

Grand Ledge Area Emergency Services Authority

Regular Meeting Agenda

April 20, 2026

6:00 pm

Meeting will be at

500 N. Clinton St. Grand Ledge MI, 48837

Training Room, Grand Ledge Fire Department

- I. **Roll Call of Authority Board** – Chairperson Don Willems, Vice Chairperson Keith Mulder, Treasurer Janet Schultz, Secretary Rick Lantz, Trustee Robert Stahelin II
- II. **Pledge of Allegiance**
- III. **Audience Participation** – Any person (s) attending may comment on any subject. All presentations before the Authority Board shall be limited to five minutes per individual presentation.
- IV. **Approval of Consent Agenda** – The Authority Board approves items listed on the consent agenda by a single roll call vote without debate. If the Authority Board desires to debate any item listed on the consent agenda, it may remove the item and place it on the regular agenda for consideration in due order.
 - A. **Motion** – To approve the March 16, 2026, Regular Authority Board Meeting Minutes.
- V. **Approval of Regular agenda** – The Authority Board may remove any item or add any item to the regular agenda.
 - A. **Motion** – To approve the April 20, 2026, Regular Authority Board Meeting Agenda
- VI. **Committee and Board Reports** – Fire Authority Board members and staff may report on discussions and actions of committees and boards.
 - A. **Building Committee** – Veridus update – Katie Jacobs
 - B. **Finance Committee** –
 - C. **Truck/Equipment Replacement Committee** -
 - D. **Public Education Committee** –
 - E. **Personnel Committee** –

- VII. **Fire Chief/Staff Reports** – The Authority board may receive reports from the Chief, staff members, or contractors.
- A. Monthly Run Activity
 - 1. Heart Safe City
 - 2.
 - B. Vehicle Report
- VIII. **Old Business** – The Authority board discusses any business unfinished from a previous meeting
- IX. **New Business** – The Authority Board may bring up for discussion any business not previously debated and may act or not act on the item(s) indicated.
- A. Financial transactions and bills.
 - 1. March. 1, 2026 – March 31, 2026
- X. **Audience Participation** – any person (s) attending may comment on any subject. All presentations before the Authority board shall be limited to five minutes per individual presentation.
- XI. **Communications from Authority Board members.**
- XII. **Closed session** – the Open Meetings Act allows the Authority board to discuss certain subjects without the presence of the public. The Authority Board may request a staff member or any other person the Authority Board determines to be necessary to attend the closed session. Once the closed session has ended, the Authority Board will resume the regular meeting.
- XIII. **Adjournment** – when the Fire Authority Board has completed all items listed on the approved agenda, it may not take any further action until its next regular meeting or a special meeting. If the time is significantly late and items remain on the approved agenda, the presiding officer may ask for a motion to adjourn the meeting to another specific date, time, and place at which to resume and complete the approved agenda.

**GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY
MEETING**

MARCH 16, 2026

6:00 p.m.

AT 500 N. CLINTON STREET, GRAND LEDGE, MICHIGAN 48837

1. Roll Call: Present: Chairman Willems, Secretary Lantz, Treasurer Schultz, Vice Chairman Stahelin, Trustee Mulder, Chief Roman. Also, Present were Members of Glaesa, and the Township, and Mr. Gillespie.
2. Pledge of Allegiance was given.
3. Audience Participation. Mr. Keller was present to ask if the DDA would capture funds from the Bond proposal for the new fire stations. Chairman Willems and Mr. Mulder both said that it would not as did Mr. Weaver.
4. Approval of Consent Agenda: Motion was made to approve the Minutes of February 16, 2026 Meeting by Mr. Lantz and supported by Mr. Mulder. Motion Carried.
5. Approval of Regular Agenda. Motion was made by Mrs. Schultz and supported by Mr. Mulder to approve the Regular Agenda. Motion Carried.
6. Committee and Board Reports:
 - A. Building Committee: Mr. Gillespie presented the Board with Bond Proposal fact Sheets, Ballot language Breakdown Sheets and Facility Condition Assessment of the Current Fire Station. He also discussed the press releases and social media releases as well as releases for the following weeks.

