

# **Grand Ledge Area Emergency Services Authority**

## **Regular Meeting Agenda**

February 16, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II
- II. **Pledge of Allegiance**
- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.
- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
  - A. Motion - To approve December 22, 2026 Special Authority Board Meeting Closed Session Minutes.
  - B. Motion – To approve January 19, 2026, Regular Authority Board Meeting Minutes.
  - C. Motion - To approve February 2, 2026, Special Authority Board Meeting Minutes.
- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
  - A. Motion – To approve the February 16, 2026, Regular Authority Board Meeting Agenda
- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
  - A. **Building Committee** – Veridus update – Katie Jacobs
  - B. **Finance Committee** –
  - C. **Truck/Equipment Replacement Committee** -
  - D. **Public Education Committee** – Brett
  - E. **Personnel Committee** –

- VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.
- A. Monthly Run Activity
  - B. Vehicle Report
- VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting
- IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.
- A. Financial transactions and bills.
    - 1. Jan. 1, 2026 – Jan. 31, 2026
- X. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.
- XI. **Communications from Authority Board members.**
- XII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.
- XIII. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

**GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY  
MEETING  
JANUARY 19, 2026  
6:00 p.m.**

**AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837**

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz Vice Chair Mulder, Trustee Stahelin, Chief Roman. Also, Present were Members of Glaesa, and the Township and the City. and representing Williams Architects Kim Nigro and Mark Bushhouse, Representatives of Bakertilly, and Representatives of Christman Construction.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: Motion was made to approve the December 15, 2025 Minutes by Mr. Lantz, support was given by Mr. Stahelin, Motion Carried. Motion was made by Mr. Stahelin and support was given by Mr. Lantz to approve the Minutes of December 22, 2025. Motion Carried.
5. Approval of Regular Agenda. Motion was made by Mr. Mulder and supported by Mr. Lantz to approve the Regular Agenda. Motion Carried. Mr. Lantz asked about the Closed Session Minutes for December. They will be on the Agenda for the next Meeting.
6. Committee and Board Reports:
  - A. Building Committee: Veridus Update was presented by Kim Nigros. She introduced the team working on the proposed new station and millage. She gave A Pre-Bond Services Update. The Agenda for the night included introductions, General Project Update, Existing Facility Condition Assessment, Initial Site Layout Concepts, Preliminary Cost Estimates and the Schedule and Budget. Also, a recommendation for the building project and ballot language.  
  
She discussed Project Scope Options: for a 27,000 sq. ft. building on Hartel or new 24300 sq. ft. bldg. on Hartel and renovation of the existing building and a new tanker. She said

the Team was recommending that the ballot request be for the 24300 sq ft. bldg. on Hartel and renovation of the existing building at a cost of 28million. 2.5 million of the 28 million would go towards renovation of the existing building. Mr. Mulder asked the Board what they thought of the proposal.

Mr. Willems questioned the renovation of the existing building. Kim explained that they recommended tearing down the north pole barn. And investigation of the environmental situation of the existing building. Rework the whole building to make it better.

Mr. Lantz said it did not make sense to him, what if the building needed more than 2million in repairs, He also noted that the Authority did not own the building and that the surveys had just gone out. He wondered if we should wait until they were in. He asked if the Bond amount could be adjusted. It was noted that it could be adjusted. Mr. Lantz also was concerned about the future of the existing building and service to the north side of the City in the future.

Mr. Stahelin said we do not want to abandon the North side of the City. He noted that the Building Committee and the Team felt that the smaller building on Hartel and renovation of the existing building and the new tanker was more palatable to the voters than 28 million for two new stations.

Mr. Gillespie said they do want to take into account the survey, and there is flexibility on the use of the bond dollars. Mrs. Schultz said that with the current economy she felt that the smaller building on Hartel and renovation of this existing station and the new tanker had a better chance of passing. Mr. Stahelin said he felt that there is a need for more space and the smaller building on Hartel and renovation of the existing station with a new tanker had a better chance of approval. The Christman Company Rep. said He felt that it was not an excessive estimate but a conservative guess to do something

substantial and maintain a high probability of getting something approved. There was discussion of bringing the request back in August if it failed in May. Then it was noted that a bond request can only be on the ballot once a year. Bakertilly discussed Capital improvement plan and the ability to refinance in 2036. He also discussed the 20-year option. And the life of apparatus and not financing it beyond its life. The Final Draft of the Bond Language will be at the next Meeting. (A preliminary copy of the bond proposal is attached to these minutes.)

Williams Architects presented a Site Plan Update which is attached to these minutes. Mr. Lantz questioned room for growth at the Hartel Station. It was noted that there was room although somewhat limited. Chief Roman discussed the ISO rating and that having two stations would possibly get us down to a 3 in the Township and the City.

Kim then reviewed the Schedule with the Board. Including a Special Meeting February 2, 2026. And the Ballot Deadline. She then reviewed the prebond costs with the Board the amount remaining is \$7,050.00.

## 7. Fire Chief / Staff Reports.

A. Monthly Run Activity: EMS total runs 186 Fire Runs Total 93.

1. Benton Road Fire> Chief Roman said that the Department had done a great job. And that Matt Spalding was alone and had the fire out when the volunteers arrived.

## 8. Old Business:

A. No action.

## 9. New Business:

Financial Transactions for December 1, 2025 thru December 31, 2025. Motion to pay the bills as presented was made by Mr. Stahelin and supported by Mr. Lantz. Motion Carried.

1. Audience Participation: Mr. Weaver questioned if two new stations would require more personnel and what it would do to the operational millage. He also noted people do not realize the environment that personnel have to work in. Tom Driver wanted to Thank the Board and noted that he had been with the Department for 28 years full time and 32 yrs total. The Board applauded him.
2. Communications from the Board. Mr. Mulder wanted to be sure the board let people know about the survey and how important it is to fill it out. Mr. Lantz asked if the survey could be put on the web site. It can be.

10 There was no Closed Session:

11 Motion to adjourn was made by Mr. Stahelin and supported by Mr. Lantz, at 7:25 p.m. Motion Carried.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

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Mr. Don Willems, Chairman

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Mr. Rick Lantz, Secretary

**GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY  
MEETING**

**FEBRUARY 2, 2026**

**6:00 p.m.**

**AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837**

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz Vice Chair Mulder, Trustee Stahelin, Chief Roman. Also, Present were Members of Glaesa, and the Township and the City. and representing Veridus Katie Jacobs representing Williams Architects, Representatives of Bakertilly, and Representatives of Christman Construction.
2. Pledge of Allegiance was given.
3. Audience Participation. There was none.
4. Approval of Consent Agenda: there was no consent agenda.
5. Approval of Regular Agenda. Motion was made by Ms. Schultz and supported by Mr. Mulder to approve the Regular Agenda. Motion Carried.
6. Chief Roman asked to make the Chiefs Report at this time. He informed the Board that 3 new firefighters had been hired and were going to school for paramedic beginning next week at Delta, and the cost of the schooling was to be paid by a grant that he had secured from the State.
7. Committee and Board Reports: Katie Jacobs presented the report for Veridus. The Purpose of the meeting was the to finalize the project scope and to have the final ballot wording approved. She introduced those present and noted that ETC would present a review of the preliminary results of the survey that had recently been sent out. Jason said that 321 surveys had been returned at the present time and that Question 1 asked about the use of the service in the past 2 years it showed that about 85%were satisfied with the EMS Service and 35% were dissatisfied. It showed 66% supported a new fire station and 22 percent did not support a new fire station. The survey showed favor for having a station north of the river and also for a new station on Hartel. The survey asked their age and how long they had lived in the City or Township.

Jason said they would continue to collect data for the next two weeks. Then a final report would be presented to the Board. Mr. Lantz asked about demographics, such as age and whether the person lived in the city or the Township. And how long they had lived in the area.

The presentation then moved on to Project Scope Options.

Option 1. At a 21.1-million-dollar cost includes a 23,200 sq. ft. building on Hartel Road with a 3.2 million remodeling of the current building, and fire apparatus.

Option 2. At a cost of 24,300 million includes the 23,200 sq. ft. building, a New 10,000 sq. ft. satellite building

On the north side and fire apparatus

Option 3. At a cost of 22.5 million includes the 23,200 sq. ft. new building on Hartel and a 10,600 sq. ft. satellite station on the north and some bonds for fire apparatus.

Jake from Christman noted that some buildings in the final options had been slimmed down.

The Capital improvement plan was presented by Bakertilly for review by the board. Which showed a Debt Service Millage rate and a Proposal Summary for the amount of bonds. which showed an interest rate beginning at 330 and an ending millage rate of 2.39 at 20 years.

