA)	0	0	5	5	3%	0:02:11	0:09:25	1:12:18	5:34:59	1:07:00
	STRUCTURE FIRE LARGE	0	0	1	1	1%	0:00:12	0:00:00	0:00:00	1:09:18	1:09:18
Other	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	1	1	1%	0:00:32	0:16:17	1:29:09	1:45:58	1:45:58
	TRAUMATIC INJURIES	0	0	2	2	1%	0:02:01	0:04:01	1:21:35	1:57:36	0:58:48

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	UNCONSCIOUS/FAINTING (NEAR)	0	0	8	8	4%	0:02:05	0:04:56	1:27:51	12:33:15	1:34:09
	UNKNOWN PROBLEM (MAN DOWN)	0	1	18	19	10%	0:02:05	0:06:30	0:42:13	15:53:33	0:50:11
	Subtotals for No Summary Code	3	5	179	187	100%	0:01:44	0:07:18	0:49:40	179:28:00	0:54:51
	Subtotals for GEMS	3	5	179	187	100%	0:01:44	0:07:18	0:49:40	179:28:00	0:54:51

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 05/01/2026 00:00:00 - 05/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	BRUSH FIRE	0	0	3	3	4%	0:02:02	0:06:20	0:18:50	1:07:48	0:22:36
	CARDIAC OR RESP ARREST	0	0	2	2	3%	0:00:25	0:04:18	0:16:32	0:42:30	0:21:15
	COMMERCIAL FIRE ALARM	0	0	3	3	4%	0:01:49	0:05:42	0:42:46	2:30:53	0:50:18
	COMMERCIAL STRUCTURE FIRE	0	0	2	2	3%	0:00:01	0:09:56	0:05:02	0:28:29	0:14:15
	COMPLAINT FIRE INVESTIGATION	0	0	1	1	1%	0:01:30	0:04:04	1:09:41	1:15:15	1:15:15
	MEDICAL ASSIST	0	1	34	35	52%	0:00:09	0:05:25	0:11:46	9:40:56	0:16:36
	MISCELLANEOUS FIRE RUN	0	0	3	3	4%	0:01:43	0:06:55	0:14:30	1:45:55	0:35:18
	ODOR INVESTIGATION	0	2	1	3	4%	0:01:19	0:03:09	0:25:07	1:22:59	0:27:40
	PERSONAL INJURY CRASH	0	0	5	5	7%	0:00:20	0:06:37	0:22:54	2:03:02	0:24:36
	RESIDENTIAL FIRE ALARM	0	0	1	1	1%	0:01:57	0:05:51	0:10:14	0:18:02	0:18:02
	STRUCTURE FIRE LARGE	0	0	4	4	6%	0:00:13	0:12:59	0:14:57	1:11:25	0:17:51
	WIRES DOWN	0	0	5	5	7%	0:04:18	0:07:06	0:47:14	3:58:56	0:47:47
	Subtotals for No Summary Code	0	3	64	67	100%	0:01:19	0:06:32	0:24:58	26:26:10	0:30:57
	Subtotals for GLFD	0	3	64	67	100%	0:01:19	0:06:32	0:24:58	26:26:10	0:30:57



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: May 2026

Monthly Statistics:

- Total Telephone Calls: **9,117**
 - Emergency Lines: **3,797**
 - Non-Emergency Lines: **5,320**
- Text-to-911 Sessions: **44**
- Total Incidents: **8,015**
 - EMS: **1,513**
 - Fire: **857**
 - Law Enforcement: **5,645**
- Addresses Issued: **7**
- Radio Support Tickets: **7**
- RAVE Mobile Safety:
 - Smart911 Safety Profile Activity: **98**
 - Smart911 Safety Profiles Created: **58**
 - RAVE Facility Profile Activity: **140**
 - RAVE Facility Profiles Created: **0**
 - RAVE Panic Button Activity: **3**

Training & Exercise:

- Telecommunicator Taylor attended the Basic 40-Hour Dispatch School, a state-mandated training program hosted by Eaton County.
- Supervisor Jones, Telecommunicator Cavender, and Telecommunicator Wonnacott attended the Great Lakes Homeland Security Conference in Grand Rapids. This training opportunity was made possible through Eaton County Emergency Management and the Homeland Security Grant Program.
- Telecommunicator Bennett attended the virtual *Behaviors and Warning Signs of an Active Shooter* training.
- Telecommunicator DeClercq attended *Emotional Intelligence for Leaders and Accountability in Leadership* training hosted by the Ingham County Sheriff's Office.
- Director Flynn, Deputy Director D'Huyvetter, Supervisors Howland, Nunham, and Jones, Telecommunicators DeClercq, Hennessy, Wonnacott, and LaLone, and Clerk/Receptionist Niska attended the 2026 Michigan Public Safety Telecommunications Conference (MPSTC) in Muskegon.

Facility Projects:

- **Current Projects in Progress**
 - Carpet Replacement

Technology & Radios:

- **Current Projects in Progress**
 - Eaton911 Connect App
 - Radio Encryption

- Radio Preventive Maintenance
- Unify CAD-to-CAD
- IAMResponding
- PowerDMS Vitals
- RAVE Desktop Notifier

Communications Unit Support:

- **Events & Exercises**
 - 2026 Eaton Rapids Urban Air
 - 2026 Eaton Rapids Memorial Day Parade
- **Incident Radio Communication Plans Created**
 - 2026 Grand Ledge Memorial Day Parade
 - 2026 Eaton Rapids Memorial Day Parade

Operations:

- The monthly Outdoor Warning Siren test was conducted on Saturday, May 2.
- An internal hiring process is currently underway to fill one (1) Supervisor vacancy.
- There are currently three (3) applicants on the hiring eligibility list.
- Supervisor Jones attended the Communications Unit Work Group meeting.
- Deputy Director D'Huyvetter attended the Michigan Public Safety Frequency Advisory Committee meeting at the Monroe County Sheriff's Office.
- Eaton County Emergency Management transitioned under Eaton County Central Dispatch. Since Emergency Management operations were already funded through the Central Dispatch budget, this organizational change aligns operational oversight with funding responsibilities, improves coordination between emergency communications and emergency management functions, and enhances countywide preparedness and response capabilities.
- Internal Supervisor Oral Boards were conducted as part of the promotional process.

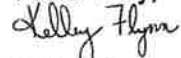
Operational Staffing Report:

- **Public Safety Telecommunicators**
 - Fully Trained: 15
 - In Training: 1
 - Vacant: 0
- **Supervisors**
 - Fully Trained: 6
 - In Training: 0
 - Vacant: 0

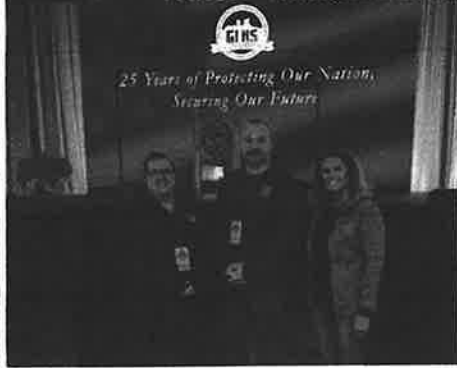
Outreach & Public Relations Events:

- Director Flynn served as Conference Co-Chair for the 2026 MPSTC.
- Supervisor Jones was on the Audio-Visual Committee for the MPSTC.
- Deputy Director D'Huyvetter presented *Railroad Interactions for 9-1-1* during a breakout session at MPSTC.
- Supervisor Howland presented *Behind the Headset: Navigating Life with a 9-1-1 Dispatcher & Professional Credentials: What Do Those Letters Mean?* during breakout sessions at MPSTC.

