

Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

November 17, 2025

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II

- II. **Pledge of Allegiance**

- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.

- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
 - A. Motion - To approve October 20, 2025, Regular Authority Board Meeting Minutes.

- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
 - A. Motion – To approve the November 17, 2025, Regular Authority Board Meeting Agenda

- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
 - A. **Building Committee** – Veridus update – Katie Jacobs
 - B. **Finance Committee** – Audit in the December meeting - Bethany
 - C. **Truck/Equipment Replacement Committee** -
 - D. **Public Education Committee** –
 - E. **Personnel Committee** –

- VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.
- A. Monthly Run Activity
 - 1. Benton Rd fire
 - B. Vehicle Report
- VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting
- A. Health, dental and optical insurance for 2026.
 - 1. Resolution # 16-2025 TO APPROVE THE 2026 EMPLOYEE HEALTH CARE PLANS FOR THE PLAN YEAR JANUARY 1, 2026, THROUGH DECEMBER 31, 2026
- IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.
- X.
- A. Resolution # 15-2025: A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO AN AGREEMENT WITH ETC INSTITUTE.
 - B. Financial transactions and bills.
 - 1. Oct. 1, 2025 – Oct. 31, 2025
- XI. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.
- XII. **Communications from Authority Board members.**
- XIII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.
- XIV. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

October 30,

**GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
MEETING**

HELD SEPTEMBER 23, 2025

7:00 p.m.

AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz Vice Chair Mulder, Trustee Stahelin, Chief Roman. Also, Present were Members of Glaesa, and Oneida Township, Representing Veridus, Ms. Katie Jacobs and Mr. Crowe of Christman Construction.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: Motion was made by Mr. Stahelin and supported by Mr. Mulder. Motion Carried.
5. Approval of Regular Agenda, Chief Roman asked to add to the Agenda under New Business, Human Relations. Motion was made by Mrs. Schultz to approve the Regular Agenda with the addition of Human Relations under New Business. Support was given by Mr. Mulder. Motion Carried.
6. Committee and Board Reports:
 - A. Building Committee: Veridus Update by Katie Jacobs was presented. She explained that they had met with the Building Committee and in her power point presentation was giving a pre-bond services update and Teams update. (a copy is attached to these minutes.)
She noted that they had taken applications for Bond Counsel and after interviews with the respondents, had chosen Miller Canfield, and the Board would be looking at a Resolution to approve them later in the Meeting.

They had interviewed three respondents for Land Surveyor and Phase 11 environmental assessment. And had chosen Prien Newhoff.

Ms. Jacobs moved on to the Scope/Schedule/Budget of the Fire Station Project.

October 3, Kick off of the Bond Team.

October 30,

October 11, Open House, 160-year Celebration.

October 20, Board Meeting, General Update.

February 10, Ballot Deadline for May 5, 2026 Election.

Chairman Willems discussed the combining of the two millages. Mr. Lance asked if February 10, 2026 was the deadline for knowing what we want to do. Ms. Jacobs said that it was.

Ms. Jacobs noted that Williams is preparing a wrap up package for the end of the year. January 19th Meeting is the goal for Bond ballot language and other last-minute items.

Ms. Jacobs discussed pre-bond costs of a total of \$30,000.00, survey 15 to 20 thousand, election costs of \$15,000.00 to 20,000.00. Mr. Crowe discussed the cost of informing the Public about the Election and the cost of the Election. Mr. Lantz felt that the projected cost of \$4,500.00 was light for Marketing Allowance. Mr. Stahelin felt sure that Williams had the expertise for Campaign Marketing and wanted to be sure we didn't double up by involving another firm.

In closing Ms. Jacobs noted that the Board would be looking at a Resolution to approve Miller Canfield for Bond Counsel.

- B. Finance Committee: Maner Costerian Financial Analysis Update. Chief Roman explained that Bethany was unable to attend the Meeting and could not make the October Meeting either so he was hoping to get her on the Agenda for November or December.
- C. Truck/Equipment Replacement Committee. New Utility Vehicle. Chief Roman explained that the Durango was now unusable and the Department was in need of a new utility vehicle. This vehicle would allow personnel to use it to travel to training classes and the Fire Marshall could use it, as well as many other uses.
Mr. Lantz asked If this was a Budgeted Expense. Chief said no, but we do have a vehicle replacement line item in the budget

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of \$360,000.00. Mr. Lantz noted that this is not a replacement vehicle, He asked if the new vehicle would become the Chiefs car and the Chiefs car would become the utility vehicle. Chief said yes. There was discussion on other vehicles and uses, and the need for the new vehicle.

7. Fire Chief/Staff Reports

A. Monthly Run Activity: EMS total runs 198. Fire Runs Total 80.

1. Vehicle Report:

1. Tanker 615. Is having an annual maintenance program which is being carried out now.

2. Chief discussed the 160ishth year Celebration at the open House on October 11, 2025 at 11:00 A.M., there will be tours of the station and a food truck.

8. Old Business: There was none.

9. New Business:

A. Board Elections: Motion was made by Mr. Mulder to appoint Mr. Lantz Secretary. Motion was supported by Mr. Stahelin. Motion Carried. Motion was made by Mr. Stahelin and supported by Mr. Lantz to appoint Mrs. Schultz Treasurer Motion Carried, Motion was made by Mr. Mulder and supported by Mrs. Schultz to appoint Mr. Stahelin Vice Chairman. Motion Carried. Motion was made by Mr. Lantz and supported by Mr. Mulder to appoint Mr. Willems Chairman. Motion Carried.

B. Resolution 13-25 A Resolution authorizing the execution to enter into an agreement with Miller Canfield. The Resolution was offered by Mr. Lantz and supported by Mr. Stahelin. Roll Call Vote: Aye: Mrs. Schultz, Mr. Stahelin, Mr. Lantz, Mr. Mulder, Mr. Willems. Nay: None. Resolution Adopted.

C. Resolution 14-25 A Resolution Authorizing the GLEASA Building Management Committee to spend approved funds. After discussion, the Resolution was amended to CHANGE ALL REFERENCES TO BUILDING MANAGEMENT COMMITTEE TO THE GLEASA BOARD. to expend Approved Funds. Resolution was offered by Mr. Lantz and supported by Mrs. Schultz. Roll Call

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Vote. Aye: Mrs. Schultz, Mr. Stahelin, Mr. Lantz, Mr. Mulder, Mr. Willems. Nay: None. Resolution Adopted.

D. Resolution: 15-2025 authorizing the Execution and Delivery of a Master Equipment purchase. After further discussion as outlined in Section 6. C. Truck and Equipment replacement Committee. Resolution was offered by Mrs. Schultz and supported by Mr. Mulder to approve the purchase. Roll Call Vote: Aye: Mrs. Schultz, Mr. Stahelin, Mr. Lantz, Mr. Mulder, Mrs. Willems. Nay: None.

C. Financial Transactions and Bills.

August 1, 2025, August 31st, 2025. Motion to approve payment of the Bills was made by Mrs. Schultz and supported Mr. Mulder. Motion Carried.

E. Human Relations Services: Chief discussed the need for Human Relations Services and, and that we do have any, he noted that we could use the city but they are already over worked. He has contacted Pam Swartz, who comes highly recommended and will work on an hourly basis to assist the Department in this matter. She would work on a contract basis. He did not know if there were other services in the area or not. Our Attorney Dave Revoir recommended Ms. Swartz. The Chief will be bringing more information on this matter. Mr. Lantz suggested three proposals and asked if this were a budgeted expense.

10. Audience Participation: Ms. Haddix commented on the cost for the bond election, and whether it would be a Special Election.

11. Communications from Board Members: Mrs. Schultz was concerned about combining the millages in the upcoming election as in her experience anything new is difficult to get approved. Chief said one was five years and the other six so eventually they would be together.

12. Closed Session: There was none.

13. Meeting Adjourned: Motion to adjourn was made by Mr. Mulder and supported by Mr. Stahelin at 7:05 p.m.
Minutes respectfully submitted by Jan Schultz.

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APPROVED:

Mr. Don Willems, Chairman

Mr. Rick Lantz, Secretary

**RESOLUTION SUBMITTING
[FIRE TRUCK AND] FIRE STATIONS BOND PROPOSAL
AT THE ELECTION TO BE HELD ON MAY 5, 2026**

**GRAND LEDGE EMERGENCY SERVICES AUTHORITY
County of Eaton, State of Michigan**

Minutes of a regular meeting of the Board of Grand Ledge Emergency Services Authority, County of Eaton, State of Michigan, held on the 19th day of January, 2026, at 7:00 p.m., Eastern Standard Time.

PRESENT: Members _____

ABSENT: Members _____

The following preamble and resolution were offered by Member _____ and supported by Member _____:

WHEREAS, the Board of the Grand Ledge Emergency Services Authority, County of Eaton, Michigan (the "Authority") has determined that it is in the best interest of the residents and property owners of the authority that the Authority [acquire and equip a new fire truck,] acquire, construct, furnish, equip, renovate and expand the existing fire station, and acquire, construct, furnish and equip a new fire station, including office space, [a training room,] [living quarters,] and an equipment storage area, site improvements, together with interests in land, necessary rights-of-way, and appurtenances and attachments thereto (the "Project"); and

WHEREAS, the Board has determined that the Authority should borrow money in an amount not to exceed _____ Million _____ Hundred Thousand Dollars (\$____,____,000) and issue general obligation unlimited tax bonds of the Authority in such amount, in one or more series, for the purpose of paying all or part of the cost of the Project; and

WHEREAS, the Board has determined that a proposal to issue bonds for the Project shall be submitted to the qualified electors of the Authority at an election to be held at the Authority on Tuesday, May 5, 2026 (the "Election Date"); and

WHEREAS, in order for the bond proposal to be submitted to the Authority's electors on the Election Date, it is necessary for the Board to certify the ballot wording of the proposal to the Grand Ledge City Clerk, the Onieda Township Clerk, and the Eaton County Clerk, as required by Act 116, Public Acts of Michigan, 1954, as amended (the "Michigan Election Law"); and

WHEREAS, the Authority intends at this time to state its intentions to be reimbursed from proceeds of the bonds for any expenditures undertaken by the Authority for the Project prior to issuance of the bonds.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The following bond proposal shall be submitted to a vote of the qualified electors of the Authority of Grand Ledge Emergency Services Authority, County of Eaton, State of Michigan, at the election to be held on the Election Date:

Grand Ledge Emergency Services Authority [Fire Truck and] Fire Stations Bond Proposal

Shall the Grand Ledge Emergency Services Authority, County of Eaton, Michigan, borrow the principal sum of not to exceed _____ Million _____ Hundred Thousand Dollars (\$____,____,000) and issue its general obligation unlimited tax bonds, in one or more series, payable in not to exceed _____ () years from the date of issue of each series, for the purpose of paying the cost to [acquire and equip a new fire truck,] acquire, construct, furnish, equip, renovate and expand the existing fire station, and acquire, construct, furnish and equip a new fire station, including office space, [a training room,] [living quarters,] and an equipment storage area, together with site improvements, interests in land, necessary rights-of-way, and appurtenances and attachments thereto?