8. Old Business: There was none.
9. New Business: Three Resolutions were presented for the options to move ahead with a new fire station. Resolution 01-2026, 02-2026 and 03-2026. Chairman said he would accept motions at this time. Mrs. Schultz made a Motion to approve Option 3. Resolution 03-2026 to build a new station on Hartel and a new satellite station north of the river and bond for some fire apparatus at a cost of 22.5 Million. Support was given to the Motion by Mr. Mulder. Discussion: Mr. Mulder noted that survey results go against option three. The people like to see renovation of the existing building on the north side. He noted that the Building Committee had discussed this at length. Mr. Lantz

pointed out that option 2 does not preclude us from purchasing the current lot and building,  
Mr. Willems said it was evident that people want a building on both sides of the river. Mr. Mulder discussed the river and the railroad and the implications of both. Mr. Stahelin asked how many respondents had actually been in the existing building. He felt cautious about the renovation of this building. He noted that a safe working environment was supported by the people. A reasonable renovation cost is not what we are looking at here. Mr. Mulder felt that we should build something good for the least cost, we are dealing with real money from the community here. He also said it is critical that we have some new buildings. And he noted that professionals here tonight have fought tooth and nail to come up with the best possible building at a nominal cost, they have tried to take care of the people's money and get the best for them, he also like that the fire apparatus was in option three.

Roll Call Vote on Option 3 Resolution 03-2026: Aye: Mrs. Schultz, Mr. Stahelin, Mr. Lantz, Mr. Mulder, Mrs. Willems.

Nay: None

10. Audience Participation: Chief thanked everyone and noted that the team has worked hard, it shows how much they care about the community. Melissa Goschka thanked the team and committee for all the hard work and caring about the community. Mr. Weaver thanked everyone and said he liked option 3. Discussed return on investment and hoped we have money on hand to purchase land.

11. Communications from Board Members: Mrs. Schultz said glad to be moving forward. Mr. Stahelin thanked the team and the committee for all the hard work and caring about the community. Mr. Mulder noted that now the hard part comes going out to sell education and Bret will help.

12. Closed Session. There was none;

13. Adjourn Meeting: Motion to adjourn was made by Mr. Stahelin and supported by Mr. Lantz. Meeting Adjourned at 7:00 p.m.

Minutes respectfully submitted by Jan Schultz.

Approved:

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Mr. Don Willems, Chairman

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Mr. Rick Lantz, Secretary



## Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813  
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*  
Francis D'Huyvetter, *Deputy Director*

### Monthly Report: January 2026

#### Monthly Statistics:

- Total Telephone Calls: **8,813**
  - Emergency Lines: **3,632**
  - Non-Emergency Lines: **5,181**
- Text-to-911 Sessions: **40**
- Total Incidents: **7,166**
  - EMS: **1,554**
  - Fire: **923**
  - Law Enforcement: **4,689**
- Addresses Issued: **3**
- Radio Support Tickets: **9**
- RAVE Mobile Safety
  - Smart911 Safety Profile Activity: **74**
  - Smart911 Safety Profiles Created: **55**
  - RAVE Facility Profile Activity: **97**
  - RAVE Facility Profiles Created: **0**
  - RAVE Panic Button Activity: **8**

#### Training & Exercise:

- Director Flynn attended NENA's NG9-1-1 Standards & Best Practices Conference and Critical Issues Forum (CIF).
- Deputy Director D'Huyvetter attended Alert & Warning Message Writing training, virtually.
- Telecommunicator Brown successfully renewed his National Child Passenger Safety Certification.

#### Facility Projects:

- None

#### Technology & Radios:

- **Current Projects in Progress:**
  - ASAP to PSAP
  - Eaton911 Connect App
  - Radio Encryption
  - Unify CAD-to-CAD
  - PowerDMS Vitals

#### Communications Unit Support:

- **Events/Exercises:**
  - None
- **Incident Radio Communication Plans Created:**
  - None

## Operations:

- The monthly test of the Outdoor Warning Sirens was conducted on January 3<sup>rd</sup>.
- There is one (1) applicant in the final stages of the hiring process and three (3) applicants on the hiring waitlist.
- Deputy Director D'Huyvetter attended the Eaton County Chiefs of Police meeting.
- Deputy Director D'Huyvetter attended the Delta Township Fire Alerting Station Kickoff Meeting.

## Operational Staffing Report:

- **Public Safety Telecommunicators**
  - Fully Trained: 15
  - In Training: 0
  - Vacant: 1
- **Supervisors**
  - Fully Trained: 6
  - In Training: 0
  - Vacant: 0

## Outreach & Public Relations Events:

- Deputy Director D'Huyvetter delivered the Michigan Public Safety Communications System (MPSCS) End-User training to the Eaton County Firefighter I & II class.
- The Public Relations Team participated in the Mid-Michigan Autism Association Safety Day.

Yours Truly,



Kelley Flynn  
Director



# Eaton County Central Dispatch

## Total Calls For Service

January 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,554	21.7%	1,554	21.7%
Fire	923	12.9%	923	12.9%
Police	4,689	65.4%	4,689	65.4%
<b>Total Calls</b>	<b>7,166</b>	<b>100.0%</b>	<b>7,166</b>	<b>100.0%</b>

# Eaton County Central Dispatch EMS Calls For Service

January 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	<u>68</u>	4.4%	68	4.4%
Delta Twp. EMS	<u>541</u>	34.8%	541	34.8%
Eaton Area EMS	<u>584</u>	37.6%	584	37.6%
Grand Ledge EMS	<u>170</u>	10.9%	170	10.9%
Vermontville EMS	<u>23</u>	1.5%	23	1.5%
Windsor Twp. EMS	<u>113</u>	7.3%	113	7.3%
Outside Agencies* <i>DLHE (0), LIFE(0), LTEM(11), NEMS(12), PRTE(32), LAEM(0)</i>	<u>55</u>	3.5%	55	3.5%
<b>Total EMS Calls</b>	<b>1,554</b>	<b>100.0%</b>	<b>1,554</b>	<b>100.0%</b>

\* Agencies Outside Eaton County

# Eaton County Central Dispatch Fire Calls For Service

January 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	28	3.0%	28	3.0%
Benton Twp Fire	28	3.0%	28	3.0%
Charlotte Fire	193	20.9%	193	20.9%
Delta Fire	291	31.5%	291	31.5%
Eaton Rapids City	63	6.8%	63	6.8%
Eaton Rapids Twp.	62	6.7%	62	6.7%
Grand Ledge Fire	81	8.8%	81	8.8%
Hamlin Twp Fire	19	2.1%	19	2.1%
Olivet Fire	29	3.1%	29	3.1%
Roxand Twp. Fire	8	0.9%	8	0.9%
Sunfield Fire	46	5.0%	46	5.0%
Vermontville Fire	11	1.2%	11	1.2%
Windsor Fire	58	6.3%	58	6.3%
Outside Agencies*	6	0.7%	6	0.7%
<i>LTFD(6), LAFD(0), DLHF(0), NASH(0)</i>		0.0%		
<b>Total Fire Calls</b>	<b>923</b>	<b>100.0%</b>	<b>923</b>	<b>100.0%</b>

\* Agencies Outside Eaton County

# Eaton County Central Dispatch Police Calls For Service

January 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	21	0.4%	21	0.4%
Charlotte Police	544	11.6%	544	11.6%
Eaton County Sheriff	1,826	38.9%	1,826	38.9%
<i>Delta</i>	1,616	34.5%	1,616	34.5%
<i>Out County</i>	210	4.5%	210	4.5%
<i>Animal Control</i>	29	0.6%	29	0.6%
		0.0%		0.0%
Eaton Rapids Police	235	5.0%	235	5.0%
Grand Ledge Police	456	9.7%	456	9.7%
Michigan State Police	1,409	30.0%	1,409	30.0%
Olivet Police	46	1.0%	46	1.0%
Pottersville Police	79	1.7%	79	1.7%
Outside Agencies* <i>DNR (25), ME (19)</i>	44	0.9%	44	0.9%
<b>Total Police Calls</b>	<b>4,689</b>	<b>100.0%</b>	<b>4,689</b>	<b>100.0%</b>

<b>Eaton County 911 Phone Calls Received in 2026</b>			
<b>Month</b>	<b>911</b>	<b>Non-emergency</b>	<b>Total Calls</b>
<b>January</b>	3,632	5,181	8,813
<b>February</b>			-
<b>March</b>			-
<b>April</b>			-
<b>May</b>			-
<b>June</b>			-
<b>July</b>			-
<b>August</b>			-
<b>September</b>			-
<b>October</b>			-
<b>November</b>			-
<b>December</b>			-
<b>TOTAL</b>	3,632	5,181	8,813