Yours Truly,



Kelley Flynn
Director



Eaton County Central Dispatch

Total Calls For Service

May 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,513	18.9%	7,468	20.2%
Fire	857	10.7%	4,352	11.8%
Police	5,645	70.4%	25,190	68.1%
Total Calls	8,015	100.0%	37,010	100.0%

Eaton County Central Dispatch

EMS Calls For Service

May 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	72	4.8%	344	4.6%
Delta Twp. EMS	499	33.0%	2,511	33.6%
Eaton Area EMS	600	39.7%	2,927	39.2%
Grand Ledge EMS	187	12.4%	860	11.5%
Vermontville EMS	10	0.7%	90	1.2%
Windsor Twp. EMS	100	6.6%	483	6.5%
Outside Agencies* <i>DLHE (0), LIFE(0), LTEM(14), NEMS(8), PRTE(23), LAEM(0)</i>	45	3.0%	253	3.4%
Total EMS Calls	1,513	100.0%	7,468	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Fire Calls For Service

May 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	27	3.2%	134	3.1%
Benton Twp. Fire	24	2.8%	121	2.8%
Charlotte Fire	181	21.1%	937	21.5%
Delta Fire	241	28.1%	1,302	29.9%
Eaton Rapids City	73	8.5%	332	7.6%
Eaton Rapids Twp.	71	8.3%	327	7.5%
Grand Ledge Fire	67	7.8%	341	7.8%
Hamlin Twp Fire	23	2.7%	107	2.5%
Olivet Fire	18	2.1%	116	2.7%
Roxand Twp. Fire	14	1.6%	69	1.6%
Sunfield Fire	45	5.3%	205	4.7%
Vermontville Fire	10	1.2%	51	1.2%
Windsor Fire	54	6.3%	260	6.0%
Outside Agencies*	9	1.1%	50	1.1%
<i>LTFD(8), LAFD(1), DLHF,NASH</i>				
Total Fire Calls	857	100.0%	4,352	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Police Calls For Service

May 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	43	0.8%	147	0.6%
Charlotte Police	790	14.0%	3,048	12.1%
Eaton County Sheriff	2,178	38.6%	10,082	40.0%
<i>Delta</i>	1,808	32.0%	8,544	33.9%
<i>Out County</i>	370	6.6%	1,538	6.1%
<i>Animal Control</i>	29	0.5%	131	0.5%
Eaton Rapids Police	418	7.4%	1,511	6.0%
Grand Ledge Police	569	10.1%	2,486	9.9%
Michigan State Police	1,399	24.8%	6,964	27.6%
Olivet Police	62	1.1%	278	1.1%
Potterville Police	120	2.1%	464	1.8%
Outside Agencies*	37	0.7%	210	0.8%
<i>ME (18)</i>				
<i>DNR (19)</i>				
Total Police Calls	5,645	100.0%	25,190	100.0%

Eaton County 911 Phone Calls Received in 2026			
Month	911	Non-emergency	Total Calls
January	3,632	5,181	8,813
February	3,091	4,897	7,988
March	3,491	5,437	8,928
April	3,702	5,425	9,127
May	3,797	5,320	9,117
June			-
July			-
August			-
September			-
October			-
November			-
December			-
TOTAL	17,713	26,260	43,973

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
May 5, 2026	2026-36	315 JACKLYNN ST	MULLIKEN	48861	NEW BUILD
May 15, 2026	2026-37	120 CANTERBERRY DR	CHARLOTTE	48813	NEW BUILD
May 26, 2026	2026-38	7589 W GRAND LEDGE HWY	SUNFIELD	48890	EXISTING STRUCTURE
May 28, 2026	2026-39	8379 HOUSTON RD	EATON RAPIDS	48827	NEW BUILD
May 29, 2026	2026-41	9303 KELLY HWY	VERMONTVILLE	49096	TEMPORARY
May 29, 2026	2026-40	4165 SUNSET DR	POTTERVILLE	48876	NEW INDUSTRIAL
May 29, 2026	2026-42	1957 N CHESTER RD	CHARLOTTE	48813	AG EXEMPT