YES
NO

If approved, the estimated millage to be levied in 2026 is ____ mills (\$ ____ per \$1,000 of taxable value) and the estimated simple average annual millage rate required to retire the bonds is ____ mills (\$ ____ per \$1,000 of taxable value).

2. The ballot wording of the bond proposal is hereby certified to the Grand Ledge City Clerk, Onieda Township Clerk and to the Eaton County Clerk. The Secretary of the Authority is hereby authorized and directed to file this Resolution and/or complete any such forms, certificates or documents as may be required by the City, Township or County Clerks to evidence the foregoing certification and/or submission by no later than 4:00pm on Tuesday, February 10, 2026.

3. The Grand Ledge City Clerk, Onieda Township Clerk and the Eaton County Clerk are hereby directed to (a) post and publish notice of last day of registration and notice of election as required by the Michigan Election Law; and (b) have prepared and printed, as provided by the Michigan Election Law, ballots for submitting the bond proposal at the election, which ballots shall contain the proposal appearing herein, or the proposition shall be stated as a proposal on the voting machines, which ballots may include other matters presented to the electorate on the same date.

4. The estimated first year millage rate and the simple average annual millage rate set forth in the Bond Proposal are hereby determined to be reasonable estimates of such millage rates based on current assumptions.

5. The Authority makes the following declarations for the purpose of complying with the reimbursement rules of Treas. Reg. § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended:

- (a) As of the date hereof, the Authority reasonably expects to reimburse itself with the proceeds of debt to be incurred by the Authority for costs of the Project that were or will be paid subsequent to sixty (60) days prior to the date hereof.
- (b) The maximum principal amount of debt expected to be issued for the Project is \$ __, __, 000.
- (c) The expenditures described above are "capital expenditures" as defined in Treasury Regulation § 1.150-1(b), which are any costs of a type which are properly chargeable to a capital account (or would be so chargeable with a proper election or with the application of the definition of placed in service under Treas. Reg. § 1.150-2(c)) under general Federal income tax principles (as determined at the time the expenditure is paid).

6. Miller Canfield is hereby appointed as bond counsel for the bonds.

7. Baker Tilly is hereby appointed as Registered Municipal Advisor.

8. All resolutions and parts of resolutions, insofar as they conflict with the provisions of this Resolution, are hereby repealed.

AYES: Members _____

NAYS: Members _____

RESOLUTION DECLARED ADOPTED.

Secretary

I hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Board of the Grand Ledge Emergency Services Authority, County of Eaton, State of Michigan, at a regular meeting held on the 19th day of January, 2026 and that public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of the meeting were kept and will be or have been made available as required by said Act.

Secretary



RANGE BUILDING SPACE PROGRAM

Grand Ledge Area Fire Station Space Summary
New Main Station

Pre-Bond Services & Implementation Project # 2025-055
 GLAESA Revised : 29-Oct-25
 22-Oct-25

Zone	Description	Program Range Square Feet	Target SF	Final SF
100	Administration	2,180 - 4,660	4,310	0
	Circulation or Common Space	720 - 1,840	1,590	0
		2,900 - 6,500	5,900	0
200	Living Quarters	2,052 - 3,162	2,769	0
	Circulation or Common Space	748 - 1,238	1,031	0
		2,800 - 4,400	3,800	0
300	Common Areas	975 - 1,920	1,510	0
	Circulation or Common Space	325 - 780	590	0
		1,300 - 2,700	2,100	0
400	Apparatus and Support	10,540 - 13,150	12,822	0
	Circulation or Common Space	1,960 - 2,850	2,478	0
		12,500 - 16,000	15,300	0
Net Programmed Square Foot Area		15,747 - 22,892	21,411	0
% of Gross Area that is Circulation or Common Space		10.22% - 14.42%	13.04%	#DIV/0!
Circulation or Common Space [1]		1,793 - 3,858	3,211	0
Gross Square Footage Needs		17,540 - 26,750	24,622	0



RANGE BUILDING SPACE PROGRAM

Grand Ledge Area Fire Station Space Summary
Smaller New Main Station

Pre-Bond Services & Implementation
GLAESA
 22-Oct-25

Project # 2025-055

Revised : 29-Oct-25

Zone	Description	Program Range Square Feet	Target SF	Final SF
100	Administration	2,180 - 4,680	4,310	0
	Circulation or Common Space	720 - 1,820	1,590	0
		2,900 - 6,500	5,900	0
200	Living Quarters	2,032 - 3,162	2,639	0
	Circulation or Common Space	668 - 1,238	961	0
		2,700 - 4,400	3,600	0
300	Common Areas	975 - 1,920	1,510	0
	Circulation or Common Space	325 - 780	590	0
		1,300 - 2,700	2,100	0
400	Apparatus and Support	9,100 - 11,680	10,670	0
	Circulation or Common Space	1,700 - 2,520	2,030	0
		10,800 - 14,200	12,700	0
Net Programmed Square Foot Area		14,287 - 21,442	19,129	0
% of Gross Area that is Circulation or Common Space		10.71% - 15.18%	14.10%	#DIV/0!
Circulation or Common Space [1]		1,713 - 3,838	3,141	0
Gross Square Footage Needs		16,000 - 25,280	22,270	0



RANGE BUILDING SPACE PROGRAM

Grand Ledge Area Fire Station Space Summary
Satellite Station

Pre-Bond Services & Implementation
GLAESA
 22-Oct-25

Project # 2025-055

Revised : 29-Oct-25

Zone	Description	Program Range Square Feet	Target SF	Final SF
100	Administration	610 - 1,740	710	0
	Circulation or Common Space	190 - 660	290	0
		800 - 2,400	1,000	0
200	Living Quarters	1,982 - 2,839	2,103	0
	Circulation or Common Space	718 - 1,061	797	0
		2,700 - 3,900	2,900	0
300	Common Areas	885 - 1,920	1,050	0
	Circulation or Common Space	315 - 780	350	0
		1,200 - 2,700	1,400	0
400	Apparatus and Support	4,460 - 6,820	4,914	0
	Circulation or Common Space	840 - 1,480	986	0
		5,300 - 8,300	5,900	0
Net Programmed Square Foot Area		7,937 - 13,319	8,777	0
% of Gross Area that is Circulation or Common Space		13.35% - 15.81%	14.07%	#DIV/0!
Circulation or Common Space [1]		1,223 - 2,501	1,437	0
Gross Square Footage Needs		9,160 - 15,820	10,214	0



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY RESOLUTION # 16-2025

TO EXEMPT THE GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY FROM THE REQUIREMENTS OF 2011 PUBLIC ACT 152, THE PUBLICLY FUNDED HEALTH INSURANCE CONTRIBUTION ACT, AND TO APPROVE THE 2026 EMPLOYEE HEALTH CARE PLANS FOR THE PLAN YEAR JANUARY 1, 2026 THROUGH DECEMBER 31, 2026

WHEREAS, 2011 Public Act 152 (the "Act") was passed by the State Legislature and signed by the Governor on September 24, 2011; and

WHEREAS, the Act provides three options for public employers to comply with the requirements related to employee health care cost contributions:

- **Section 3 - "Hard Caps" Option**, which limits a public employer's total annual health care costs based on coverage levels defined by the State;
- **Section 4 - "80%/20%" Option**, which limits a public employer's share of total annual health care costs to not more than 80% and requires an annual majority vote of the governing body; and
- **Section 8 - "Exemption" Option**, which allows a local unit of government to exempt itself from the requirements of the Act by an annual **two-thirds (2/3) vote** of the governing body; and

WHEREAS, Grand Ledge Area Emergency Services Authority has closely followed the "Hard Cap" option based on the rates established by the Michigan Department of Treasury; and

WHEREAS, the Board of the Grand Ledge Area Emergency Services Authority has determined that it is in the best interest of the Grand Ledge Area Emergency Services Authority and its employees to exempt itself from the requirements of 2011 Public Act 152 for the medical benefit plan coverage year beginning **January 1, 2026 through December 31, 2026**; and

WHEREAS, the Grand Ledge Area Emergency Services Authority's premium cost-sharing arrangement for the 2026 plan year shall be at **90% (Grand Ledge Area Emergency Services Authority)** and **10% (Employee)**, which maintains a fair and sustainable balance between Grand Ledge Area Emergency Services Authority financial responsibility and employee contribution; and

The future is in the hands of our citizens.

WHEREAS, the Grand Ledge Area Emergency Services Authority Board further desires to approve the continued participation in the following employee health care plans for the 2026 benefit year:

- **Priority Health Priority HMO Platinum - Health Care Plan**
- **Delta Dental - Dental Coverage**
- **Ameritas Vision Service Plan (VSP) - Vision Coverage**

NOW, THEREFORE, BE IT RESOLVED, that the Board of the Grand Ledge Area Emergency Services Authority hereby **elects to exempt** the Grand Ledge Area Emergency Services Authority from the requirements of 2011 Public Act 152, the Publicly Funded Health Insurance Contribution Act, pursuant to Section 8 of the Act, by a **two-thirds (2/3) vote** of the governing body for the coverage year **January 1, 2026 through December 31, 2026**; and

BE IT FURTHER RESOLVED, that the Board of the Grand Ledge Area Emergency Services Authority hereby **approves participation** in the Priority Health Priority HMO Platinum, employee health care plans for the 2026 benefit year, and authorizes the Fire Chief to proceed with open enrollment for the upcoming plan year.

The foregoing resolution was presented by _____ and supported by _____ for approval.