## **Eaton County New Builds**

<b>Date Issued</b>	<b>Certificate #</b>	<b>New Address</b>	<b>City</b>	<b>Zip Code</b>	<b>Permit Type</b>
January 5, 2026	2026-1	1060 E SAGINAW HWY	GRAND LEDGE	48837	COMMERCIAL
January 6, 2026	2026-2	5669 OTTO RD	CHARLOTTE	48813	NEW BUILD
January 15, 2026	2026-3	11233 WINDSWEPT DR	GRAND LEDGE	48837	NEW BUILD



# EATON COUNTY 911

## Events by Nature Code by Agency

Agency: GLFD, Event date/Time range: 01/01/2026 00:00:00 - 01/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GLFD	AUTOMATIC CRASH NOTIFICATION	0	0	1	1	1%	0:01:40	0:00:00	0:00:00	0:08:58	0:08:58
	CARDIAC OR RESP ARREST	0	0	1	1	1%	0:00:14	0:03:13	0:48:23	0:51:50	0:51:50
	COMMERCIAL FIRE ALARM	0	0	7	7	9%	0:01:01	0:06:32	0:14:17	1:52:41	0:16:06
	COMMERCIAL STRUCTURE FIRE	0	0	3	3	4%	0:02:27	0:03:47	0:37:45	0:57:16	0:19:05
	COMPLAINT FIRE INVESTIGATION	0	0	2	2	2%	0:03:25	0:04:47	0:21:17	0:58:58	0:29:29
	MEDICAL ASSIST	0	0	50	50	62%	0:00:13	0:04:47	0:15:07	15:33:31	0:18:40
	ODOR INVESTIGATION	0	0	4	4	5%	0:01:27	0:05:03	0:06:09	0:50:37	0:12:39
	PERSONAL INJURY CRASH	0	0	7	7	9%	0:00:26	0:07:50	0:29:21	3:51:41	0:33:06
	RESIDENTIAL FIRE ALARM	0	1	1	2	2%	0:01:06	0:04:58	0:08:05	0:27:12	0:13:36
	STRUCTURE FIRE LARGE	0	0	2	2	2%	0:01:31	0:03:31	0:15:26	0:29:50	0:14:55
	WIRES DOWN	0	0	2	2	2%	0:01:36	0:02:23	0:16:36	0:41:08	0:20:34
	<b>Subtotals for No Summary Code</b>	<b>0</b>	<b>1</b>	<b>80</b>	<b>81</b>	<b>100%</b>	<b>0:01:22</b>	<b>0:04:41</b>	<b>0:21:15</b>	<b>26:43:42</b>	<b>0:21:43</b>
	<b>Subtotals for GLFD</b>	<b>0</b>	<b>1</b>	<b>80</b>	<b>81</b>	<b>100%</b>	<b>0:01:22</b>	<b>0:04:41</b>	<b>0:21:15</b>	<b>26:43:42</b>	<b>0:21:43</b>

# EATON COUNTY 911

## Events by Nature Code by Agency

Agency: GEMS, Event date/Time range: 01/01/2026 00:00:00 - 01/31/2026 23:59:59

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
GEMS	ABDOMINAL PAIN/PROBLEMS	0	0	7	7	4%	0:01:51	0:06:21	0:55:16	5:19:14	0:45:36
	AUTOMATIC CRASH NOTIFICATION	0	0	1	1	1%	0:03:49	0:05:27	0:15:20	0:24:36	0:24:36
	BREATHING PROBLEMS	0	0	15	15	9%	0:01:54	0:08:52	1:15:25	20:08:48	1:20:35
	CARBON MONOXIDE/INHALATION	0	0	1	1	1%	0:03:22	0:14:42	0:33:14	0:51:18	0:51:18
	CARDIAC OR RESP ARREST	0	0	2	2	1%	0:01:11	0:07:44	0:47:39	1:53:06	0:56:33
	CHEST PAIN (NON-TRAUMATIC)	0	0	8	8	5%	0:02:02	0:06:43	1:23:32	11:09:03	1:23:38
	COMMERCIAL STRUCTURE FIRE	0	0	1	1	1%	0:01:42	0:00:00	0:00:00	0:18:49	0:18:49
	CONVULSIONS/SEIZURES	0	0	5	5	3%	0:02:12	0:04:16	1:00:16	4:31:15	0:54:15
	DIABETIC PROBLEMS	0	0	3	3	2%	0:02:12	0:06:30	1:08:04	3:48:07	1:16:02
	EMS STANDBY	0	0	7	7	4%	0:00:04	0:03:17	0:17:20	1:49:49	0:15:41
	FALLS	0	0	33	33	19%	0:02:14	0:09:41	0:54:03	32:26:27	0:58:59
	HEADACHE	0	0	2	2	1%	0:03:24	0:07:09	2:12:37	4:46:21	2:23:11
	HEART PROBLEMS	0	0	5	5	3%	0:02:16	0:06:18	0:57:29	5:30:18	1:06:04
	HEMORRHAGE/LACERATIONS	0	0	1	1	1%	0:02:30	0:06:35	1:05:18	1:14:23	1:14:23
	OVERDOSE/POISONING	0	0	2	2	1%	0:05:12	0:07:24	1:06:30	2:38:11	1:19:06
	PERSONAL INJURY CRASH	0	0	2	2	1%	0:00:13	0:06:23	0:44:52	1:42:56	0:51:28
	PREGNANCY/CHILDBIRTH	0	0	1	1	1%	0:02:01	0:05:52	1:06:48	1:14:41	1:14:41
	PSYCHIATRIC/ABNORMAL BEHAVIOR	0	0	1	1	1%	0:00:24	0:06:32	1:10:55	1:17:51	1:17:51
	SICK PERSON	0	1	36	37	22%	0:02:09	0:07:37	1:00:12	41:01:34	1:06:32
	STROKE (CVA)	0	0	4	4	2%	0:02:07	0:06:24	1:00:43	3:26:37	0:51:39
	STRUCTURE FIRE LARGE	0	0	1	1	1%	0:00:25	0:00:00	0:00:00	0:08:36	0:08:36
	TRAFFIC/TRANSPORTATION ACCIDEN	0	0	3	3	2%	0:00:18	0:08:14	0:50:58	2:22:36	0:47:32

Agency Code	Nature Code	Rpt Only	Self Init	CFS	Total	% Total	Avg Disp Time	Avg Resp Time	Avg Scene Time	Total Call Time	Avg Call Time
	UNCONSCIOUS/FAINTING (NEAR)	0	0	9	9	5%	0:01:56	0:04:47	1:01:08	9:06:10	1:00:41
	UNKNOWN PROBLEM (MAN DOWN)	0	0	19	19	11%	0:02:07	0:10:00	0:37:58	13:38:07	0:43:04
	<b>Subtotals for No Summary Code</b>	<b>0</b>	<b>1</b>	<b>169</b>	<b>170</b>	<b>100%</b>	<b>0:01:59</b>	<b>0:07:08</b>	<b>0:58:26</b>	<b>170:48:53</b>	<b>0:58:47</b>
	<b>Subtotals for GEMS</b>	<b>0</b>	<b>1</b>	<b>169</b>	<b>170</b>	<b>100%</b>	<b>0:01:59</b>	<b>0:07:08</b>	<b>0:58:26</b>	<b>170:48:53</b>	<b>0:58:47</b>