FINANCIAL ANALYSIS
FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	---RECEIPTS---			---CHARGES---			YEAR TO DATE (\$)	YEAR TO DATE (\$)
		THIS MONTH(\$)	MONTHLY AVERAGE (\$)	% MONTH AVG	THIS MONTH(\$)	MONTHLY AVERAGE (\$)	% MONTH AVG		
A	PRIVATE PAY	0.00	0.00	0%	0.00	0.00	0%	0.00	0.00
01	MEDICAID-MICHIGAN	548.54	592.71	1%	4,344.80	1,249.07	0%	7,494.40	7,494.40
02	MEDICARE-MICHIGAN	8,297.76	10,259.82	15%	22,464.00	19,913.30	16%	105,242.60	105,242.60
03	FEP	0.00	102.62	0%	0.00	168.33	0%	1,010.00	1,010.00
04	BCBSM	5,744.79	7,734.79	11%	9,506.00	9,710.33	8%	47,501.00	47,501.00
07	MCARE	496.73	1,117.98	2%	1,138.00	1,324.03	1%	2,216.80	2,216.80
11	BCN	7,734.93	5,495.66	8%	7,494.00	8,378.00	7%	40,867.60	40,867.60
12	CHAMPUS/TRICARE	474.26	378.36	1%	0.00	150.73	0%	904.40	904.40
13	CIGNA/CONNECTICUT GENER	0.00	329.27	0%	0.00	386.67	0%	2,320.00	2,320.00
14	AETNA LIFE & CASUALTY	0.00	86.29	0%	0.00	0.00	0%	0.00	0.00
59	UNITED HEALTH CARE	0.00	612.81	1%	0.00	1,759.53	1%	8,754.00	8,754.00
09A	PHP	50.00	810.28	1%	0.00	359.67	0%	0.00	0.00
MCD	MEDICAL ASSISTANCE	1,731.82	1,047.28	2%	2,970.40	2,390.53	2%	10,214.00	10,214.00
1493	HOSPICE	0.00	0.00	0%	0.00	188.60	0%	1,131.60	1,131.60
3002	VETERANS ADMINISTRATION	2,213.87	1,651.57	2%	2,058.00	1,429.30	1%	8,575.80	8,575.80
3936	ALLIED BENEFITS	0.00	181.81	0%	0.00	173.67	0%	1,042.00	1,042.00
5001	PRIORITY HEALTH	2,454.46	1,250.97	2%	2,563.00	1,229.17	1%	6,017.00	6,017.00
5092	MCLAREN HEALTH PLAN	0.00	181.67	0%	2,176.00	544.33	0%	3,266.00	3,266.00
5166	UMR	0.00	123.36	0%	0.00	0.00	0%	0.00	0.00
5988	HAP PREFERRED PPO	0.00	0.00	0%	0.00	168.00	0%	1,008.00	1,008.00
A002	ALLSTATE	0.00	157.67	0%	1,090.00	181.67	0%	1,090.00	1,090.00
A003	AUTO OWNERS	0.00	0.00	0%	994.00	352.67	0%	994.00	994.00
A005	FARM BUREAU	1,154.00	309.08	0%	0.00	192.33	0%	1,154.00	1,154.00
A008	STATE FARM INSURANCE	994.00	977.02	1%	0.00	336.67	0%	994.00	994.00
A018	LIBERTY MUTUAL	0.00	173.08	0%	0.00	0.00	0%	0.00	0.00
A037	PROGRESSIVE AUTO	2,259.00	755.50	1%	1,138.00	937.50	1%	4,487.00	4,487.00
A073	USAA	0.00	163.00	0%	0.00	0.00	0%	0.00	0.00
A080	FRANKENMUTH INS	0.00	192.33	0%	0.00	0.00	0%	0.00	0.00
COMM	COMMERCIAL INSURANCE	678.51	928.24	1%	1,099.60	1,431.60	1%	8,589.60	8,589.60
M001	MCLAREN HEALTH PLAN	2,229.64	4,711.82	7%	9,348.80	10,886.22	9%	39,418.40	39,418.40
M015	GREAT LAKES HEALTH PLAN	531.46	555.76	1%	1,162.00	1,253.13	1%	7,518.80	7,518.80
M016	MERIDIAN HEALTH PLAN	0.00	142.65	0%	0.00	345.40	0%	2,072.40	2,072.40
P001	HUMANA GOLD PLUS	4,666.72	6,140.76	9%	14,060.00	13,178.02	11%	68,351.40	68,351.40
P004	MEDICARE PLUS BCBSM	21,086.00	16,580.14	24%	27,994.60	29,125.13	24%	139,469.80	139,469.80
P013	AETNA ADVANTAGE	764.11	686.94	1%	1,032.40	1,350.93	1%	7,091.20	7,091.20
P017	WELLCARE	524.88	87.48	0%	1,058.00	739.80	0%	2,278.80	2,278.80
P041	PRIORITY HEALTH ADVANTA	4,930.14	3,595.49	5%	9,958.80	7,668.90	6%	38,206.20	38,206.20
P101	HAP SENIOR PLUS	0.00	236.96	0%	0.00	516.60	0%	2,036.80	2,036.80
P111	MCLAREN ADVANTAGE	200.00	315.93	0%	0.00	500.87	0%	3,005.20	3,005.20
SELF	SELF PAY	239.73	533.90	1%	4,269.60	3,578.70	3%	21,452.60	21,452.60
W108	HASTINGS MUTUAL	0.00	129.06	0%	0.00	0.00	0%	0.00	0.00
W173	MEIJERS INC	0.00	168.00	0%	0.00	0.00	0%	0.00	0.00
TOTALS		70,005.35	69,498.06	100%	127,920.00	121,899.73	100%	595,775.40	595,775.40
		UP 1%			UP 5%				