He noted that we have 4300 households and noted that it may cost \$2,485.00 for mailings to all households. If the Board decides to send them out. He further discussed postcards to be mailed on the 26th or 27th of March when the AV ballots go out. Mr. Lantz asked if it made sense to send to the AV voters now and the others later? Mr. Gillespie said that it did. Mr. Lantz made a Motion to recommend splitting the mailings and send to the AV voters now and the rest of the likely voters later. Mr. Stahelin supported. Motion Carried..

Mr. Gillespie asked if the Board had decided on the northern location for the new station. He said it would be helpful to have it before the mailing of the AV ballots.

Mr. Lantz said he wishes to have the satellite station remain on the current site. He said he felt that the safety concerns could be dealt with, as did the Chief. He said he did not like having to back the equipment in to the bays. With the new station there would be fewer bays. The Chief said he liked the vantage point of being able to see right straight down Bridge Street.

Mr. Lantz asked if we knew whether or not we can build here. Chief said we have nothing yet from Williams on the matter. Mr. Lantz noted some disadvantages of building at the Industrial Park such as increased response times. Mr. Stahelin did not see how we could give a location to the voters at this time, he doesn't want to mislead voters, but does not feel that we can make a decision at this time. Mr. Mulder said some drawings with three bays at the industrial park had been discussed. There was discussion on keeping the building in the DDA. Mr. Stahelin asked who would own the building? He felt that the voters would want the Fire Authority to own the building. Mr. Mulder said the Department would own the building and lease the land. Mr. Lantz said there were some financial benefits to keeping it in the DDA. Mr. Stahelin questioned whether Bond Funds could be used for a building belonging to the City? Mr. Mulder said the Building would belong to the Fire Authority. He noted that the land has to belong to the City to have the DDA benefit from it.

Mr. Stahelin said he was not ready to decide at this time about the ownership of the building, he did not want to make an assumption at this time. He wanted to make the best business decision for GLAESA. Mr. Lantz said we could wait until we get information from Williams as to whether Or not we can build here safely. We must decide land and ownership. There was discussion at the last Meeting on demolition versus renovation. And a \$7000.00 cost to compare the two sites this one and the industrial park. The feasibility to build here was the question.

Chief let the Board know that survey results show 65% were in favor of new station on Hartel and renovation of the current site.

After all discussion Mrs. Schultz made a Motion to keep the location here on the North side. Motion carried with one no vote by Mr. Stahelin. Mr. Weaver questioned the land ownership.

7. Fire Chief / Staff Reports.

A. Monthly Run Activity: EMS total runs 169 Fire Runs Total 66.

1. Chief discussed the Second Street Fire and the need for smoke detectors and fire extinguishers.
2. Chief discussed making Grand Ledge a Heart Safe City. He noted that Laura of the Chamber of Commerce was assisting him.

8. Old Business:

A. No action.

9. New Business:

A. Financial Transactions for February 1, 2026 thru February 28, 2026 Motion to pay the bills as presented was made by Mr. Stahelin and supported by Mr. Lantz. Motion Carried.

B. Motion to authorize the Chief to remove Tom Campbell from all Dart Bank Accounts was made by Mrs. Schultz and supported by Mr. Mulder. Motion Carried.

C. Resolution 04-2026 a Resolution Authorizing the GLAESA Board to expend funds for the costs associated with the May 5, 2026 Special Election regarding the Fire Station Bond Project, was offered by Mr. Lantz and supported by Mr. Stahelin. Roll Call Vote: Aye: Mrs. Schultz, Mr. Stahelin, Mr. Mulder, Mr. Lantz and Mr. Willems. Nay: None. Resolution Adopted.

10. Audience Participation: Mr. Weaver said that Bond funds cannot be used for the leased site from the City. He said the last negotiation rights were given away by designating this site. We need a site plan and also the ladder truck cannot turn into this building.

11. Communications from the Board. Mr. Lantz noted that one of the operational millages is due and should be put on the August Ballot, for which the deadline is getting close. He also discussed combining the two operational millages. Chief wanted to inform the Board about the Open House that was held on the 14th of March. They had a good turnout about 200 people.