FINANCIAL ANALYSIS  
 FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	---RECEIPTS---			---CHARGES---			YEAR TO DATE (\$)
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% MONTH	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% MONTH	
A	PRIVATE PAY	0.00	0.00	0%	0.00	0.00	0%	0.00
01	MEDICAID-MICHIGAN	0.00	948.96	1%	0.00	0.00	1%	0.00
02	MEDICARE-MICHIGAN	6,883.81	8,133.41	11%	21,374.00	1,650.33	11%	21,374.00
04	BCBSM	10,155.09	9,523.22	13%	15,624.00	14,602.20	10%	15,624.00
07	MCARE	1,783.70	2,271.54	3%	1,078.80	4,070.50	3%	1,078.80
11	BCN	5,782.65	7,009.99	10%	14,330.00	12,671.37	10%	14,330.00
12	CHAMPUS/TRICARE	0.00	0.00	0%	904.40	849.07	1%	904.40
13	CIGNA/CONNECTICUT GENER	0.00	147.85	0%	1,186.00	197.67	0%	1,186.00
14	AETNA LIFE & CASUALTY	0.00	173.67	0%	0.00	173.67	0%	0.00
59	UNITED HEALTH CARE	0.00	1,191.15	2%	2,136.00	1,786.67	1%	2,136.00
99	GOLDEN RULE INSURANCE C	0.00	21.49	0%	0.00	0.00	0%	0.00
09A	PHP	849.45	1,898.99	3%	0.00	0.00	0%	0.00
MCD	MEDICAL ASSISTANCE	992.04	1,107.76	2%	0.00	0.00	1%	0.00
1493	HOSPICE	0.00	0.00	0%	0.00	1,412.00	1%	0.00
3002	VETERANS ADMINISTRATION	1,586.40	1,321.73	2%	1,066.00	1,899.13	1%	1,066.00
3936	ALLIED BENEFITS	872.66	359.00	0%	1,131.60	188.60	0%	1,131.60
5001	PRIORITY HEALTH	2,984.00	1,099.74	2%	1,141.20	1,455.13	1%	1,141.20
5092	MCLAREN HEALTH PLAN	0.00	176.33	0%	0.00	394.50	0%	0.00
A002	ALLSTATE	0.00	157.67	0%	0.00	176.33	0%	0.00
A003	AUTO OWNERS	0.00	899.35	1%	0.00	157.67	0%	0.00
A004	CITIZENS	0.00	363.33	0%	0.00	369.20	0%	0.00
A005	FARM BUREAU	0.00	483.88	1%	0.00	176.33	0%	0.00
A008	STATE FARM INSURANCE	1,024.70	575.02	1%	0.00	179.00	0%	0.00
A017	LIBERTY MUTUAL	299.99	50.00	0%	0.00	905.67	1%	0.00
A037	PROGRESSIVE AUTO	0.00	205.50	0%	0.00	0.00	0%	0.00
A073	USAA	0.00	163.00	0%	0.00	555.67	0%	0.00
A077	FREMONT MUTUAL INS	0.00	179.27	0%	0.00	368.67	0%	0.00
A080	FRANKENMUTH INS	1,154.00	192.33	0%	0.00	0.00	0%	0.00
COMM	COMMERCIAL INSURANCE	0.00	595.97	1%	0.00	0.00	0%	0.00
M001	MCLAREN HEALTH PLAN	6,850.57	7,049.16	10%	11,014.00	16,292.35	13%	11,014.00
M004	MOLINA HEALTH CARE OF M	0.00	79.04	0%	0.00	175.80	0%	0.00
M005	PRIORITY HEALTH	0.00	60.91	0%	0.00	0.00	0%	0.00
M015	GREAT LAKES HEALTH PLAN	-912.49	743.09	1%	0.00	164.53	0%	0.00
M016	MERIDIAN HEALTH PLAN	0.00	75.14	0%	0.00	1,293.10	1%	0.00
P001	HUMANA GOLD PLUS	5,834.96	5,432.28	7%	17,166.40	11,749.52	9%	17,166.40
P004	MEDICARE PLUS BCBSM	12,950.94	15,301.34	21%	25,039.20	26,388.93	21%	25,039.20
P013	AETNA ADVANTAGE	1,254.32	908.66	1%	1,865.60	1,716.67	1%	1,865.60
P017	WELLCARE	0.00	90.40	0%	0.00	159.27	0%	0.00
P041	PRIORITY HEALTH ADVANTA	3,717.19	2,809.55	4%	7,522.00	5,586.40	4%	7,522.00
P101	HAP SENIOR PLUS	300.00	103.24	0%	0.00	177.13	0%	0.00
P111	MCLAREN ADVANTAGE	226.10	319.69	0%	1,928.00	1,031.40	1%	1,928.00
SELF	SELF PAY	543.19	581.50	1%	2,016.80	2,465.13	2%	2,016.80
W191	HANOVER INSURANCE	0.00	0.00	0%	0.00	187.00	0%	0.00
W324	SEDGWICK	0.00	139.52	0%	0.00	0.00	0%	0.00
W594	CORVEL CORPORATION	0.00	107.47	0%	0.00	173.33	0%	0.00

DATE PRINTED : 01/30/26  
CLOSING DATE : 01/31/26

MANAGEMENT LETTER JANUARY 2026 BY TOTAL PRACTICE  
FOR GRAND LEDGE AREA AMBULANCE SRV  
TOTAL PRACTICE

PAGE 2  
GL ACCT

TOTALS	65,133.27 DOWN 11%	73,051.14	100%	65,133.27	129,061.60 UP 1%	127,763.64	100%	129,061.60
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DATE PRINTED : 01/30/26  
 CLOSING DATE : 01/31/26

MANAGEMENT LETTER JANUARY 2026 BY TOTAL PRACTICE  
 FOR GRAND LEDGE AREA AMBULANCE SRV  
 TOTAL PRACTICE

CODE	ADJUSTMENT CODE	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	YEAR TO DATE (\$)
C2	COURTESY DISCOUNT PER CLIENT	0.00	-95.24	0%	0.00
C3	BCBSM CONTRACTUAL WRITEOFF	-2,796.47	-2,066.81	3%	-2,796.47
C4	MEDICARE CONTRACTUAL WRITEOFF	-6,698.40	-6,376.05	10%	-6,698.40
C5	WRITE-OFF CORRECTION	-104.32	-17.39	0%	-104.32
C7	SMALL BALANCE CREDIT	-25.62	-8.30	0%	-25.62
C9	MEDICAID CONTRACTUAL WRITEOFF	-1,827.39	-4,591.92	7%	-1,827.39
CD	PHP CONTRACTUAL WRITEOFF	0.00	-482.45	1%	0.00
ce	WORKERS COMP CONTRACT WRITEOFF	0.00	-102.68	0%	0.00
Cg	AUTO INSURANCE WRITEOFF	-1.30	-2.57	0%	-1.30
CK	COLLECTION BAD DEBT SYS USED	-8,330.99	-8,240.59	13%	-8,330.99
Ck	MISC CONTRACTUAL WRITEOFF	-2,454.17	-2,505.02	4%	-2,454.17
CL	BCN-HC CONTRACTUAL WRITEOFF	-785.90	-1,455.62	2%	-785.90
CL	MEDICAID HMO CONTRACT WRITEOFF	-9,199.58	-10,934.60	18%	-9,199.58
CIW	CIGNA CONTRACTUAL WRITEOFF	0.00	-15.53	0%	0.00
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-25,734.44	-23,159.72	38%	-25,734.44
CUH	UHC CONTRACTUAL WRITEOFF	0.00	-10.00	0%	0.00
C223	GOVT MANDATED ADJ (CREDIT)	-607.95	-1,019.19	2%	-607.95
DECE	DECEASED	-125.74	-655.50	1%	-125.74
CREDIT TOTALS		-58,692.27	-61,739.18	100%	-58,692.27
D1	SMALL BALANCE DEBIT	0.00	4.12	0%	0.00
D4	REFUND	0.00	87.92	4%	0.00
D5	WRITE-OFF CORRECTION	1,501.22	1,669.99	70%	1,501.22
D8	COLLECTION RECOVERY	0.00	624.55	26%	0.00
DIP	CARRIER INTEREST PAYMENT	0.00	0.44	0%	0.00
D223	GOVT MANDATED ADJ (DEBIT)	11.91	5.02	0%	11.91
DEBIT TOTALS		1,513.13	2,392.04	100%	1,513.13
TOTALS		-57,179.14	-59,347.14		-57,179.14

DATE PRINTED : 01/30/26  
 CLOSING DATE : 01/31/26

MANAGEMENT LETTER JANUARY 2026 BY TOTAL PRACTICE  
 FOR GRAND LEDGE AREA AMBULANCE SRV  
 TOTAL PRACTICE

CODE	FINANCIAL CATEGORY	AMOUNT (\$)	% OF TOTAL	DAYS IN A/R
01	MEDICAID-MICHIGAN	4,949.95	4.0%	90
02	MEDICARE-MICHIGAN	15,706.61	13.0%	32
04	BCBSM	-9,090.02	-7.0%	
07	MCARE	1,078.80	1.0%	
11	BCN	5,436.80	4.0%	13
12	CHAMPUS/TRICARE	6,506.56	5.0%	230
13	CIGNA/CONNECTICUT GENERAL	1,186.00	1.0%	
45	AARP	262.09	0.0%	
59	UNITED HEALTH CARE	2,136.00	2.0%	
09A	PHP	1,122.00	1.0%	
REJ	INSURANCE REJECT	1,080.40	1.0%	
1493	HOSPICE	1,131.60	1.0%	
1581	CHAMPVA	113.06	0.0%	
3851	USAA LIFE INS CO	125.74	0.0%	
5172	APWU HEALTH PLAN	142.39	0.0%	
A003	AUTO OWNERS	1,122.00	1.0%	
A008	STATE FARM INSURANCE	2,336.71	2.0%	
A018	LIBERTY MUTUAL	306.10	0.0%	
A037	PROGRESSIVE AUTO	2,276.00	2.0%	
COLL	COLLECTION	1,295.00	1.0%	79
HOLD	HOLD STATUS	4,512.08	4.0%	
LETT	COLLECTION LETTERS	726.87	1.0%	
M001	MCLAREN HEALTH PLAN	10,030.39	8.0%	2
M015	GREAT LAKES HEALTH PLAN INC	10,066.94	8.0%	19
P001	HUMANA GOLD PLUS	2,045.69	2.0%	
P004	MEDICARE PLUS BCBSM	8,212.00	7.0%	21
P041	PRIORITY HEALTH ADVANTAGE	18,760.80	15.0%	21
P111	MCLAREN HEALTH ADVANTAGE	710.28	1.0%	
SELF	SELF PAY	1,086.40	1.0%	323
W108	HASTINGS MUTUAL	26,528.79	22.0%	
		1,249.00	1.0%	
TOTALS		123,153.03	100.0%	29

\*CALCULATED USING AVG TOTAL

LAPSE TIME FROM SERVICE DATE TO BILLING IS 13 DAYS. LAST MONTH 15 DAYS.