DATE PRINTED : 05/29/26
CLOSING DATE : 05/31/26

MANAGEMENT LETTER MAY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

		-----ADJUSTMENTS-----			
CODE	ADJUSTMENT CODE	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	YEAR TO DATE (\$)
C0	TRANSFER ADJUSTMENT	0.00	-80.84	0%	-485.04
C3	BCBSM CONTRACTUAL WRITEOFF	-1,367.08	-1,768.42	3%	-8,648.02
C4	MEDICARE CONTRACTUAL WRITEOFF	-5,580.64	-8,812.58	15%	-46,541.30
C5	WRITE-OFF CORRECTION	0.00	-113.53	0%	-681.15
C7	SMALL BALANCE CREDIT	-2.58	-12.02	0%	-62.01
C9	MEDICAID CONTRACTUAL WRITEOFF	-4,074.67	-4,109.63	7%	-17,069.51
CD	PHP CONTRACTUAL WRITEOFF	0.00	-387.05	1%	0.00
Ce	WORKERS COMP CONTRACT WRITEOFF	0.00	-79.10	0%	-474.62
Cf	TRICARE CONTRACTUAL WRITEOFF	-436.86	-293.62	0%	-1,761.74
Cg	AUTO INSURANCE WRITEOFF	0.00	-3.82	0%	-21.60
CJ	COLLECTION AGENCY WRITE-OFF	0.00	-288.02	0%	-1,728.09
Ck	MISC CONTRACTUAL WRITEOFF	-435.84	-1,596.46	3%	-6,483.00
CK	COLLECTION BAD DEBT SYS USED	-9,389.86	-8,006.40	14%	-39,387.97
C1	MEDICAID HMO CONTRACT WRITEOFF	-3,691.21	-7,103.31	12%	-31,241.42
CL	BCN-HC CONTRACTUAL WRITEOFF	-1,837.66	-1,880.63	3%	-9,795.42
CIW	CIGNA CONTRACTUAL WRITEOFF	0.00	-15.53	0%	-93.15
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-28,751.50	-23,469.91	40%	-119,630.32
CUH	UHC CONTRACTUAL WRITEOFF	0.00	-30.00	0%	-180.00
C223	GOVT MANDATED ADJ (CREDIT)	-745.78	-674.56	1%	-3,351.43
DECE	DECEASED	0.00	-329.24	1%	-1,116.94
CREDIT TOTALS		-56,313.68	-59,054.67	100%	-288,752.73
D1	SMALL BALANCE DEBIT	0.00	2.27	0%	4.38
D3	DEBIT TRANSFER ADJUSTMENT	0.00	80.84	2%	485.04
D4	REFUND	0.00	364.41	10%	1,871.43
D5	WRITE-OFF CORRECTION	1,055.74	2,292.87	65%	12,152.28
D7	INSURANCE CARRIER TAKE-BACK	0.00	0.01	0%	0.05
D8	COLLECTION RECOVERY	0.00	767.92	22%	1,058.98
DZ	SMALL BALANCE DEBIT SYS USED	0.00	0.75	0%	4.47
D223	GOVT MANDATED ADJ (DEBIT)	0.00	3.89	0%	11.91
DEBIT TOTALS		1,055.74	3,512.96	100%	15,588.54
TOTALS		-55,257.94	-55,541.71		-273,164.19