ADOPTED by the following roll call vote:

Yeas: __

Nays: __

Absent: __

CERTIFICATION

I, [_____], for the Grand Ledge Area Emergency Services Authority, do hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the Board of the Grand Ledge Area Emergency Services Authority during its regular meeting held on Monday, November 17, 2025, and that said meeting was conducted, and public notice given, pursuant to and in full compliance with the Open Meetings Act, being 1976 P.A. 267, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

Don Willems, Chairman

Rick Lantz, Secretary



Grand Ledge Area Emergency Service Authority

500 N. Clinton Street, Grand Ledge, Michigan 48837
Phone (517) 627-1157 • Fax (517) 627-0417

Grand Ledge Area Emergency Services Authority Resolution # 15-2025

A RESOLUTION AUTHORIZING THE EXECUTION TO ENTER INTO AN AGREEMENT WITH ETC INSTITUTE.

WHEREAS, the Grand Ledge Area Emergency Services Authority (GLAESA), is a public body corporate duly organized under the provisions of Public Act 57 of 1988, and is governed by the provisions of the Articles of Incorporation and By Laws adopted October 16, 2001, allowing to purchase, acquire and/or lease certain equipment and other property for the benefit of the Authority and its inhabitants and to enter into contracts with respect thereto; and

WHEREAS, the governing board has determined that a true and real need exists to enter into an agreement for a statistically valid community survey.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

WHEREAS, the board deems it for the benefit of the Authority and the efficient and effective administration thereof to enter into an agreement with ETC Institute to conduct a Statistically Valid Community Survey per proposal letter dated November 14, 2025, for the GLAESA fire station(s) project. The project cost will not exceed \$13,500.

We certify that this is a true copy of the Resolution passed by the Grand Ledge Area Emergency Services Authority Board on November 17, 2025.

Ayes: _____

Nays: _____

Absent: _____

Don Willems, Chairman

Rick Lantz, Secretary



October 28, 2025

Kim Nigro
Williams Architects
(630) 344-1026
kcnigro@williams-architects.com

**Subject: Proposal to Conduct a Statistically Valid Community Survey for the Grand Ledge Area
Emergency Service Authority**

ETC Institute is pleased to submit a quote to conduct a Statistically Valid Community Survey for Williams Architects on behalf of the Grand Ledge Area Emergency Service Authority (GLAESA). If selected for this project, ETC Institute will provide the following services.

Task 1: Design the Survey and Prepare the Sampling Plan. Task 1 will include the following services:

- Working with Williams Architects and GLAESA staff to develop the content of the survey. ETC Institute will meet by phone/video conference with Williams Architects and GLAESA to discuss the goals and objectives for the project. It is anticipated that 3-4 drafts of the survey will be prepared before the survey is approved by GLAESA. The survey will be up to 4 pages in length.
- Participating in meetings by phone/video conference to develop the survey.
- Conducting a pilot test of the survey to ensure the questions are understood. Based on the results of the pilot test, ETC Institute will recommend changes (if needed) to the survey.
- Selecting a random sample of residents to be contacted for the survey. The sample will be address-based.

Deliverable Task 1. ETC Institute will provide a copy of approved survey instrument.

Task 2: Administer the Survey. Task 2 will include the following services:

- ETC Institute will administer the survey by a combination of mail and online.
- ETC Institute will mail the survey and a cover letter (on GLAESA letterhead) to households in the City of Grand Ledge and Oneida Township. Only one survey per household will be sent. Postage-paid envelopes will be provided by ETC Institute for each respondent. GLAESA will provide a cover letter for the mailed survey. The cover letter will contain a link to an online version of the survey. Residents who receive the survey will have the option of returning the printed survey by mail or completing it on-line.
- ETC Institute can follow-up with residents who receive the mailed survey by sending texts, postcards, and/or a second mailing (if needed) to maximize participation in the survey. ETC Institute will continue following up with households until reaching 300 completed surveys. A sample size of 300 completed surveys will provide results that have a margin of error of +/-5.5% at the 95% level of confidence.
- ETC Institute will promote awareness of the survey using social media ads to encourage participation.
- All respondents who complete the survey online will be required to provide their home address when they finish the survey. ETC Institute will match addresses from respondents who complete the survey online to the addresses that were selected for the sample to ensure the participant is a resident of the City of Grand Ledge or Oneida Township. If a respondent does not provide an address or the address is not part of the sample, it will not be included.
- ETC Institute will monitor the distribution of the sample to ensure that the sample reasonably reflects the demographic composition of the City of Grand Ledge and Oneida Township with regard to geographic dispersion, age, gender, race/ethnicity and other factors. ETC Institute will weight the data as needed if one or more demographic groups is over/underrepresented relative to recent Census estimates for the City of Grand Ledge and Oneida Township.

Deliverable Task 2. ETC Institute will provide a copy of the overall results for each question on the survey.

Task 3: Analysis and Final Report. ETC Institute will submit a final report based on the statistically valid survey. At a minimum, this report will include the following items:

- Formal report that includes an executive summary of the survey methodology and a description of major findings.
- Charts and graphs that show the overall results of each question on the survey.
- Tabular data that shows the results for each question on the survey, including open ended questions.
- A copy of the survey instrument

Deliverable Task 3: ETC Institute will submit the survey findings report in PDF format. ETC Institute

will also provide the raw data in an Excel database.

Project Schedule

Listed below is ETC Institute’s timeline for administering the survey. Since the surveys will be administered entirely in-house, the completion date for the project is within our control. If desired, we can meet a more ambitious timeline and are available to start at a date most convenient for the District.

- **Month 1**
Design survey instrument
Finalize sampling plan

- **Months 2**
Administer the survey

- **Month 3**
Draft report submitted for review
Prepare and deliver the final report

Fee

The table below shows a breakdown of the fees for the services described in this proposal. The total cost for a sample size of 300 surveys would be \$13,000.

Task	300 Surveys
Design Survey & Prepare Sampling Plan	\$2,000.00
Administration of a 12-15 minute survey (up to 4 pages)	\$8,500.00
Formal Report (<i>includes executive summary, charts, tabular data</i>)	\$2,500.00
TOTAL	\$13,000.00

CLOSING: We appreciate your consideration of this proposal and look forward to your decision. If you have any questions, please do not hesitate to call me at (913) 254-4514.

Sincerely,



Jason Morado
Vice President and Director of Community Research
ETC Institute
725 W. Frontier Circle
Olathe, KS 66061
(913) 254-4514
jason.morado@etcinstitute.com

	City	Oneida	M/A	Total Calls
YTD Total Fire Responses	562	159	139	860
	65.35%	18.49%	16.16%	

NFIRs num	Call Type	City	Oneida	M/A	
111	Building Fire			4	
131	Pass. Vehicle Fire			1	
142	Brush/Grass Fire				
161	Outside Storage Fire	1			
200	Overpressure/Rupture				
300	Rescue, EMS incident				
311	Medical Assist	32	8		
321	Medial First Responder Call	8	5	2	
322	Motor Vehicle Crash w/injuries				
3612	River Rescue				
324	Motor vehicle crash w/o injury				
350	Extrication rescue				
400	Hazardous Condition				
412	Gas Leak (Nat or LP)				
421	Chemical Hazard	1			
424	Carbon Monoxide Incident				
445	Arcing, shorted Electrical Equipment				
444	Power line Down		1		
461	Building or Weakened Structure				
480	Attempted Burning				
510	Person in Distress				
550	Public Service				
531	Smoke or Odor	1			
561	Unauthorized Burning	1			
571	Standby or moveup				
600	Good Intemt	5			
6001	Wires Down Not Electrical				
611	Disp Cancelled Enroute	2		5	
631	Authorized burning				
652	Steam, fog or dust thought to be smoke	1	1		
671	Hazmat investigation				
700	False Alarm				
731	Sprinkler activation due to malfunction				
736	CO det act due to malfunction				
740	Uninten trans of alarm	3			
745	Alarm Active No Fire				
746	CO Alarm No CO				
Oct. Total Fire Responses		55	15	12	82



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: October 2025

Monthly Statistics:

- Total Telephone Calls: 9,803
 - Emergency Lines: 3,909
 - Non-Emergency Lines: 5,894
- Text-to-911 Sessions: 46
- Total Incidents: 8,061
 - EMS: 1,594
 - Fire: 909
 - Law Enforcement: 5,558
- Addresses Issued: 6
- Radio Support Tickets: 7
- RAVE Mobile Safety
 - Smart911 Safety Profile Activity: 90
 - Smart911 Safety Profiles Created: 42
 - RAVE Facility Profile Activity: 144
 - RAVE Facility Profiles Created: 0
 - RAVE Panic Button Activity: 19

Training & Exercise:

- Supervisor Nunham & Telecommunicator DeClercq attended *A Victim's Plea: Meeting Expectations* training at the Oakland Police Academy.
- Telecommunicator Wonnacott attended *National Emergency Number Association's Center Training Officer Program* in Fort Wayne, Indiana.
- Supervisor Jones, Supervisor Neirink, Telecommunicator Hennessy, & Telecommunicator Heuer participated in Night Scenarios with the Mid-Michigan Police Academy at Lansing Community College West Campus.

Facility Projects:

- None

Technology & Radios:

- Current Projects In-Progress:
 - Law-Enforcement Mobile Computer Terminal (MCT) Replacement
 - ASAP to PSAP
 - Eaton911 Connect App
 - Radio Encryption

Communications Unit Support:

- Events/Exercises:
 - 2025 Grand Ledge Homecoming Parade
 - 2025 Eaton Rapids Urban Air Event
 - 2025 Charlotte Homecoming Parade
 - 2025 Grand Ledge Bridge Street Trick-or-Treating
- Incident Radio Communications Plans Created:
 - 2025 Grand Ledge Bridge Street Trick-or-Treating

Operations:

- The monthly test of the Outdoor Warning Sirens was conducted on October 4th.
- There is currently an open hiring process for one (1) Telecommunicator vacancy.
- Director Flynn, Deputy Director D'Huyvetter, Supervisor Nunham, Supervisor Neirink, Telecommunicator DeClercq, Telecommunicator Wonnacott, Executive Assistant Hart, & Clerk/Receptionist Niska attended the Peninsula Fiber Network User Group Meeting.
- Director Flynn attended the Eaton County Chiefs of Police meeting.
- Director Flynn was awarded the 2025 Michigan Association of Public-Safety Communications Officials (APCO) President's Award, which is presented annually to a Michigan APCO member who has made outstanding contributions to the Chapter, going above and beyond in service, leadership, and dedication to the public safety communications profession.