MANAGEMENT LETTER JANUARY 2026 BY TOTAL PRACTICE  
 FOR GRAND LEDGE AREA AMBULANCE SRV  
 TOTAL PRACTICE

INCOME ANALYSIS  
 MONTHLY COMPARISON

MONTH	ENCOUNTERS	CHARGES (\$)	RECEIPTS (\$)	ADJUSTMENTS (\$)	ENDING A/R (\$)	DAYS IN A/R	MOVED TO CO STATUS
FEBRUARY	109	109,695.50	-57,562.04	-48,507.76	141,962.93	35	6,899.04
MARCH	119	119,956.73	-65,013.04	-48,737.50	148,169.12	37	8,568.89
APRIL	107	107,531.10	-67,801.03	-52,805.53	135,093.66	34	7,365.70
MAY	160	163,536.66	-62,922.08	-49,657.22	186,051.02	44	8,362.55
JUNE	111	112,045.86	-84,207.82	-56,211.35	157,677.71	38	2,451.60
JULY	135	136,762.10	-79,918.48	-45,785.70	168,735.63	41	4,461.14
AUGUST	112	113,709.03	-83,718.45	-51,103.62	147,622.59	35	9,689.41
SEPTEMBER	130	130,816.47	-84,446.15	-51,788.64	142,204.27	33	6,476.70
OCTOBER	140	143,678.94	-83,129.19	-54,183.64	148,570.38	33	3,552.25
NOVEMBER	107	108,204.93	-61,945.52	-47,472.32	147,357.47	36	12,285.86
DECEMBER	118	117,518.72	-79,094.38	-61,745.84	124,035.97	30	10,298.70
JANUARY	107	107,023.30	-59,242.09	-42,673.23	129,143.95	32	6,984.87
FEBRUARY	135	135,478.87	-77,195.44	-51,679.21	135,748.17	33	5,777.43
MARCH	124	125,701.22	-83,489.24	-52,687.06	125,273.09	31	2,744.35
APRIL	137	137,553.28	-92,886.77	-40,385.97	129,553.63	32	1,980.76
MAY	144	151,681.96	-88,044.23	-52,958.85	140,232.51	33	2,937.50
JUNE	117	129,642.20	-69,462.74	-46,633.52	153,778.45	35	1,725.42
JULY	123	135,972.80	-75,051.58	-63,739.13	150,960.54	33	12,827.29
AUGUST	131	147,013.60	-79,295.26	-60,586.26	158,092.62	34	7,099.29
SEPTEMBER	108	118,339.00	-59,105.45	-47,576.62	169,749.55	37	6,650.74
OCTOBER	124	134,186.60	-93,007.23	-72,146.83	138,782.09	31	8,516.97
NOVEMBER	101	102,358.00	-64,633.50	-58,507.83	117,998.76	28	8,582.27
DECEMBER	124	135,623.00	-77,131.96	-60,085.96	116,403.84	27	7,856.85
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03	29	8,330.99
CURRENT MONTH COMPARED TO THE AVERAGE							
JANUARY	120	129,061.60	-65,133.27	-57,179.14	123,153.03		8,330.99
AVERAGE	118	127,763.63	-73,051.11	-59,347.11	137,363.32		7,839.52
		Up 2%	Down 11%	Down 4%	Down 10%		Up 6%

ENCOUNTER STATISTICS  
 MONTHLY COMPARISON

MONTH	ENCOUNTERS	AVG ENCTR	CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
FEBRUARY	109	120	1,006.38	1,001.82	-550.49	-410.53
MARCH	119	120	1,008.04	1,004.12	-549.99	-408.74
APRIL	107	117	1,004.96	1,005.86	-561.27	-423.45
MAY	160	125	1,022.10	1,009.47	-499.17	-381.12
JUNE	111	125	1,009.42	1,008.07	-539.47	-405.33
JULY	135	124	1,013.05	1,007.43	-561.05	-405.52
AUGUST	112	124	1,015.26	1,012.82	-596.21	-409.01
SEPTEMBER	130	126	1,006.28	1,011.11	-612.45	-406.55
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94

STATISTICAL INFORMATION

ITEM	COUNT	MONTH TO DATE (\$)	% OF TOTAL	YEAR TO DATE (\$)
PATIENT ENCOUNTERS	120	129,061.60		129,061.60
NEW INSURANCE CLAIMS SENT	163	166,522.70		166,522.70
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	7	8,081.28	4.85%	8,081.28
CLAIMS SUBMITTED ELECTRONICALLY	156	158,441.42	95.15%	158,441.42
PRIVATE STATEMENTS SENT	79	0.00		0.00
DUNNING LETTERS SENT	14	6,047.04		6,047.04
MOVED TO CO STATUS	13	8,330.99		8,330.99
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	0	0.00		0.00
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	2	0.00		0.00
FAST FORWARD UPDATES	79	0.00		0.00
RECEIPTS POSTED ELECTRONICALLY	0			
CREDIT CARD PAYMENTS	107	54,407.39	83.53%	54,407.39
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	107	54,407.39		54,407.39
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,794			
LAST TICKET NUMBER USED	12690			

\*\*\*\* - Calculated number too large or too small to display

# ◆ RIVERSIDE ◆ ◆ ACCOUNTING, INC. ◆

321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

## **GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY**

### **Board of Directors**

500 N Clinton Street  
Grand Ledge, MI 48837

### **ACCOUNTANT'S COMPILATION REPORT**

We are providing the accompanying Balance Sheet for the **GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY** as of January 31, 2026, as well as the related Statement of Revenues and Expenditures for the period then ended.

These statements are limited to presenting, in the form of financial statements, information that is the representation of management. We are not qualified to audit or review the accompanying financial statements and accordingly do not express any opinion or any other form of assurance on them.

Management has elected to omit substantially all the disclosures, and the statement of cash flows required by U.S. generally accepted accounting principles. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the Organization's financial position, and the results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.



Riverside Accounting, Inc.  
February 11, 2026

Grand Ledge Area Emergency Services  
Balance Sheet  
January 31, 2026

	This Year	Last Year
<b>ASSETS</b>		
Current Assets		
Dart Checking	\$ 605,741.35	\$ 630,994.14
Dart Future Reserved	640,019.66	467,015.73
Dart Muni MM	800,558.79	1,396,661.60
Prepaid Expenses	69,418.98	19,371.44
Accounts Receivable	138,238.21	129,431.49
Allowance for Doubtful Account	(31,740.00)	(31,740.00)
Accounts Receivable - Other	150.00	150.00
	2,222,386.99	2,611,884.40
Total Current Assets	2,222,386.99	2,611,884.40
Property and Equipment		
Total Property and Equipment	0.00	0.00
Other Assets		
Total Other Assets	0.00	0.00
Total Assets	\$ 2,222,386.99	\$ 2,611,884.40
 <b>LIABILITIES AND CAPITAL</b>		
Current Liabilities		
Accounts Payable	\$ 84,294.82	\$ 188,581.54
Accrued Sick & Vacation	0.00	0.33
Deferred Revenue	749,786.97	972,504.02
	834,081.79	1,161,085.89
Total Current Liabilities	834,081.79	1,161,085.89
Long-Term Liabilities		
Total Long-Term Liabilities	0.00	0.00
Total Liabilities	834,081.79	1,161,085.89
Capital		
Reserved for Future Equipment	365,799.84	365,799.84
Fund Balance	1,329,432.41	987,892.37
Net Income	(306,927.05)	97,106.30
	1,388,305.20	1,450,798.51
Total Capital	1,388,305.20	1,450,798.51
Total Liabilities & Capital	\$ 2,222,386.99	\$ 2,611,884.40