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MANAGEMENT LETTER MAY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

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GL ACCT

		ACCOUNTS RECEIVABLE STATUS		DAYS IN A/R	
CODE	FINANCIAL CATEGORY	AMOUNT (\$)	% OF TOTAL		
01	MEDICAID-MICHIGAN	10,008.34	10.0%	240	
02	MEDICARE-MICHIGAN	15,337.05	15.0%	23	
04	BCBSM	-12,141.23	-12.0%		
07	MCARE	1,138.00	1.0%		
12	CHAMPUS/TRICARE	915.25	1.0%		
13	CIGNA/CONNECTICUT GENERAL	128.77	0.0%		
45	AARP	342.52	0.0%		
59	UNITED HEALTH CARE	-1,279.54	-1.0%		
266	ALLSTATE	217.24	0.0%		
1581	CHAMPVA	610.98	1.0%		
3002	VETERANS ADMINISTRATION	335.00	0.0%		
5001	PRIORITY HEALTH	-947.92	-1.0%		
5092	MCLAREN HEALTH PLAN	2,176.00	2.0%		
A002	ALLSTATE	1,090.00	1.0%		
A003	AUTO OWNERS	994.00	1.0%		
A037	PROGRESSIVE AUTO	2,228.00	2.0%		
COMM	COMMERCIAL INSURANCE	2,255.20	2.0%		
HOLD	HOLD STATUS	6,525.45	7.0%		
LETT	COLLECTION LETTERS	13,333.36	13.0%		
M001	MCLAREN HEALTH PLAN	6,364.00	6.0%		
P001	HUMANA GOLD PLUS	6,377.60	6.0%		
P004	MEDICARE PLUS BCBSM	11,495.91	12.0%		
P017	WELLCARE	1,220.80	1.0%		
P041	PRIORITY HEALTH ADVANTAGE	740.68	1.0%		
SELF	SELF PAY	29,693.29	30.0%	249	
TOTALS		99,158.75	100.0%	24	

*CALCULATED USING AVG TOTAL
*CALCULATED USING AVG TOTAL

LAPSE TIME FROM SERVICE DATE TO BILLING IS 7 DAYS. LAST MONTH 8 DAYS.