Operational Staffing Report:

- Public Safety Telecommunicators
 - Fully Trained: 13
 - In Training: 2
 - Vacant: 1
- Supervisors
 - Fully Trained: 6
 - In Training: 0
 - Vacant: 0

Outreach & Public Relations Events:

- Deputy Director D'Huyvetter & Supervisor Jones taught the Michigan Public Safety Communications System (MPSCS) End-User training to the Mid-Michigan Police Academy at Lansing Community College West Campus.
- Supervisor Howland attended the Eaton RESA Law Enforcement Fall Advisory Meeting at Lansing Community College West Campus.
- October is Fire Prevention Month! The Public Relations Team attended the following Fire Open Houses:
 - Bellevue Fire Department
 - Benton Township Fire Department
 - Delta Township Fire Department
 - Hamlin Township Fire Department
 - Grand Ledge Area Fire Department
 - Vermontville Fire Department

Yours Truly,



Kelley Flynn
Director



Eaton County Central Dispatch

Total Calls For Service

October 2025				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,594	19.8%	16,369	20.8%
Fire	909	11.3%	9,159	11.6%
Police	5,558	68.9%	53,209	67.6%
Total Calls	8,061	100.0%	78,737	100.0%

Eaton County Central Dispatch

Fire Calls For Service

October 2025				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	45	5.0%	313	3.4%
Benton Twp. Fire	24	2.6%	278	3.0%
Charlotte Fire	178	19.6%	1,665	18.2%
Delta Fire	287	31.6%	3,175	34.7%
Eaton Rapids City	83	9.1%	700	7.6%
Eaton Rapids Twp.	81	8.9%	682	7.4%
Grand Ledge Fire	75	8.3%	791	8.6%
Hamlin Twp Fire	10	1.1%	180	2.0%
Olivet Fire	20	2.2%	242	2.6%
Roxand Twp. Fire	18	2.0%	146	1.6%
Sunfield Fire	30	3.3%	285	3.1%
Vermontville Fire	6	0.7%	103	1.1%
Windsor Fire	40	4.4%	493	5.4%
Outside Agencies*	12	1.3%	106	1.2%
<i>LTFD(11), LAFD(1), DLHF(0),NASH(0)</i>				
Total Fire Calls	909	100.0%	9,159	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch EMS Calls For Service

October 2025				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	<u>76</u>	4.8%	763	4.7%
Delta Twp. EMS	<u>546</u>	34.3%	5,450	33.3%
Eaton Area EMS	<u>615</u>	38.6%	6,497	39.7%
Grand Ledge EMS	<u>184</u>	11.5%	1,879	11.5%
Vermontville EMS	<u>19</u>	1.2%	203	1.2%
Windsor Twp. EMS	<u>81</u>	5.1%	1,037	6.3%
Outside Agencies* <i>DLHE (0), LIFE(0), LTEM(16), NEMS(40), PRTE(17), LAEM(0)</i>	<u>73</u>	4.6%	540	3.3%
Total EMS Calls	1,594	100.0%	16,369	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch Police Calls For Service

October 2025				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	16	0.3%	240	0.5%
Charlotte Police	735	13.2%	6,163	11.6%
Eaton County Sheriff	2,344	42.2%	24,662	46.3%
<i>Delta</i>	2,018	36.3%	18,146	34.1%
<i>Out County</i>	326	5.9%	6,516	12.2%
<i>Animal Control</i>	26	0.5%	715	1.3%
Eaton Rapids Police	376	6.8%	3,353	6.3%
Grand Ledge Police	447	8.0%	4,062	7.6%
Michigan State Police	1,409	25.4%	12,888	24.2%
Olivet Police	37	0.7%	241	0.5%
Pottersville Police	174	3.1%	1,315	2.5%
Outside Agencies* <i>DNR(5), ME(15)</i>	20	0.4%	285	0.5%
Total Police Calls	5,558	100.0%	53,209	100.0%

Eaton County 911 Phone Calls Received in 2025			
Month	911	Non-emergency	Total Calls
January	3,421	5,159	8,580
February	3,157	4,847	8,004
March	3,816	5,973	9,789
April	3,654	5,755	9,409
May	4,585	5,824	10,409
June	4,128	6,117	10,245
July	3,987	5,996	9,983
August	4,059	5,601	9,660
September	3,608	5,578	9,186
October	3,909	5,894	9,803
November			-
December			-
TOTAL	38,324	56,744	95,068

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
October 1, 2025	2025-53	5754 RIVER RIDGE DR	LANSING	48917	NEW BUILD
October 3, 2025	2025-54	1413 FAIRVIEW HWY	CHARLOTTE	48813	NEW BUILD
October 9, 2025	2025-55	10306 LISA MARIE DR	EATON RAPIDS	48827	NEW BUILD
October 10, 2025	2025-56	5453 PIERSON HWY	LANSING	48917	COMMERCIAL
October 14, 2025	2025-57	10877 ASSYRIA HWY	BELLEVUE	49021	ACCESSORY BUILDING
October 31, 2025	2025-58	6105 ROUND LAKE RD	VERMONTVILLE	49096	AG EXEMPT

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 10/01/2025 00:00:00 - 10/31/2025 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	AUTOMATIC CRASH NOTIFICATION	0	0	2	2	3%	0:00:32	0:00:00	0:00:00	0:55:14	0:27:37
	CARDIAC OR RESP ARREST	0	0	1	1	1%	0:00:28	0:02:41	0:44:58	0:48:07	0:48:07
	CO ALARM WITH MEDICAL SYMPTOMS	0	0	1	1	1%	0:01:10	0:05:17	0:08:35	0:15:02	0:15:02
	COMMERCIAL FIRE ALARM	0	0	1	1	1%	0:02:59	0:05:21	0:04:40	0:13:00	0:13:00
	COMMERCIAL STRUCTURE FIRE	0	0	7	7	9%	0:00:36	0:17:04	0:59:57	5:44:23	0:49:12
	COMPLAINT FIRE INVESTIGATION	0	1	2	3	4%	0:02:07	0:03:52	0:08:02	0:38:57	0:12:59
	MEDICAL ASSIST	0	1	44	45	60%	0:00:07	0:04:22	0:12:32	12:30:03	0:16:40
	MISCELLANEOUS FIRE RUN	0	0	2	2	3%	0:00:43	0:05:53	0:05:57	0:25:07	0:12:34
	ODOR INVESTIGATION	0	0	1	1	1%	0:01:25	0:03:12	0:13:57	0:18:34	0:18:34
	PERSONAL INJURY CRASH	0	0	6	6	8%	0:00:27	0:11:03	0:37:43	3:28:41	0:34:47
	RESIDENTIAL FIRE ALARM	0	0	2	2	3%	0:01:46	0:04:30	0:26:53	0:38:54	0:19:27
	STRUCTURE FIRE LARGE	0	0	2	2	3%	0:00:01	0:15:14	2:21:29	5:13:28	2:36:44
	VEHICLE FIRE	0	0	1	1	1%	0:00:01	0:00:00	0:00:00	0:52:14	0:52:14
	WIRES DOWN	0	0	1	1	1%	0:00:11	0:06:24	1:11:57	1:18:32	1:18:32
	Subtotals for No Summary Code	0	2	73	75	100%	0:00:54	0:07:04	0:36:23	33:20:16	0:39:41
	Subtotals for GLFD	0	2	73	75	100%	0:00:54	0:07:04	0:36:23	33:20:16	0:39:41

EATON COUNTY 911

Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 10/01/2025 00:00:00 - 10/31/2025 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	5	5	3%	0:01:54	0:07:25	0:54:50	5:20:47	1:04:09
	ALLERGIES/ENVENOMATIONS	0	0	3	3	2%	0:02:19	0:08:10	1:06:29	3:50:56	1:16:59
	ASSAULT/SEXUAL ASSAULT	0	1	1	2	1%	0:00:37	0:04:37	1:03:17	2:17:02	1:08:31
	AUTOMATIC CRASH NOTIFICATION	0	0	2	2	1%	0:01:41	0:19:58	0:25:46	1:34:49	0:47:25
	BACK PAIN (NON TRAUMATIC)	0	0	2	2	1%	0:03:12	0:05:20	1:27:22	3:11:47	1:35:54
	BREATHING PROBLEMS	0	0	15	15	8%	0:01:58	0:08:09	0:52:37	14:38:41	0:58:35
	CARBON MONOXIDE/INHALATION	0	0	2	2	1%	0:00:15	0:05:02	0:09:36	0:17:06	0:08:33
	CARDIAC OR RESP ARREST	0	0	1	1	1%	0:02:54	0:01:51	0:46:48	0:51:33	0:51:33
	CHEST PAIN (NON-TRAUMATIC)	0	0	8	8	4%	0:02:10	0:06:07	1:14:53	11:05:21	1:23:10
	COMMERCIAL STRUCTURE FIRE	0	0	2	2	1%	0:03:01	0:09:29	0:33:54	1:32:48	0:46:24
	CONVULSIONS/SEIZURES	0	0	4	4	2%	0:02:13	0:04:46	1:04:39	4:46:32	1:11:38
	EMS STANDBY	0	0	2	2	1%	0:00:05	0:15:38	0:11:50	0:39:28	0:19:44
	FALLS	0	0	28	28	15%	0:02:24	0:06:45	0:49:45	25:41:14	0:55:03
	HEADACHE	0	0	5	5	3%	0:02:29	0:07:07	1:09:41	6:36:25	1:19:17
	HEART PROBLEMS	0	0	8	8	4%	0:02:52	0:06:39	0:49:12	7:40:12	0:57:32
	HEMORRHAGE/LACERATIONS	0	0	4	4	2%	0:02:41	0:07:07	1:09:26	3:56:12	0:59:03
	OVERDOSE/POISONING	0	0	2	2	1%	0:01:42	0:07:20	1:03:03	2:24:10	1:12:05
	PERSONAL INJURY CRASH	0	0	7	7	4%	0:00:23	0:11:42	0:56:59	6:56:13	0:59:28
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	7	7	4%	0:01:11	0:09:45	0:57:39	8:23:43	1:11:58
	SICK PERSON	0	0	28	28	15%	0:02:27	0:06:14	1:09:14	31:41:04	1:07:54
	STROKE (CVA)	0	0	10	10	5%	0:02:38	0:06:59	1:06:57	12:45:39	1:16:34
	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	2	2	1%	0:00:26	0:07:02	1:26:22	1:53:05	0:56:33