See Accountant's Report

Grand Ledge Area Emergency Services  
Income Statement  
Compared with Budget  
For the Seven Months Ending January 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
<b>Revenues</b>					
101 402 001	GL Millage	\$ 61,259.99	\$ 79,322.60	\$ 469,672.11	\$ 555,258.22
101 402 002	Oneida Millage	0.00	52,701.03	260,800.56	368,907.23
101 402 003	City DDA Capture	0.00	(21,502.50)	(129,015.00)	(150,517.50)
101 402 004	GL Millage 2.0	0.00	53,296.48	319,778.40	373,075.35
101 402 005	Oneida Millage 2.0	0.00	35,409.57	212,457.42	247,867.03
101 450 001	Training Income	350.00	0.00	450.00	0.00
101 580 001	EMS Service Agreement Fee	0.00	0.00	4,000.00	4,000.00
101 627 001	Service Runs Billings	179,821.60	68,750.00	957,445.62	481,250.00
101 627 002	Service Runs Contract W/O	(48,848.15)	0.00	(360,537.71)	0.00
101 627 003	Service Runs Bad Debt W/O	(8,330.99)	0.00	(56,418.97)	0.00
101 664 001	Interest/Dividend Income	614.35	1,750.00	16,716.47	12,250.00
101 671 001	Miscellaneous Revenue	0.00	0.00	335.00	0.00
101 673 001	Sale of Equipment	400.00	0.00	400.00	0.00
	<b>Total Revenues</b>	<u>185,266.80</u>	<u>269,727.18</u>	<u>1,696,083.90</u>	<u>1,892,090.33</u>
<b>Cost of Sales</b>					
	<b>Total Cost of Sales</b>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<b>Gross Profit</b>	<u>185,266.80</u>	<u>269,727.18</u>	<u>1,696,083.90</u>	<u>1,892,090.33</u>
<b>Expenses</b>					
101 336 703.01	Payroll - Chief	7,606.40	8,209.62	55,146.40	57,467.29
101 336 703.02	Payroll - Career	78,948.68	88,800.94	546,924.22	621,606.63
101 336 704	Payroll - Oncall Part Paid	14,660.86	17,916.67	107,858.49	125,416.65
101 336 719.01	Payroll Taxes	7,627.36	8,944.93	53,396.03	62,614.54
101 336 719.02	Retirement	12,746.03	18,196.51	78,152.00	127,375.56
101 336 719.03	Fringe Benefits	52,801.65	37,318.33	205,805.35	261,228.35
101 336 721	Longevity Pay	0.00	0.00	15,800.00	16,800.00
101 336 723	Human Resources Managem	0.00	416.67	4,014.92	2,916.65
101 336 728	Office Supplies	0.00	333.33	2,152.94	2,333.31
101 336 741	Repairs & Maintenance	6,288.13	7,500.00	59,508.14	52,500.00
101 336 742	Apparatus Fuel	0.00	3,000.00	15,008.54	21,000.00
101 336 744	Uniforms	2,907.61	1,041.67	4,814.37	6,391.65
101 336 776	EMS Supplies	132,215.39	14,984.21	148,831.70	104,889.49
101 336 777	Building Maintenance	150.00	1,291.67	5,193.00	9,041.65
101 336 800	Maintenance Supplies	517.26	250.00	2,533.18	1,750.00
101 336 803	Trash Removal	136.33	141.67	954.31	991.65
101 336 806	Laundry & Repair	1,123.11	2,316.67	5,565.52	16,216.65
101 336 817	Professional Service	15,512.52	21,609.14	158,466.51	151,263.95
101 336 823	Departmental Programs	560.36	1,125.00	4,308.88	7,875.00
101 336 824	Training	339.72	3,958.33	19,652.88	27,708.35
101 336 831	Insurance	919.00	3,696.50	48,219.00	25,875.50
101 336 853	Communications	1,856.49	941.67	7,628.67	6,591.65
101 336 921	Utilites	2,938.88	2,500.00	15,672.06	17,500.00
101 336 940	Building Rent	2,083.33	2,083.33	14,583.31	14,583.35
101 336 957	Miscellaneous	0.00	0.00	181.98	0.00
101 901 977.01	New Equipment	0.00	1,796.17	68,702.31	12,573.17
101 901 977.03	New Equipment - Ambulanc	0.00	0.00	313,063.00	0.00
101 901 977.04	Debt Service	5,827.09	5,916.67	40,789.63	41,416.65
101 906 995	Interest Expense	0.00	0.00	83.61	0.00
	<b>Total Expenses</b>	<u>347,766.20</u>	<u>254,289.70</u>	<u>2,003,010.95</u>	<u>1,795,927.69</u>

See Accountant's Report

Grand Ledge Area Emergency Services  
Income Statement  
Compared with Budget  
For the Seven Months Ending January 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
	Net Income	\$ (162,499.40)	\$ 15,437.48	\$ (306,927.05)	\$ 96,162.64

See Accountant's Report

Grand Ledge Area Emergency Services  
Year to Date Income Statement  
Budget Variance Report  
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
<b>Revenues</b>					
101 402 001	GL Millage	\$ 469,672.11	\$ 951,871.22	(482,199.11)	(50.66)
101 402 002	Oneida Millage	260,800.56	632,412.38	(371,611.82)	(58.76)
101 402 003	City DDA Capture	(129,015.00)	(258,030.00)	129,015.00	(50.00)
101 402 004	GL Millage 2.0	319,778.40	639,557.75	(319,779.35)	(50.00)
101 402 005	Oneida Millage 2.0	212,457.42	424,914.88	(212,457.46)	(50.00)
101 450 001	Training Income	450.00	0.00	450.00	0.00
101 580 001	EMS Service Agreement Fee	4,000.00	4,000.00	0.00	0.00
101 627 001	Service Runs Billings	957,445.62	825,000.00	132,445.62	16.05
101 627 002	Service Runs Contract W/O	(360,537.71)	0.00	(360,537.71)	0.00
101 627 003	Service Runs Bad Debt W/O	(56,418.97)	0.00	(56,418.97)	0.00
101 664 001	Interest/Dividend Income	16,716.47	21,000.00	(4,283.53)	(20.40)
101 671 001	Miscellaneous Revenue	335.00	0.00	335.00	0.00
101 673 001	Sale of Equipment	400.00	0.00	400.00	0.00
	<b>Total Revenues</b>	<b>1,696,083.90</b>	<b>3,240,726.23</b>	<b>(1,544,642.33)</b>	<b>(47.66)</b>
<b>Cost of Sales</b>					
	<b>Total Cost of Sales</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
	<b>Gross Profit</b>	<b>1,696,083.90</b>	<b>3,240,726.23</b>	<b>(1,544,642.33)</b>	<b>(47.66)</b>
<b>Expenses</b>					
101 336 703.0	Payroll - Chief	58,949.60	98,515.39	(39,565.79)	(40.16)
101 336 703.0	Payroll - Career	620,183.85	1,065,611.33	(445,427.48)	(41.80)
101 336 704	Payroll - Oncall Part Paid	114,460.59	215,000.00	(100,539.41)	(46.76)
101 336 719.0	Payroll Taxes	59,866.75	107,339.19	(47,472.44)	(44.23)
101 336 719.0	Retirement	74,354.70	218,358.11	(144,003.41)	(65.95)
101 336 719.0	Fringe Benefits	209,787.93	447,820.00	(238,032.07)	(53.15)
101 336 721	Longevity Pay	15,800.00	16,800.00	(1,000.00)	(5.95)
101 336 723	Human Resources Managem	4,014.92	5,000.00	(985.08)	(19.70)
101 336 728	Office Supplies	2,152.94	3,999.96	(1,847.02)	(46.18)
101 336 741	Repairs & Maintenance	59,508.14	90,000.00	(30,491.86)	(33.88)
101 336 742	Apparatus Fuel	15,008.54	36,000.00	(20,991.46)	(58.31)
101 336 744	Uniforms	4,814.37	11,600.00	(6,785.63)	(58.50)
101 336 776	EMS Supplies	148,831.70	179,810.54	(30,978.84)	(17.23)
101 336 777	Building Maintenance	5,193.00	15,500.00	(10,307.00)	(66.50)
101 336 800	Maintenance Supplies	2,533.18	3,000.00	(466.82)	(15.56)
101 336 803	Trash Removal	954.31	1,700.00	(745.69)	(43.86)
101 336 806	Laundry & Repair	5,565.52	27,800.00	(22,234.48)	(79.98)
101 336 817	Professional Service	158,598.52	259,309.65	(100,711.13)	(38.84)
101 336 823	Departmental Programs	4,308.88	13,500.00	(9,191.12)	(68.08)
101 336 824	Training	19,702.88	47,500.00	(27,797.12)	(58.52)
101 336 831	Insurance	48,219.00	44,358.00	3,861.00	8.70
101 336 853	Communications	7,643.46	11,300.00	(3,656.54)	(32.36)
101 336 921	Utilites	15,672.06	30,000.00	(14,327.94)	(47.76)
101 336 940	Building Rent	25,000.00	25,000.00	0.00	0.00
101 336 957	Miscellaneous	181.98	0.00	181.98	0.00
101 901 977.0	New Equipment	68,702.31	21,554.02	47,148.29	218.74
101 901 977.0	New Equipment - Ambulanc	313,063.00	0.00	313,063.00	0.00
101 901 977.0	Debt Service	69,925.08	71,000.00	(1,074.92)	(1.51)
101 906 995	Interest Expense	83.61	0.00	83.61	0.00
	<b>Total Expenses</b>	<b>2,133,080.82</b>	<b>3,067,376.19</b>	<b>(934,295.37)</b>	<b>(30.46)</b>