DATE PRINTED : 05/29/26
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MANAGEMENT LETTER MAY 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

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GL ACCT

INCOME ANALYSIS MONTHLY COMPARISON									
MONTH	ENCOUNTERS	CHARGES (\$)	RECEIPTS (\$)	ADJUSTMENTS (\$)	ENDING A/R (\$)	DAYS IN A/R	MOVED TO CO STATUS		
JUNE	111	112,045.86	-84,207.82	-56,211.35	157,677.71	38	2,451.60		
JULY	135	136,762.10	-79,918.48	-45,785.70	168,735.63	41	4,461.14		
AUGUST	112	113,709.03	-83,718.45	-51,103.62	147,622.59	35	9,689.41		
SEPTEMBER	130	130,816.47	-84,446.15	-51,788.64	142,204.27	33	6,476.70		
OCTOBER	140	143,678.94	-83,129.19	-54,183.64	148,570.38	33	3,552.25		
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12,285.86		
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10,298.70		
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6,984.87		
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5,777.43		
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2,744.35		
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1,980.76		
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2,937.50		
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1,725.42		
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12,827.29		
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7,099.29		
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6,650.74		
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8,516.97		
NOVEMBER	101	102,358.00	-64,633.50	-58,507.83	117,998.76	28	8,582.27		
DECEMBER	124	135,623.00	-77,131.96	-60,085.96	116,403.84	27	7,856.85		
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03	29	8,330.99		
FEBRUARY	107	111,333.00	-66,928.06	-59,211.53	108,346.44	27	9,049.85		
MARCH	123	128,708.80	-70,722.29	-59,069.70	107,263.25	26	8,541.03		
APRIL	92	98,752.00	-67,067.33	-42,445.88	96,502.04	25	4,076.24		
MAY	121	127,920.00	-70,005.35	-55,257.94	99,158.75	24	9,389.86		
CURRENT MONTH COMPARED TO THE AVERAGE									
MAY	121	127,920.00	-70,005.35	-55,257.94	99,158.75		9,389.86		
AVERAGE	115	121,899.73	-69,498.04	-55,541.69	108,471.23		7,874.14		
	Up	5%	Up	Down	Down		Up	19%	

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ENCOUNTER STATISTICS MONTHLY COMPARISON						
MONTH	ENCOUNTERS	AVG ENCTR	CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
JUNE	111	125	1,009.42	1,008.07	-539.47	-405.33
JULY	135	124	1,013.05	1,007.43	-561.05	-405.52
AUGUST	112	124	1,015.26	1,012.82	-596.21	-409.01
SEPTEMBER	130	126	1,006.28	1,011.11	-612.45	-406.55
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94
FEBRUARY	107	114	1,040.50	1,068.57	-622.72	-518.58
MARCH	123	117	1,046.41	1,055.94	-623.30	-521.65
APRIL	92	111	1,073.39	1,059.81	-618.04	-505.26
MAY	121	115	1,057.19	1,060.00	-604.33	-482.97

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STATISTICAL INFORMATION				
ITEM	COUNT	MONTH TO DATE(\$)	% OF TOTAL	YEAR TO DATE(\$)
PATIENT ENCOUNTERS	121	127,920.00		595,775.40
NEW INSURANCE CLAIMS SENT	139	138,578.44		701,636.55
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	7	6,864.66	4.95%	28,557.34
CLAIMS SUBMITTED ELECTRONICALLY	132	131,713.78	95.05%	673,079.21
PRIVATE STATEMENTS SENT	81	0.00		0.00
DUNNING LETTERS SENT	22	11,708.40		40,379.45
MOVED TO CO STATUS	18	9,389.86		39,387.97
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	0	0.00		1,871.43
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	81	0.00		0.00
FAST FORWARD UPDATES	0			
RECEIPTS POSTED ELECTRONICALLY	123	65,034.35	92.90%	274,975.74
CREDIT CARD PAYMENTS	0	0.00		0.00
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	123	65,034.35		274,975.74
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,985			
LAST TICKET NUMBER USED	13141			

**** - Calculated number too large or too small to display