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	TRAUMATIC INJURIES	1	0	5	6	3%	0:02:14	0:09:27	1:05:53	6:25:34	1:17:07
	UNCONSCIOUS/FAINTING (NEAR)	1	0	9	10	5%	0:02:47	0:07:17	1:07:22	9:04:27	1:00:30
	UNKNOWN PROBLEM (MAN DOWN)	0	1	18	19	10%	0:02:40	0:06:26	0:23:19	8:50:12	0:27:54
	Subtotals for No Summary Code	2	2	180	184	100%	0:01:58	0:07:51	0:55:29	182:25:00	1:00:33
	Subtotals for GEMS	2	2	180	184	100%	0:01:58	0:07:51	0:55:29	182:25:00	1:00:33

DATE PRINTED : 10/31/25
 CLOSING DATE : 10/31/25

MANAGEMENT LETTER OCTOBER 2025 BY TOTAL PRACTICE
 FOR GRAND LEDGE AREA AMBULANCE SRV
 TOTAL PRACTICE

FINANCIAL ANALYSIS
 FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	RECEIPTS			CHARGES			YEAR TO DATE (\$)
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% MONTH	MONTHLY AVERAGE (\$)	% MONTH	THIS MONTH (\$)	
01	MEDICAID-MICHIGAN	885.81	884.92	1%	11,502.24	4,070.00	2,369.78	22,217.79
02	MEDICARE-MICHIGAN	10,020.97	12,293.76	16%	123,980.35	8,854.40	19,428.75	205,492.52
03	FEP	0.00	0.00	0%	847.19	0.00	0.00	978.75
04	BCBSM	13,785.57	10,014.16	13%	98,699.63	12,760.80	12,902.17	128,201.28
05	WORKERS' COMP	0.00	99.43	0%	1,166.76	0.00	0.00	1,881.87
07	MCARE	3,646.62	1,977.38	3%	18,491.46	2,183.20	3,680.87	29,955.08
11	BCN	10,478.47	7,366.69	10%	84,509.01	10,826.40	11,257.07	126,625.26
12	CHAMPUS/TRICARE	0.00	0.00	0%	551.02	2,064.40	344.07	2,064.40
13	CIGNA/CONNECTICUT GENER	0.00	191.72	0%	2,304.32	0.00	348.20	3,043.18
14	AETNA LIFE & CASUALTY	0.00	168.08	0%	1,372.63	1,042.00	368.67	3,204.50
34	RR MEDICARE-TRAVELERS	0.00	0.00	0%	606.91	0.00	0.00	965.00
59	UNITED HEALTH CARE	938.96	953.03	1%	7,115.89	0.00	1,255.73	11,752.54
99	GOLDEN RULE INSURANCE C	128.96	107.47	0%	644.80	0.00	173.33	1,040.00
09A	PHP	2,624.81	1,575.06	2%	18,239.55	3,236.00	2,796.20	23,615.71
MCD	MEDICAL ASSISTANCE	389.37	676.24	1%	6,129.49	0.00	1,745.53	14,659.08
3002	VETERANS ADMINISTRATION	989.20	2,741.25	4%	27,340.26	0.00	2,160.93	17,665.48
3936	ALLIED BENEFITS	0.00	140.83	0%	845.00	0.00	394.50	2,367.00
5001	PRIORITY HEALTH	1,172.85	553.02	1%	4,594.04	1,106.00	965.00	8,801.51
5013	PRAIRIE STATES	0.00	0.00	0%	206.75	0.00	0.00	0.00
5092	MCLAREN HEALTH PLAN	1,058.00	699.15	1%	4,455.06	0.00	537.40	4,194.90
5166	UMR	0.00	62.60	0%	988.38	0.00	187.00	1,122.00
5855	MERITAIN HEALTH	0.00	0.00	0%	105.31	0.00	0.00	1,957.50
A002	ALLSTATE	0.00	0.00	0%	0.00	946.00	157.67	946.00
A003	AUTO OWNERS	1,202.00	879.35	1%	6,264.49	1,093.20	708.20	6,165.46
A004	CITIZENS	2,180.00	363.33	0%	2,180.00	0.00	176.33	1,058.00
A005	FARM BUREAU	0.00	245.21	0%	1,471.25	0.00	356.67	2,140.00
A008	STATE FARM INSURANCE	216.00	212.12	0%	1,272.70	2,100.00	870.17	5,221.03
A015	FARMERS INSURANCE GROUP	0.00	153.50	0%	921.00	0.00	0.00	0.00
A018	LIBERTY MUTUAL	0.00	0.00	0%	923.75	0.00	0.00	0.00
A037	PROGRESSIVE AUTO	0.00	558.02	1%	3,348.13	1,058.00	570.17	4,423.13
A073	USAA	0.00	165.19	0%	991.13	2,212.00	368.67	3,203.13
A077	FREMONT MUTUAL INS	0.00	179.27	0%	1,075.60	0.00	0.00	0.00
A080	FRANKENMUTH INS	0.00	0.00	0%	630.70	0.00	0.00	0.00
A091	PIONEER STATE MUTUAL	0.00	183.75	0%	1,102.50	0.00	0.00	1,102.50
A131	ESURANCE INSURANCE	0.00	0.00	0%	1,143.75	0.00	0.00	0.00
COMM	COMMERCIAL INSURANCE	1,252.84	948.93	1%	12,699.12	4,659.20	1,995.73	22,913.87
M001	MCLAREN HEALTH PLAN	8,162.48	5,678.13	7%	57,153.31	23,420.20	14,143.99	134,768.40
M004	MOLINA HEALTH CARE OF M	474.24	79.04	0%	474.24	1,054.80	175.80	1,054.80
M005	PRIORITY HEALTH	365.46	60.91	0%	919.12	987.20	164.53	987.20
M015	GREAT LAKES HEALTH PLAN	471.68	905.37	1%	11,834.48	2,135.20	2,915.22	31,805.72
M016	MERIDIAN HEALTH PLAN	375.71	75.14	0%	450.82	0.00	343.53	2,061.20
P001	HUMANA GOLD PLUS	5,505.66	6,465.12	8%	61,626.91	8,764.80	13,226.84	116,026.12
P004	MEDICARE PLUS BCBSM	18,928.41	15,731.78	20%	158,928.38	23,858.80	26,757.81	272,453.65
P013	AETNA ADVANTAGE	905.04	1,042.35	1%	10,501.10	4,263.60	2,559.40	23,256.53
P017	WELLCARE	542.41	90.40	0%	542.41	955.60	159.27	955.60
P041	PRIORITY HEALTH ADVANTA	4,634.62	1,993.59	3%	14,991.74	4,163.20	4,175.70	31,113.72
P101	HAP SENIOR PLUS	0.00	80.76	0%	998.84	0.00	168.87	2,077.20
P111	MCLAREN ADVANTAGE	854.68	204.54	0%	1,227.26	1,118.80	529.53	4,169.70

DATE PRINTED : 10/31/25
 CLOSING DATE : 10/31/25

MANAGEMENT LETTER OCTOBER 2025 BY TOTAL PRACTICE
 FOR GRAND LEDGE AREA AMBULANCE SRV
 TOTAL PRACTICE

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 GL ACCT

FINANCIAL ANALYSIS
 FINANCIAL TRANSACTIONS

CODE FINANCIAL CATEGORY	RECEIPTS		CHARGES		YEAR TO DATE (\$)
	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	
SELF SELF PAY	171.61	336.89	5,252.80	4,339.75	39,921.14
W001 ACCIDENT FUND COMPANY	0.00	82.81	0.00	0.00	801.38
W191 HANOVER INSURANCE	0.00	0.00	0.00	187.00	1,122.00
W594 CORVEL CORPORATION	644.80	107.47	0.00	173.33	1,040.00
TOTALS	93,007.23	77,327.76	134,186.60	136,139.38	1,322,592.83
	UP 20%		DOWN 1%		

MANAGEMENT LETTER OCTOBER 2025 BY TOTAL PRACTICE
 FOR GRAND LEDGE AREA AMBULANCE SRV
 TOTAL PRACTICE

CODE	ADJUSTMENT CODE	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	YEAR TO DATE (\$)
C2	COURTESY DISCOUNT PER CLIENT	-571.42	-312.32	1%	-1,873.92
C3	BCBSM CONTRACTUAL WRITEOFF	-2,813.60	-1,998.84	3%	-17,956.56
C4	MEDICARE CONTRACTUAL WRITEOFF	-7,300.87	-8,904.20	15%	-88,419.31
C7	SMALL BALANCE CREDIT	0.00	-5.33	0%	-75.83
C9	MEDICAID CONTRACTUAL WRITEOFF	-2,183.19	-3,464.04	6%	-35,506.28
CD	PHP CONTRACTUAL WRITEOFF	0.00	-95.40	0%	-572.38
Ce	WORKERS COMP CONTRACT WRITEOFF	-395.20	-116.62	0%	-1,049.18
Cf	TRICARE CONTRACTUAL WRITEOFF	0.00	0.00	0%	-456.61
Cg	AUTO INSURANCE WRITEOFF	0.00	-4.68	0%	-640.74
Ck	MISC CONTRACTUAL WRITEOFF	-3,783.87	-1,725.65	3%	-17,186.18
CK	COLLECTION BAD DEBT SYS USED	-8,516.97	-6,972.14	12%	-59,320.26
CL	BCN-HC CONTRACTUAL WRITEOFF	-1,127.67	-1,947.29	3%	-20,889.41
CL1	MEDICAID HMO CONTRACT WRITEOFF	-13,627.02	-8,149.97	14%	-80,280.15
CZ	SMALL BALANCE CREDIT SYS/USE	0.00	0.00	0%	-0.50
CIW	CIGNA CONTRACTUAL WRITEOFF	0.00	-15.53	0%	-93.15
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-32,974.36	-23,333.19	40%	-220,198.08
CUH	UHC CONTRACTUAL WRITEOFF	0.00	0.00	0%	-39.53
C223	GOVT MANDATED ADJ (CREDIT)	-1,734.80	-1,094.26	2%	-9,173.21
DECE	DECEASED	-2,162.37	-614.14	1%	-3,684.86
	CREDIT TOTALS	-77,191.34	-58,753.60	100%	-557,416.14
D1	SMALL BALANCE DEBIT	0.00	4.41	0%	38.17
D4	REFUND	66.25	11.04	1%	8,021.81
D5	WRITE-OFF CORRECTION	4,771.31	1,392.58	94%	11,095.17
D8	COLLECTION RECOVERY	198.75	69.59	5%	7,157.45
DZ	SMALL BALANCE DEBIT SYS USED	0.00	0.00	0%	0.10
DIP	CARRIER INTEREST PAYMENT	1.37	1.29	0%	14.19
D223	GOVT MANDATED ADJ (DEBIT)	6.83	1.14	0%	22.57
	DEBIT TOTALS	5,044.51	1,480.05	100%	26,349.46
	TOTALS	-72,146.83	-57,273.55		-531,066.68