See Accountant's Report

Grand Ledge Area Emergency Services  
 Year to Date Income Statement  
 Budget Variance Report  
 For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
	Net Income	\$ (436,996.92)	\$ 173,350.04	(610,346.96)	(352.09)

See Accountant's Report

## Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Jan 1, 2026 to Jan 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
1/5/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	171.20	171.20
1/5/26		101 336 817 101 000 003	Professional Service PNC Merchant Fees	75.83	75.83
1/5/26		101 336 817 101 000 003	Professional Service Pay Plus	13.90	13.90
1/6/26		101 336 817 101 000 003	Professional Service Paytrace LLC	21.60	21.60
1/9/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	    P/R Direct Deposit	350.00 31,635.89 1,150.00 60.65	33,196.54
1/9/26	27598	101 627 001 101 000 003	Richard T Hughes	315.00	315.00
1/9/26	27599	101 000 202 101 000 003	Invoice: 492964 AFLAC	230.00	230.00
1/9/26	27600	101 000 202 101 000 003	Invoice: ENC-IN-101172 Encompass EAP, LLC	2,127.15	2,127.15
1/9/26	27601	101 000 202 101 000 003	Invoice: 12/03-12/22/2025 Baryames Cleaners	130.00	130.00
1/9/26	27602	101 000 202 101 000 003	Invoice: 86039131 Bound Tree Medical, LLC	53.99	53.99
1/9/26	27603	101 000 202 101 000 003	Invoice: 01/01-01/31/2026 Comcast	14.79	14.79
1/9/26	27604	101 000 202 101 000 003	Invoice: 201276412401 Consumers Energy	2.67	2.67
1/9/26	27605	101 000 202 101 000 003	Invoice: Eng 611 pay052 The Dart Bank	5,827.09	5,827.09
1/9/26	27606	101 000 202 101 000 003	Invoice: Rent 25/26-07 City of Grand Ledge	2,083.33	2,083.33
1/9/26	27607	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 387508 Invoice: 387803 Invoice: 388257 Greenville Truck & Welding Supply	172.53 173.34 204.37	550.24
1/9/26	27608	101 000 202 101 000 003	Invoice: 109020-A Lansing Uniform Company	202.05	202.05

## Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Jan 1, 2026 to Jan 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
1/9/26	27609	101 000 202 101 000 003	Invoice: 491-467762 State of Michigan	1,154.36	1,154.36
1/9/26	27610	101 000 202 101 000 202 101 000 003	Invoice: T Driver 178 Invoice: 913832283 - 029 Michigan State Disbursement Unit	336.32 499.54	835.86
1/9/26	27611	101 000 202 101 000 003	Invoice: pantry 010926 Grand Ledge Firefighters Local #2627	60.00	60.00
1/9/26	27612	101 000 202 101 000 003	Invoice: 253500006930 Priority Health	17,002.54	17,002.54
1/9/26	27613	101 000 202 101 000 003	Invoice: 2025-2523 Riverside Accounting, Inc.	1,100.00	1,100.00
1/9/26	27614	101 000 202 101 000 003	Invoice: 01/2026 Standard Insurance Company	330.44	330.44
1/9/26	27615	101 000 202 101 000 003	Invoice: 232538 VC3, Inc.	262.27	262.27
1/9/26	27616	101 000 202 101 000 003	Invoice: 204960 Veridus	377.35	377.35
1/14/26		101 000 229 101 000 229 101 336 719.01 101 000 003	941 Taxes EFTPS	11,294.17 0.05	0.05 11,294.17
1/14/26		101 336 817 101 000 003	Professional Service Pay Plus	22.84	22.84
1/15/26		101 000 004 101 000 005	Dart Future Reserved Transfer	14,370.82	14,370.82
1/20/26		101 000 202 101 000 202 101 000 003	Invoice: swt121225 Invoice: swt 122625 State of Michigan	2,590.76 1,800.31	4,391.07
1/20/26		101 000 202 101 000 003	Invoice: 00174445-2 MERS	18,259.09	18,259.09
1/21/26		101 000 005 101 000 003	Dart Muni MM Transfer	200,000.00	200,000.00
1/23/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	P/R Direct Deposit	455.00 35,223.91 1,150.00 68.40	36,897.31
1/23/26	27621	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 12406/4 Invoice: 12412/4 Invoice: 12432/4 Grand Ledge ACE	30.37 15.99 8.59	54.95

**Grand Ledge Area Emergency Services  
Cash Disbursements Journal  
For the Period From Jan 1, 2026 to Jan 31, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Hardware		
1/23/26	27622	101 000 202 101 000 003	Invoice: 1002425261 Accident Fund Insurance Co of America	8,470.10	8,470.10
1/23/26	27623	101 000 202 101 000 003	Invoice: 02/2026 Ameritas Life Insurance Corp	414.40	414.40
1/23/26	27624	101 000 202 101 000 003	Invoice: 287294527880x0114 26 AT&T Mobility	752.18	752.18
1/23/26	27625	101 000 202 101 000 202 101 000 003	Invoice: 86046653 Invoice: 86055747 Bound Tree Medical, LLC	13.47 423.79	437.26
1/23/26	27626	101 000 202 101 000 003	Invoice: J Miller Fire Instru Clinton County Fire Chiefs Association	250.00	250.00
1/23/26	27627	101 000 202 101 000 003	Invoice: 838666 Fred Chapman	150.00	150.00
1/23/26	27628	101 000 202 101 000 003	Invoice: 01/21-02/20/2026 Comcast	298.00	298.00
1/23/26	27629	101 000 202 101 000 202 101 000 003	Invoice: 204835959754 Invoice: 204835959755 Consumers Energy	2,870.74 68.14	2,938.88
1/23/26	27630	101 000 202 101 000 003	Invoice: 32112 David Chapman Agency, Inc.	919.00	919.00
1/23/26	27631	101 000 202 101 000 003	Invoice: 2026 Dues Eaton County Fire Chiefs Association	150.00	150.00
1/23/26	27632	101 000 202 101 000 202 101 000 003	Invoice: RCV-33549 Invoice: CFSI-20153 Fleet Fueling of Michigan	2,496.26	0.48 2,495.78
1/23/26	27633	101 000 202 101 000 202 101 000 003	Invoice: 10/31-12/02/25 500A Invoice: 10/31-12/02/25 500 City of Grand Ledge	374.79 145.88	520.67
1/23/26	27634	101 000 202 101 000 003	Invoice: 29759071 Granger Container Service, Inc.	136.33	136.33
1/23/26	27635	101 000 202 101 000 202	Invoice: 109308-A Invoice: 109375-A	177.40 1,521.75	

### Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Jan 1, 2026 to Jan 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	Lansing Uniform Company		1,699.15
1/23/26	27636	101 000 202 101 000 003	Invoice: 18391 Medical Management Systems of MI	4,550.78	4,550.78
1/23/26	27637	101 000 202 101 000 003	Invoice: 1638 Mid Michigan Auto Works LLC	151.51	151.51
1/23/26	27638	101 000 202 101 000 202 101 000 003	Invoice: T Driver 179 Invoice: 913832283 - 030 Michigan State Disbursement Unit	336.32 499.54	835.86
1/23/26	27639	101 000 202 101 000 003	Invoice: pantry 012326 Grand Ledge Firefighters Local #2627	60.00	60.00
1/23/26	27640	101 000 202 101 000 202 101 000 003	Invoice: 163465 Invoice: 163375 Phoenix Safety Outfitters	448.11 675.00	1,123.11
1/23/26	27641	101 000 202 101 000 003	Invoice: 93574 Prein & Newhof	3,650.00	3,650.00
1/23/26	27642	101 000 202 101 000 003	Invoice: 12/01-12/31/2025 Receivables Management Partners LLC	535.29	535.29
1/23/26	27643	101 000 202 101 000 003	Invoice: 905949408 Stryker Flex Financial	129,810.54	129,810.54
1/23/26	27644	101 000 202 101 000 003	Invoice: 00085903-00 UM Health - Sparrow Occupational Health	1,360.00	1,360.00
1/28/26		101 000 229 101 000 003	941 Taxes EFTPS	13,274.83	13,274.83
1/30/26		101 336 817 101 000 003	Professional Service ACH Monthly Fee	40.00	40.00
1/30/26		101 336 817 101 000 003	Professional Service Acct Analysis Chg	79.43	79.43
1/30/26		101 000 231.01 101 336 719.03 101 000 003	Union Dues Withheld Fringe Benefits MERS HCSP	1,589.27 3,178.54	4,767.81
<b>Total</b>				<b>531,299.89</b>	<b>531,299.89</b>