12. There was no Closed Session:

13. Meeting was adjourned at 7:29 p.m.

Minutes respectfully submitted by Jan Schultz.

APPROVED:

Mr. Don Willems, Chairman

Mr. Rick Lantz, Secretary



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Flynn, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report: March 2026

Monthly Statistics:

- Total Telephone Calls: **8,928**
 - Emergency Lines: **3,491**
 - Non-Emergency Lines: **5,437**
- Text-to-911 Sessions: **25**
- Total Incidents: **7,502**
 - EMS: **1,499**
 - Fire: **870**
 - Law Enforcement: **5,133**
- Addresses Issued: **8**
- Radio Support Tickets: **6**
- RAVE Mobile Safety:
 - Smart911 Safety Profile Activity: **87**
 - Smart911 Safety Profiles Created: **117**
 - RAVE Facility Profile Activity: **168**
 - RAVE Facility Profiles Created: **1**
 - RAVE Panic Button Activity: **12**

Training & Exercise:

- Deputy Director D'Huyvetter, Supervisor Jones, Telecommunicator Bialkowski, Telecommunicator Bennett, Telecommunicator Lane-Powers, Telecommunicator Erk, & Telecommunicator Ferry attended Michigan's 2026 Interoperable Communications Conference.
- Deputy Director D'Huyvetter & Supervisor Neirink attended the Central Square Engage Conference.
- Telecommunicator Cavender attended *911 Homicide- Is the Caller the Killer?*

Facility Projects:

- Office Furniture Replacement
 - Executive Assistant Office
 - Clerk/Receptionist Office

Technology & Radios:

- Current Projects in Progress
 - ASAP to PSAP
 - Eaton911 Connect App
 - Radio Encryption
 - Radio Preventive Maintenance
 - Unify CAD-to-CAD
 - IAMResponding
 - PowerDMS Vitals

Communications Unit Support:

- **Events/Exercises**
 - 2026 Grand Ledge St. Patrick's Day Parade
- **Incident Radio Communication Plans Created**
 - 2026 Grand Ledge St. Patrick's Day Parade

Operations:

- The monthly Outdoor Warning Siren test scheduled for March 7th was canceled due to severe weather the previous day.
- There are currently three (3) applicants on the hiring waitlist.
- Director Flynn attended the Eaton County Chiefs of Police Meeting.
- Eaton County Central Dispatch & Eaton County Emergency Management participated in the Annual Voluntary Statewide Tornado Drill on Wednesday, March 18th, at 1:00 PM. This included activating our outdoor warning sirens for all communities, sending a RAVE Alert (text, phone, and email) to the public data list and opt-in recipients, and issuing a LIVE Wireless Emergency Alert (WEA) test across Eaton, Ingham, Calhoun, and Clinton Counties.

Operational Staffing Report:

- **Public Safety Telecommunicators**
 - Fully Trained: 15
 - In Training: 1
 - Vacant: 0
- **Supervisors**
 - Fully Trained: 6
 - In Training: 0
 - Vacant: 0

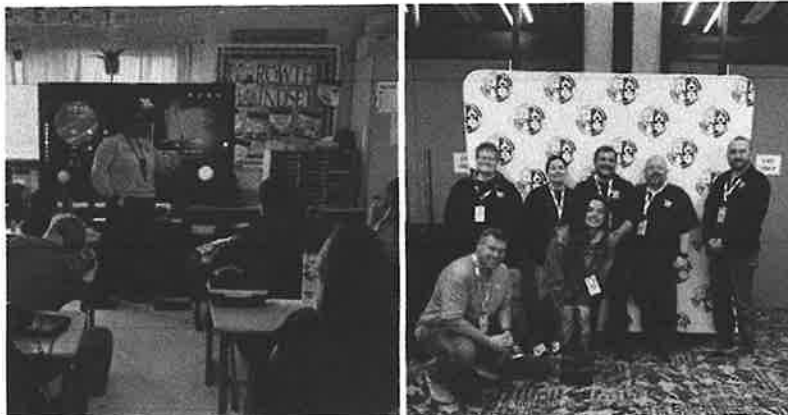
Outreach & Public Relations Events:

- Director Flynn read to the students at Charlotte Upper Elementary School in celebration of Reading Month.
- Supervisor Howland attended the Eaton RESA Spring Advisory Meeting at Lansing Community College West Campus.
- Supervisor Howland participated in the Eaton RESA Law Enforcement Mock Interviews.
- Deputy Director D'Huyvetter served on a panel titled *"We Don't Do Big Very Often... So We Don't Do Big Very Well"* at the 2026 Michigan Interoperable Communications Conference.

Yours Truly,



Kelley Flynn
Director



Eaton County Central Dispatch

Total Calls For Service

March 2026				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,499	20.0%	4,456	21.0%
Fire	870	11.6%	2,588	12.2%
Police	5,133	68.4%	14,194	66.8%
Total Calls	7,502	100.0%	21,238	100.0%

Eaton County Central Dispatch

EMS Calls For Service

March 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	66	4.4%	200	4.5%
Delta Twp. EMS	512	34.2%	1,525	34.2%
Eaton Area EMS	614	41.0%	1,737	39.0%
Grand Ledge EMS	166	11.1%	497	11.2%
Vermontville EMS	14	0.9%	57	1.3%
Windsor Twp. EMS	76	5.1%	285	6.4%
Outside Agencies* <i>DLHE (1), LIFE(0), LTEM(8), NEMS(15), PRTE(27), LAEM(0)</i>	51	3.4%	155	3.5%
Total EMS Calls	1,499	100.0%	4,456	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Fire Calls For Service

March 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	27	3.1%	75	2.9%
Benton Twp Fire	30	3.4%	73	2.8%
Charlotte Fire	201	23.1%	554	21.4%
Delta Fire	241	27.7%	799	30.9%
Eaton Rapids City	63	7.2%	185	7.1%
Eaton Rapids Twp.	60	6.9%	183	7.1%
Grand Ledge Fire	58	6.7%	205	7.9%
Hamlin Twp Fire	23	2.6%	58	2.2%
Olivet Fire	27	3.1%	78	3.0%
Roxand Twp. Fire	19	2.2%	37	1.4%
Sunfield Fire	47	5.4%	132	5.1%
Vermontville Fire	10	1.1%	32	1.2%
Windsor Fire	53	6.1%	151	5.8%
Outside Agencies*	11	1.3%	26	1.0%
<i>LTFD(10), LAFD(1), DLHF(0),NASH(0)</i>				
Total Fire Calls	870	100.0%	2,588	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Police Calls For Service

March 2026				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	30	0.6%	71	0.5%
Charlotte Police	558	10.9%	1,617	11.4%
Eaton County Sheriff	2,099	40.9%	5,758	40.6%
<i>Delta</i>	1,717	33.5%	4,943	34.8%
<i>Out County</i>	382	7.4%	815	5.7%
<i>Animal Control</i>	24	0.5%	70	0.5%
Eaton Rapids Police	282	5.5%	735	5.2%
Grand Ledge Police	493	9.6%	1,375	9.7%
Michigan State Police	1,427	27.8%	4,089	28.8%
Olivet Police	50	1.0%	148	1.0%
Potterville Police	124	2.4%	270	1.9%
Outside Agencies* <i>DNR(27), ME(19)</i>	46	0.9%	131	0.9%
Total Police Calls	5,133	100.0%	14,194	100.0%

Eaton County 911 Phone Calls Received in 2026			
Month	911	Non-emergency	Total Calls
January	3,632	5,181	8,813
February	3,091	4,897	7,988
March	3,491	5,437	8,928
April			-
May			-
June			-
July			-
August			-
September			-
October			-
November			-
December			-
TOTAL	10,214	15,515	25,729