DATE PRINTED : 10/31/25
 CLOSING DATE : 10/31/25

MANAGEMENT LETTER OCTOBER 2025 BY TOTAL PRACTICE
 FOR GRAND LEDGE AREA AMBULANCE SRV
 TOTAL PRACTICE

CODE	FINANCIAL CATEGORY	AMOUNT (\$)	% OF TOTAL	DAYS IN A/R
01	MEDICAID-MICHIGAN	7,376.04	5.0%	93
02	MEDICARE-MICHIGAN	4,304.75	3.0%	7
04	BCBSM	-8,730.82	-6.0%	
07	MCARE	1,062.80	1.0%	
12	CHAMPUS/TRICARE	2,064.40	1.0%	
14	AETNA LIFE & CASUALTY	1,042.00	1.0%	
45	AARP	378.04	0.0%	
59	UNITED HEALTH CARE	5,129.03	4.0%	123
	PHP	2,944.75	2.0%	
09A				
833	COLONIAL PENN LIFE INSURANCE	133.61	0.0%	
MCD	MEDICAL ASSISTANCE	1,102.40	1.0%	
REJ	INSURANCE REJECT	1,237.32	1.0%	
1581	CHAMPVA	113.06	0.0%	
3002	VETERANS ADMINISTRATION	1,115.43	1.0%	
5001	PRIORITY HEALTH	1,106.00	1.0%	
5092	MCLAREN HEALTH PLAN	107.25	0.0%	
6179	AMERICAN CONTINENTAL INSURANCE	126.20	0.0%	
A002	ALLSTATE	946.00	1.0%	
A003	AUTO OWNERS	1,882.92	1.0%	
A005	FARM BUREAU	3,191.60	2.0%	
A008	STATE FARM INSURANCE	4,388.55	3.0%	151
A037	PROGRESSIVE AUTO	1,058.00	1.0%	
A073	USAA	3,190.00	2.0%	
A080	FRANKENMUTH INS	-742.25	-1.0%	
COLL	COLLECTION	1,295.00	1.0%	
COMM	COMMERCIAL INSURANCE	3,105.11	2.0%	
HOLD	HOLD STATUS	7,724.73	6.0%	
LETT	COLLECTION LETTERS	15,442.54	11.0%	
M001	MCLAREN HEALTH PLAN	15,886.08	11.0%	
M015	GREAT LAKES HEALTH PLAN INC	7,094.45	5.0%	
M077	CARESOURCE MICHIGAN	1,025.50	1.0%	
P001	HUMANA GOLD PLUS	3,326.00	2.0%	
P004	MEDICARE PLUS BCBSM	6,878.65	5.0%	8
P013	AETNA ADVANTAGE	2,112.80	2.0%	
P041	PRIORITY HEALTH ADVANTAGE	1,830.11	1.0%	
SELF	SELF PAY	36,423.04	26.0%	252
W046	ESIS W/C	1,053.00	1.0%	
W324	SEDGWICK	1,058.00	1.0%	
TOTALS		138,782.09	100.0%	31

*CALCULATED USING AVG TOTAL
 *CALCULATED USING AVG TOTAL

LAPSE TIME FROM SERVICE DATE TO BILLING IS 9 DAYS. LAST MONTH 10 DAYS.

INCOME ANALYSIS
 MONTHLY COMPARISON

MONTH	ENCOUNTERS	CHARGES (\$)	RECEIPTS (\$)	ADJUSTMENTS (\$)	ENDING A/R (\$)	DAYS IN A/R	MOVED TO CO STATUS
NOVEMBER	111	112,549.81	-82,560.51	-61,073.58	89,165.99	23	4,012.10
DECEMBER	113	113,096.83	-53,977.98	-38,054.93	110,229.91	28	1,508.97
JANUARY	143	143,285.89	-67,098.79	-48,079.78	138,337.23	34	3,613.82
FEBRUARY	109	109,695.50	-57,562.04	-48,507.76	141,962.93	35	6,899.04
MARCH	119	119,956.73	-65,013.04	-48,737.50	148,169.12	37	8,568.89
APRIL	107	107,531.10	-67,801.03	-52,805.53	135,093.66	34	7,365.70
MAY	160	163,536.66	-62,922.08	-49,657.22	186,051.02	44	8,362.55
JUNE	111	112,045.86	-84,207.82	-56,211.35	157,677.71	38	2,451.60
JULY	135	136,762.10	-79,918.48	-45,785.70	168,735.63	41	4,461.14
AUGUST	112	113,709.03	-83,718.45	-51,103.62	147,622.59	41	9,689.41
SEPTEMBER	130	130,816.47	-84,446.15	-51,788.64	142,204.27	35	6,476.70
OCTOBER	140	143,678.94	-83,129.19	-54,183.64	148,570.38	33	3,552.25
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12,285.86
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10,298.70
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6,984.87
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5,777.43
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2,744.35
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1,980.76
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2,937.50
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1,725.42
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12,827.29
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7,099.29
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6,650.74
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8,516.97

CURRENT MONTH COMPARED TO THE AVERAGE

OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09		8,516.97
AVERAGE	125	136,139.36	-77,327.75	-57,273.54	151,932.63		6,626.20
	Down	1%	Up	Up	Down		Up
			20%	26%	9%		29%

ENCOUNTER STATISTICS
 MONTHLY COMPARISON

MONTH	ENCOUNTERS	AVG ENCTR	CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
NOVEMBER	111	117	1,013.96	1,009.36	-593.95	-451.06
DECEMBER	113	117	1,000.86	1,007.73	-577.27	-436.77
JANUARY	143	120	1,002.00	1,003.28	-574.85	-425.34
FEBRUARY	109	120	1,006.38	1,001.82	-550.49	-410.53
MARCH	119	120	1,008.04	1,004.12	-549.99	-408.74
APRIL	107	117	1,004.96	1,005.86	-561.27	-423.45
MAY	160	125	1,022.10	1,009.47	-499.17	-381.12
JUNE	111	125	1,009.42	1,008.07	-539.47	-405.33
JULY	135	124	1,013.05	1,007.43	-561.05	-405.52
AUGUST	112	124	1,015.26	1,012.82	-596.21	-409.01
SEPTEMBER	130	126	1,006.28	1,011.11	-612.45	-406.55
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19

STATISTICAL INFORMATION

ITEM	COUNT	MONTH TO DATE(\$)	% OF TOTAL	YEAR TO DATE(\$)
PATIENT ENCOUNTERS	124	134,186.60		1,322,592.83
NEW INSURANCE CLAIMS SENT	162	163,509.43		1,495,633.82
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	15	15,883.34	9.71%	71,040.99
CLAIMS SUBMITTED ELECTRONICALLY	147	147,626.09	90.29%	1,424,592.83
PRIVATE STATEMENTS SENT	132	0.00		0.00
DUNNING LETTERS SENT	33	15,222.53		109,877.31
MOVED TO CO STATUS	17	8,516.97		57,244.62
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	2	66.25		8,021.81
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	132	0.00		0.00
FAST FORWARD UPDATES	0	0.00		0.00
RECEIPTS POSTED ELECTRONICALLY	155	77,434.64	83.26%	575,893.13
CREDIT CARD PAYMENTS	0	0.00		0.00
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	155	77,434.64		575,893.13
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,635			
LAST TICKET NUMBER USED	12330			

**** - Calculated number too large or too small to display

◆ RIVERSIDE ◆ ◆ ACCOUNTING, INC. ◆

321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
Board of Directors
500 N Clinton Street
Grand Ledge, MI 48837

ACCOUNTANT'S COMPILATION REPORT

We are providing the accompanying Balance Sheet for the **GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY** as of October 31, 2025, as well as the related Statement of Revenues and Expenditures for the period then ended.

These statements are limited to presenting, in the form of financial statements, information that is the representation of management. We are not qualified to audit or review the accompanying financial statements and accordingly do not express any opinion or any other form of assurance on them.

Management has elected to omit substantially all the disclosures, and the statement of cash flows required by U.S. generally accepted accounting principles. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the Organization's financial position, and the results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.



Riverside Accounting, Inc.
November 11, 2025

Grand Ledge Area Emergency Services
Balance Sheet
October 31, 2025

ASSETS	This Year	Last Year
Current Assets		
Dart Checking	\$ 104,061.20	\$ 262,803.96
Dart Future Reserved	596,752.62	423,788.17
Dart Muni MM	1,402,742.37	1,202,191.78
Prepaid Expenses	19,371.44	20,311.90
Accounts Receivable	140,958.40	148,745.73
Allowance for Doubtful Account	(31,740.00)	(31,740.00)
Accounts Receivable - Other	150.00	150.00
	2,232,296.03	2,026,251.54
Total Current Assets		
	2,232,296.03	2,026,251.54
Property and Equipment		
	0.00	0.00
Total Property and Equipment		
	0.00	0.00
Other Assets		
	0.00	0.00
Total Other Assets		
	0.00	0.00
Total Assets	\$ 2,232,296.03	\$ 2,026,251.54

LIABILITIES AND CAPITAL

Current Liabilities		
Accounts Payable	\$ 44,800.89	\$ 64,994.23
Federal Payroll Taxes Payable	11,897.44	0.00
Accrued Sick & Vacation	0.00	0.33
Deferred Revenue	417,598.79	360,137.92
	474,297.12	425,132.48
Total Current Liabilities		
	474,297.12	425,132.48
Long-Term Liabilities		
	0.00	0.00
Total Long-Term Liabilities		
	0.00	0.00
Total Liabilities		
	474,297.12	425,132.48
Capital		
Reserved for Future Equipment	365,799.84	365,799.84
Fund Balance	1,345,450.41	987,892.37
Net Income	46,748.66	247,426.85
	1,757,998.91	1,601,119.06
Total Capital		
	1,757,998.91	1,601,119.06
Total Liabilities & Capital	\$ 2,232,296.03	\$ 2,026,251.54

See Accountant's Report

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Four Months Ending October 31, 2025