**Grand Ledge Area Emergency Services  
Cash Disbursements Journal  
For the Period From Jan 1, 2026 to Jan 31, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
1/5/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	171.20	171.20
1/5/26		101 336 817 101 000 003	Professional Service PNC Merchant Fees	75.83	75.83
1/5/26		101 336 817 101 000 003	Professional Service Pay Plus	13.90	13.90
1/6/26		101 336 817 101 000 003	Professional Service Paytrace LLC	21.60	21.60
1/9/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	    P/R Direct Deposit	350.00 31,635.89 1,150.00 60.65	33,196.54
1/9/26	27598	101 627 001 101 000 003	Richard T Hughes	315.00	315.00
1/9/26	27599	101 000 202 101 000 003	Invoice: 492964 AFLAC	230.00	230.00
1/9/26	27600	101 000 202 101 000 003	Invoice: ENC-IN-101172 Encompass EAP, LLC	2,127.15	2,127.15
1/9/26	27601	101 000 202 101 000 003	Invoice: 12/03-12/22/2025 Baryames Cleaners	130.00	130.00
1/9/26	27602	101 000 202 101 000 003	Invoice: 86039131 Bound Tree Medical, LLC	53.99	53.99
1/9/26	27603	101 000 202 101 000 003	Invoice: 01/01-01/31/2026 Comcast	14.79	14.79
1/9/26	27604	101 000 202 101 000 003	Invoice: 201276412401 Consumers Energy	2.67	2.67
1/9/26	27605	101 000 202 101 000 003	Invoice: Eng 611 pay052 The Dart Bank	5,827.09	5,827.09
1/9/26	27606	101 000 202 101 000 003	Invoice: Rent 25/26-07 City of Grand Ledge	2,083.33	2,083.33
1/9/26	27607	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 387508 Invoice: 387803 Invoice: 388257 Greenville Truck & Welding Supply	172.53 173.34 204.37	550.24
1/9/26	27608	101 000 202 101 000 003	Invoice: 109020-A Lansing Uniform Company	202.05	202.05

**Grand Ledge Area Emergency Services  
Cash Disbursements Journal  
For the Period From Jan 1, 2026 to Jan 31, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
1/9/26	27609	101 000 202 101 000 003	Invoice: 491-467762 State of Michigan	1,154.36	1,154.36
1/9/26	27610	101 000 202 101 000 202 101 000 003	Invoice: T Driver 178 Invoice: 913832283 - 029 Michigan State Disbursement Unit	336.32 499.54	835.86
1/9/26	27611	101 000 202 101 000 003	Invoice: pantry 010926 Grand Ledge Firefighters Local #2627	60.00	60.00
1/9/26	27612	101 000 202 101 000 003	Invoice: 253500006930 Priority Health	17,002.54	17,002.54
1/9/26	27613	101 000 202 101 000 003	Invoice: 2025-2523 Riverside Accounting, Inc.	1,100.00	1,100.00
1/9/26	27614	101 000 202 101 000 003	Invoice: 01/2026 Standard Insurance Company	330.44	330.44
1/9/26	27615	101 000 202 101 000 003	Invoice: 232538 VC3, Inc.	262.27	262.27
1/9/26	27616	101 000 202 101 000 003	Invoice: 204980 Veridus	377.35	377.35
1/14/26		101 000 229 101 000 229 101 336 719.01 101 000 003	941 Taxes EFTPS	11,294.17 0.05	0.05 11,294.17
1/14/26		101 336 817 101 000 003	Professional Service Pay Plus	22.84	22.84
1/15/26		101 000 004 101 000 005	Dart Future Reserved Transfer	14,370.82	14,370.82
1/20/26		101 000 202 101 000 202 101 000 003	Invoice: swt121225 Invoice: swt 122625 State of Michigan	2,590.76 1,800.31	4,391.07
1/20/26		101 000 202 101 000 003	Invoice: 00174445-2 MERS	18,259.09	18,259.09
1/21/26		101 000 005 101 000 003	Dart Muni MM Transfer	200,000.00	200,000.00
1/23/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	P/R Direct Deposit	455.00 35,223.91 1,150.00 68.40	36,897.31
1/23/26	27621	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 12406/4 Invoice: 12412/4 Invoice: 12432/4 Grand Ledge ACE Hardware	30.37 15.99 8.59	54.95

**Grand Ledge Area Emergency Services**  
**Cash Disbursements Journal**  
**For the Period From Jan 1, 2026 to Jan 31, 2026**

Filter Criteria Includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Hardware		
1/23/26	27622	101 000 202 101 000 003	Invoice: 1002425261 Accident Fund Insurance Co of America	8,470.10	8,470.10
1/23/26	27623	101 000 202 101 000 003	Invoice: 02/2026 Ameritas Life Insurance Corp	414.40	414.40
1/23/26	27624	101 000 202  101 000 003	Invoice: 287294527880x0114 26 AT&T Mobility	752.18	752.18
1/23/26	27625	101 000 202 101 000 202 101 000 003	Invoice: 86046653 Invoice: 86055747 Bound Tree Medical, LLC	13.47 423.79	437.26
1/23/26	27626	101 000 202  101 000 003	Invoice: J Miller Fire Instru Clinton County Fire Chiefs Association	250.00	250.00
1/23/26	27627	101 000 202 101 000 003	Invoice: 838666 Fred Chapman	150.00	150.00
1/23/26	27628	101 000 202  101 000 003	Invoice: 01/21-02/20/2026 Comcast	298.00	298.00
1/23/26	27629	101 000 202  101 000 202 101 000 003	Invoice: 204835959754 Invoice: 204835959755 Consumers Energy	2,870.74 68.14	2,938.88
1/23/26	27630	101 000 202 101 000 003	Invoice: 32112 David Chapman Agency, Inc.	919.00	919.00
1/23/26	27631	101 000 202 101 000 003	Invoice: 2026 Dues Eaton County Fire Chiefs Association	150.00	150.00
1/23/26	27632	101 000 202 101 000 202 101 000 003	Invoice: RCV-33549 Invoice: CFSI-20153 Fleet Fueling of Michigan	2,496.26	0.48 2,495.78
1/23/26	27633	101 000 202  101 000 202 101 000 003	Invoice: 10/31-12/02/25 500A Invoice: 10/31-12/02/25 500 City of Grand Ledge	374.79 145.88	520.67
1/23/26	27634	101 000 202 101 000 003	Invoice: 29759071 Granger Container Service, Inc.	136.33	136.33
1/23/26	27635	101 000 202 101 000 202	Invoice: 109308-A Invoice: 109375-A	177.40 1,521.75	

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	Lansing Uniform Company		1,899.15
1/23/26	27636	101 000 202 101 000 003	Invoice: 18391 Medical Management Systems of MI	4,550.78	4,550.78
1/23/26	27637	101 000 202 101 000 003	Invoice: 1638 Mid Michigan Auto Works LLC	151.51	151.51
1/23/26	27638	101 000 202 101 000 202 101 000 003	Invoice: T Driver 179 Invoice: 913832283 - 030 Michigan State Disbursement Unit	336.32 499.54	835.86
1/23/26	27639	101 000 202 101 000 003	Invoice: pantry 012326 Grand Ledge Firefighters Local #2627	60.00	60.00
1/23/26	27640	101 000 202 101 000 202 101 000 003	Invoice: 163485 Invoice: 163375 Phoenix Safety Outfitters	448.11 675.00	1,123.11
1/23/26	27641	101 000 202 101 000 003	Invoice: 93574 Prein & Newhof	3,650.00	3,650.00
1/23/26	27642	101 000 202 101 000 003	Invoice: 12/01-12/31/2025 Receivables Management Partners LLC	535.29	535.29
1/23/26	27643	101 000 202 101 000 003	Invoice: 905949408 Stryker Flex Financial	129,810.54	129,810.54
1/23/26	27644	101 000 202 101 000 003	Invoice: 00085903-00 UM Health - Sparrow Occupational Health	1,360.00	1,360.00
1/28/26		101 000 229 101 000 003	941 Taxes EFTPS	13,274.83	13,274.83
1/30/26		101 336 817 101 000 003	Professional Service ACH Monthly Fee	40.00	40.00
1/30/26		101 336 817 101 000 003	Professional Service Acct Analysis Chg	79.43	79.43
1/30/26		101 000 231.01 101 336 719.03 101 000 003	Union Dues Withheld Fringe Benefits MERS HCSP	1,589.27 3,178.54	4,767.81
	<b>Total</b>			<b>531,299.89</b>	<b>531,299.89</b>

Don Willems, Chairman

Rick Lantz, Secretary