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	\$ 68,031.49	\$ 79,322.60	\$ 273,413.78	\$ 317,290.42
101 402 002	Oneida Millage	43,466.76	52,701.03	173,867.04	210,804.14
101 402 003	City DDA Capture	(21,502.50)	(21,502.50)	(86,010.00)	(86,010.00)
101 402 004	GL Millage 2.0	53,296.40	53,296.48	213,185.60	213,185.91
101 402 005	Oneida Millage 2.0	35,409.57	35,409.57	141,638.28	141,638.32
101 450 001	Training Income	0.00	0.00	100.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	0.00	4,000.00	4,000.00
101 627 001	Service Runs Billings	134,186.60	68,750.00	535,512.00	275,000.00
101 627 002	Service Runs Contract W/O	(63,828.61)	0.00	(207,586.89)	0.00
101 627 003	Service Runs Bad Debt W/O	(8,318.22)	0.00	(34,373.69)	0.00
101 664 001	Interest/Dividend Income	2,795.77	1,750.00	12,307.83	7,000.00
101 671 001	Miscellaneous Revenue	0.00	0.00	335.00	0.00
	Total Revenues	<u>243,537.26</u>	<u>269,727.18</u>	<u>1,026,388.95</u>	<u>1,082,908.79</u>
Cost of Sales					
	Total Cost of Sales	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	Gross Profit	<u>243,537.26</u>	<u>269,727.18</u>	<u>1,026,388.95</u>	<u>1,082,908.79</u>
Expenses					
101 336 703.01	Payroll - Chief	11,409.60	8,209.62	32,327.20	32,838.43
101 336 703.02	Payroll - Career	113,684.79	88,800.94	328,213.38	355,203.81
101 336 704	Payroll - Oncall Part Paid	23,593.41	17,916.67	61,481.29	71,666.64
101 336 719.01	Payroll Taxes	11,208.58	8,944.93	30,505.81	35,779.75
101 336 719.02	Retirement	18,345.41	18,196.51	56,046.64	72,786.03
101 336 719.03	Fringe Benefits	21,941.30	37,318.33	120,821.05	149,273.36
101 336 723	Human Resources Managem	112.00	416.67	1,563.70	1,666.64
101 336 728	Office Supplies	571.82	333.33	1,520.22	1,333.32
101 336 741	Repairs & Maintenance	6,732.13	7,500.00	39,066.45	30,000.00
101 336 742	Apparatus Fuel	2,788.01	3,000.00	10,408.85	12,000.00
101 336 744	Uniforms	69.95	1,041.67	1,516.90	3,266.64
101 336 776	EMS Supplies	3,229.58	14,984.21	11,580.90	59,936.86
101 336 777	Building Maintenance	1,578.52	1,291.67	4,838.00	5,166.64
101 336 800	Maintenance Supplies	81.95	250.00	1,280.86	1,000.00
101 336 803	Trash Removal	136.33	141.67	545.32	566.64
101 336 806	Laundry & Repair	575.51	2,316.67	2,029.71	9,266.64
101 336 817	Professional Service	8,203.90	21,609.14	114,303.58	86,436.53
101 336 823	Departmental Programs	1,954.59	1,125.00	2,429.87	4,500.00
101 336 824	Training	7,971.63	3,958.33	15,070.85	15,833.36
101 336 831	Insurance	0.00	3,696.50	40,584.00	14,786.00
101 336 853	Communications	1,253.23	941.67	4,011.09	3,766.64
101 336 921	Utilites	1,691.25	2,500.00	8,175.07	10,000.00
101 336 940	Building Rent	2,083.33	2,083.33	8,333.32	8,333.36
101 901 977.01	New Equipment	5,702.87	1,796.17	59,677.87	7,184.66
101 901 977.04	Debt Service	5,827.09	5,916.67	23,308.36	23,666.64
	Total Expenses	<u>250,746.78</u>	<u>254,289.70</u>	<u>979,640.29</u>	<u>1,016,258.59</u>
	Net Income	<u>\$ (7,209.52)</u>	<u>\$ 15,437.48</u>	<u>\$ 46,748.66</u>	<u>\$ 66,650.20</u>

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	\$ 408,412.12	\$ 951,871.22	(543,459.10)	(57.09)
101 402 002	Oneida Millage	260,800.56	632,412.38	(371,611.82)	(58.76)
101 402 003	City DDA Capture	(129,015.00)	(258,030.00)	129,015.00	(50.00)
101 402 004	GL Millage 2.0	319,778.40	639,557.75	(319,779.35)	(50.00)
101 402 005	Oneida Millage 2.0	212,457.42	424,914.88	(212,457.46)	(50.00)
101 450 001	Training Income	100.00	0.00	100.00	0.00
101 580 001	EMS Service Agreement Fee	4,000.00	4,000.00	0.00	0.00
101 627 001	Service Runs Billings	535,445.75	825,000.00	(289,554.25)	(35.10)
101 627 002	Service Runs Contract W/O	(207,586.89)	0.00	(207,586.89)	0.00
101 627 003	Service Runs Bad Debt W/O	(34,373.69)	0.00	(34,373.69)	0.00
101 664 001	Interest/Dividend Income	12,307.83	21,000.00	(8,692.17)	(41.39)
101 671 001	Miscellaneous Revenue	335.00	0.00	335.00	0.00
	Total Revenues	1,382,661.50	3,240,726.23	(1,858,064.73)	(57.33)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	1,382,661.50	3,240,726.23	(1,858,064.73)	(57.33)
Expenses					
101 336 703.0	Payroll - Chief	36,130.40	98,515.39	(62,384.99)	(63.33)
101 336 703.0	Payroll - Career	362,807.35	1,065,611.33	(702,803.98)	(65.95)
101 336 704	Payroll - Oncall Part Paid	70,074.94	215,000.00	(144,925.06)	(67.41)
101 336 719.0	Payroll Taxes	34,050.33	107,339.19	(73,288.86)	(68.28)
101 336 719.0	Retirement	54,305.45	218,358.11	(164,052.66)	(75.13)
101 336 719.0	Fringe Benefits	137,568.90	447,820.00	(310,251.10)	(69.28)
101 336 721	Longevity Pay	0.00	16,800.00	(16,800.00)	(100.00)
101 336 723	Human Resources Managem	1,563.70	5,000.00	(3,436.30)	(68.73)
101 336 728	Office Supplies	1,520.22	3,999.96	(2,479.74)	(61.99)
101 336 741	Repairs & Maintenance	39,066.45	90,000.00	(50,933.55)	(56.59)
101 336 742	Apparatus Fuel	10,408.85	36,000.00	(25,591.15)	(71.09)
101 336 744	Uniforms	1,671.85	11,600.00	(9,928.15)	(85.59)
101 336 776	EMS Supplies	12,655.16	179,810.54	(167,155.38)	(92.96)
101 336 777	Building Maintenance	4,838.00	15,500.00	(10,662.00)	(68.79)
101 336 800	Maintenance Supplies	1,280.86	3,000.00	(1,719.14)	(57.30)
101 336 803	Trash Removal	681.65	1,700.00	(1,018.35)	(59.90)
101 336 806	Laundry & Repair	2,029.71	27,800.00	(25,770.29)	(92.70)
101 336 817	Professional Service	114,686.98	259,309.65	(144,622.67)	(55.77)
101 336 823	Departmental Programs	2,429.87	13,500.00	(11,070.13)	(82.00)
101 336 824	Training	15,070.85	47,500.00	(32,429.15)	(68.27)
101 336 831	Insurance	40,584.00	44,358.00	(3,774.00)	(8.51)
101 336 853	Communications	4,023.76	11,300.00	(7,276.24)	(64.39)
101 336 921	Utilites	9,591.56	30,000.00	(20,408.44)	(68.03)
101 336 940	Building Rent	25,000.00	25,000.00	0.00	0.00
101 901 977.0	New Equipment	59,677.87	21,554.02	38,123.85	176.88
101 901 977.0	Debt Service	69,925.08	71,000.00	(1,074.92)	(1.51)
	Total Expenses	1,111,643.79	3,067,376.19	(1,955,732.40)	(63.76)
	Net Income	\$ 271,017.71	\$ 173,350.04	97,667.67	56.34

See Accountant's Report

Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Oct 1, 2025 to Oct 31, 2025

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
10/1/25		101 336 817 101 000 003	Professional Service Pay Plus	24.93	24.93
10/2/25		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	171.20	171.20
10/3/25		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	 P/R Direct Deposit	880.00 30,028.01 950.00 68.40	31,926.41
10/3/25		101 336 817 101 000 003	Professional Service PNC Merchant Fees	109.65	109.65
10/3/25		101 336 817 101 000 003	Professional Service Paytrace LLC	21.70	21.70
10/3/25	27221	101 000 202 101 000 003	Invoice: 11743/4 Grand Ledge ACE Hardware	34.99	34.99
10/3/25	27222	101 000 202 101 000 003	Invoice: 2929460 Applied Innovation	178.44	178.44
10/3/25	27223	101 000 202 101 000 003	Invoice: 287294527880x0914 25 AT&T Mobility	406.46	406.46
10/3/25	27224	101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 85915031 Invoice: 85916747 Invoice: 85923446 Invoice: 85925098 Invoice: 85932156 Bound Tree Medical, LLC	310.30 362.41 49.79 49.79 297.88	1,070.17
10/3/25	27225	101 000 202 101 000 202 101 000 003	Invoice: 09/21-10/20/2025 Invoice: 10/01-10/31/2025 Comcast	297.43 12.67	310.10
10/3/25	27226	101 000 202 101 000 003	Invoice: Eng 611 pay049 The Dart Bank	5,827.09	5,827.09
10/3/25	27227	101 000 202 101 000 003	Invoice: RIS0006605866 Delta Dental	1,447.85	1,447.85
10/3/25	27228	101 000 202 101 000 003	Invoice: 08/06-09/04/2025 Elan Financial Services	2,401.65	2,401.65
10/3/25	27229	101 000 202 101 000 003	Invoice: 178541 ESO Solutions, Inc.	6,616.47	6,616.47
10/3/25	27230	101 000 202 101 000 003	Invoice: 474377 Fred Chapman Sewer & Drain Cleaning	150.00	150.00

Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Oct 1, 2025 to Oct 31, 2025

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Cleaning		
10/3/25	27231	101 000 202	Invoice: Rent	2,083.33	
		101 000 003	25/26-04 City of Grand Ledge		2,083.33
10/3/25	27232	101 000 202	Invoice: 380698	134.61	
		101 000 003	Greenville Truck & Welding Supply		134.61
10/3/25	27233	101 000 202	Invoice: 107520-A	154.95	
		101 000 003	Lansing Uniform Company		154.95
10/3/25	27234	101 000 202	Invoice: 72962	2,766.00	
		101 000 003	Maner Costerisan		2,766.00
10/3/25	27235	101 000 202	Invoice: MCRA-086	445.00	
		101 000 202	Invoice: MCRA-064	60.00	
		101 000 003	MI Crisis Response Association		505.00
10/3/25	27236	101 000 202	Invoice: 1055	151.90	
		101 000 003	Mid Michigan Auto Works LLC		151.90
10/3/25	27237	101 000 202	Invoice: T Driver 171	336.32	
		101 000 202	Invoice: Atwood	520.83	
		101 000 202	912395449 49		
		101 000 202	Invoice: D Atwood	139.08	
		101 000 202	0056		
		101 000 202	Invoice: 913832283 - 022	499.54	
		101 000 003	Michigan State Disbursement Unit		1,495.77
10/3/25	27238	101 000 202	Invoice: pantry	65.00	
		101 000 003	100325 Grand Ledge Firefighters Local #2627		65.00
10/3/25	27239	101 000 202	Invoice: 252580042	18,646.79	
		101 000 003	Physicians Health Plan		18,646.79
10/3/25	27240	101 000 202	Invoice: 09/20205	206.04	
		101 000 202	Invoice: 10/2025	206.04	
		101 000 003	Standard Insurance Company		412.08
10/3/25	27241	101 000 202	Invoice: 1439294	382.93	
		101 000 003	Task Force Tips		382.93
10/3/25	27242	101 000 202	Invoice: 220472	270.77	
		101 000 202	Invoice: 220471	489.00	
		101 000 003	VC3, Inc.		759.77
10/8/25		101 000 229		10,911.92	
		101 000 003	941 Taxes EFTPS		10,911.92
10/10/25		101 336 817	Professional Service	57.13	
		101 000 003	Pay Plus		57.13

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
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10/17/25		101 000 231.01		880.00	
		101 000 202		35,027.94	
		101 000 202		950.00	
		101 000 202		68.40	
		101 000 003	P/R Direct Deposit		36,926.34
10/17/25	27274	101 000 202	Invoice: 11826/4	12.99	
		101 000 003	Grand Ledge ACE Hardware		12.99
10/17/25	27275	101 000 202	Invoice: 527290	230.00	
		101 000 003	AFLAC		230.00
10/17/25	27276	101 000 202	Invoice: 11/2025	352.60	
		101 000 003	Ameritas Life Insurance Corp		352.60
10/17/25	27277	101 000 202	Invoice: 09/2025	118.90	
		101 000 003	Baryames Cleaners		118.90
10/17/25	27278	101 000 202	Invoice: 85944781	676.09	
		101 000 202	Invoice: 85944782	234.56	
		101 000 202	Invoice: 85946638	15.33	
		101 000 202	Invoice: 85946639	97.08	
		101 000 003	Bound Tree Medical, LLC		1,023.06
10/17/25	27279	101 000 202	Invoice: OH78-1439	1,153.19	
		101 000 003	Sub-Aquatics, Inc.		1,153.19
10/17/25	27280	101 000 202	Invoice:	2.68	
			205013794366		
		101 000 202	Invoice:	1,182.54	
			202700066909		
		101 000 202	Invoice:	68.17	
			202700066910		
		101 000 003	Consumers Energy		1,253.39
10/17/25	27281	101 000 202	Invoice: 365928	256.41	
		101 000 003	Fire.Com		256.41
10/17/25	27282	101 000 202	Invoice: CFSI-19234	2,396.60	
		101 000 003	Fleet Fueling of Michigan		2,396.60
10/17/25	27283	101 000 202	Invoice: 09/2025	760.59	
		101 000 003	Grand Ledge Auto Parts		760.59
10/17/25	27284	101 000 202	Invoice:	140.43	
			08/01-09/02/25 500		
		101 000 202	Invoice:	319.52	
			08/01-09/02/25 500A		
		101 000 003	City of Grand Ledge		459.95
10/17/25	27285	101 000 202	Invoice: 29205601	136.33	
		101 000 003	Granger Container Service, Inc.		136.33
10/17/25	27286	101 000 202	Invoice: 381188	198.05	
		101 000 003	Greenville Truck & Welding Supply		198.05
10/17/25	27287	101 000 202	Invoice: 108316-A	69.95	

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Cash Disbursements Journal
For the Period From Oct 1, 2025 to Oct 31, 2025**

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	Lansing Uniform Company		69.95
10/17/25	27288	101 000 202 101 000 003	Invoice: 09305 Michigan Association of Fire Chiefs	125.00	125.00
10/17/25	27289	101 000 202 101 000 003	Invoice: 18299 Medical Management Systems of MI	3,487.22	3,487.22
10/17/25	27290	101 000 202 101 000 003	Invoice: 25-1920 MI Rescue Resources LLC	1,612.50	1,612.50
10/17/25	27291	101 000 202 101 000 202 101 000 202 101 000 202 101 000 003	Invoice: Atwood 912395449 50 Invoice: T Driver 172 Invoice: D Atwood 0057 Invoice: 913832283 - 023 Michigan State Disbursement Unit	520.83 336.32 139.08 499.54	1,495.77
10/17/25	27292	101 000 202 101 000 003	Invoice: 2025 High Rise City of Muskegon	50.00	50.00
10/17/25	27293	101 000 202 101 000 003	Invoice: pantry 101725 Grand Ledge Firefighters Local #2627	65.00	65.00
10/17/25	27294	101 000 202 101 000 003	Invoice: 2025-2310 Riverside Accounting, Inc.	1,100.00	1,100.00
10/17/25	27295	101 000 202 101 000 003	Invoice: SVA0039590 The SHYFT Croup	13,011.03	13,011.03
10/17/25	27296	101 000 202 101 000 003	Invoice: 2025 Open House Smash Shack	1,500.00	1,500.00
10/17/25	27297	101 000 202 101 000 003	Invoice: 83113-00 UM Health - Sparrow Occupational Health	40.00	40.00
10/17/25	27298	101 000 202 101 000 003	Invoice: 216403 VC3, Inc.	17,820.00	17,820.00
10/20/25		101 000 202 101 000 202 101 000 003	Invoice: swt 090525 Invoice: swt 091925 State of Michigan	2,122.66 1,798.92	3,921.58
10/20/25		101 000 202 101 000 003	Invoice: 00171270-2 MERS	15,816.41	15,816.41
10/22/25		101 000 229 101 000 003	941 Taxes EFTPS	14,601.20	14,601.20
10/24/25		101 336 817	Professional Service	3.78	

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		101 000 003	Pay Plus		3.78
10/28/25	27292V	101 000 202	Invoice: 2025 High Rise		50.00
		101 000 003	City of Muskegon	50.00	
10/30/25		101 336 817	Professional Service	3.94	
		101 000 003	Pay Plus		3.94
10/31/25		101 000 231.01		800.00	
		101 000 202		31,979.85	
		101 000 202		950.00	
		101 000 202		60.65	
		101 000 003	P/R Direct Deposit		33,790.50
10/31/25		101 000 231.01	Union Dues Withheld	2,287.48	
		101 336 719.03	Fringe Benefits	4,574.96	
		101 336 719.03	Fringe Benefits		4,312.64
		101 000 003	MERS HCSP		2,549.80
10/31/25		101 336 817	Professional Service	9.92	
		101 000 003	Pay Plus		9.92
10/31/25	27332	101 000 202	Invoice: 11854/4	36.98	
		101 000 003	Grand Ledge ACE Hardware		36.98
10/31/25	27333	101 000 202	Invoice: 287294527880x101425	5,179.45	
		101 000 003	AT&T Mobility		5,179.45
10/31/25	27334	101 000 202	Invoice: 85948691	496.54	
		101 000 202	Invoice: 85961963	802.99	
		101 000 003	Bound Tree Medical, LLC		1,299.53
10/31/25	27335	101 000 202	Invoice: 351901	57.00	
		101 000 003	CobraHelp		57.00
10/31/25	27336	101 000 202	Invoice: 10/21-11/20/2025	298.39	
		101 000 202	Invoice: 11/01-11/30/2025	12.67	
		101 000 003	Comcast		311.06
10/31/25	27337	101 000 202	Invoice: RIS0006650942	1,167.14	
		101 000 003	Delta Dental		1,167.14
10/31/25	27338	101 000 202	Invoice: 09/05-10/06/2025	6,082.77	
		101 000 003	Elan Financial Services		6,082.77
10/31/25	27339	101 000 202	Invoice: 24815	204.93	
		101 000 003	Lawnscapes Lawn Care Inc		204.93
10/31/25	27340	101 000 202	Invoice: P51805		115.00
		101 000 202	Invoice: P00381	3,206.44	
		101 000 003	MacQueen		3,091.44
10/31/25	27341	101 000 202	Invoice: 10596	2,317.70	

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		101 000 003	McGinty, Hitch, Person, Anderson		2,317.70
10/31/25	27342	101 000 202	Invoice: T Driver 173	336.32	
		101 000 202	Invoice: 913832283 - 024	499.54	
		101 000 003	Michigan State Disbursement Unit		835.86
10/31/25	27343	101 000 202	Invoice: panry 103125	55.00	
		101 000 003	Grand Ledge Firefighters Local #2627		55.00
10/31/25	27344	101 000 202	Invoice: 161219	448.91	
		101 000 003	Phoenix Safety Outfitters		448.91
10/31/25	27345	101 000 202	Invoice: 252880041	14,801.61	
		101 000 003	Physicians Health Plan		14,801.61
10/31/25	27346	101 000 202	Invoice: 11/2025	206.04	
		101 000 003	Standard Insurance Company		206.04
10/31/25	27347	101 000 202	Invoice: 224712	489.00	
		101 000 202	Invoice: 224713	268.65	
		101 000 003	VC3, Inc.		757.65
10/31/25	27348	101 000 202	Invoice: 01-101325	3,600.00	
		101 000 003	Windsor Charter Township		3,600.00
10/31/25	27349	101 000 202	Invoice: 15180	155.00	
		101 000 003	The Bug Man		155.00
	Total			290,662.00	290,662.00