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
March 9, 2026	2026-12	2677 E GRAND LEDGE HWY	GRAND LEDGE	48837	NEW BUILD
March 10, 2026	2026-13	200 N CANFIELD RD	EATON RAPIDS	48827	EXISTING BARNS
March 13, 2026	2026-14	11849 HIGHLAND CT	DIMONDALE	48821	NEW BUILD
March 20, 2026	2026-15	11219 WINDSWEPT DR	GRAND LEDGE	48837	NEW BUILD
March 24, 2026	2026-16	8975 W FIVE POINT HWY	BELLEVUE	49021	CELLULAR TOWER SITE
March 26, 2026	2026-17	4335 E GRESHAM HWY	POTTERVILLE	48876	NEW BUILD
March 26, 2026	2026-18	7471 CURTIS RD	NASHVILLE	49073	AG EXEMPT
March 31, 2026	2026-19	5150 W SAGINAW HWY	LANSING	48917	COMMERCIAL

◆ RIVERSIDE ◆ ◆ ACCOUNTING, INC. ◆

321 N. BRIDGE STREET • GRAND LEDGE, MI 48837 • VOICE (517) 364-1040 • FAX (517) 627-6863

GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY

Board of Directors

500 N Clinton Street
Grand Ledge, MI 48837

ACCOUNTANT'S COMPILATION REPORT

We are providing the accompanying Balance Sheet for the **GRAND LEDGE AREA EMERGENCY SERVICES AUTHORITY** as of March 31, 2026, as well as the related Statement of Revenues and Expenditures for the period then ended.

These statements are limited to presenting, in the form of financial statements, information that is the representation of management. We are not qualified to audit or review the accompanying financial statements and accordingly do not express any opinion or any other form of assurance on them.

Management has elected to omit substantially all the disclosures, and the statement of cash flows required by U.S. generally accepted accounting principles. If the omitted disclosures and statement of cash flows were included in the financial statements, they might influence the user's conclusions about the Organization's financial position, and the results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.



Riverside Accounting, Inc.
April 14, 2026

Grand Ledge Area Emergency Services
Balance Sheet
March 31, 2026

ASSETS	This Year	Last Year
Current Assets		
Dart Checking	\$ 371,216.52	\$ 98,844.56
Dart Future Reserved	668,865.60	495,832.82
Dart Muni MM	2,144,183.68	2,497,520.47
Prepaid Expenses	69,418.98	19,371.44
Accounts Receivable	117,756.85	125,101.19
Allowance for Doubtful Account	(31,740.00)	(31,740.00)
Accounts Receivable - Other	348.00	150.00
	3,340,049.63	3,205,080.48
Property and Equipment		
	0.00	0.00
Other Assets		
	0.00	0.00
Total Assets	\$ 3,340,049.63	\$ 3,205,080.48

LIABILITIES AND CAPITAL

Current Liabilities		
Accounts Payable	\$ 73,186.85	\$ 66,628.81
Union Dues Withheld	2,085.75	0.00
Accrued Sick & Vacation	0.00	0.33
Deferred Revenue	1,671,610.46	1,664,784.59
	1,746,883.06	1,731,413.73
Long-Term Liabilities		
	0.00	0.00
Total Liabilities	1,746,883.06	1,731,413.73
Capital		
Reserved for Future Equipment	365,799.84	365,799.84
Fund Balance	1,329,432.41	987,892.37
Net Income	(102,065.68)	119,974.54
	1,593,166.57	1,473,666.75
Total Liabilities & Capital	\$ 3,340,049.63	\$ 3,205,080.48

Grand Ledge Area Emergency Services
Income Statement
Compared with Budget
For the Nine Months Ending March 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
Revenues					
101 402 001	GL Millage	\$ 103,153.78	\$ 79,322.60	\$ 779,133.45	\$ 713,903.42
101 402 002	Oneida Millage	82,580.72	52,701.03	508,542.72	474,309.29
101 402 003	City DDA Capture	0.00	(21,502.50)	(129,015.00)	(193,522.50)
101 402 004	GL Millage 2.0	0.00	53,296.48	319,778.40	479,668.31
101 402 005	Oneida Millage 2.0	0.00	35,409.57	212,457.42	318,686.17
101 450 001	Training Income	0.00	0.00	450.00	0.00
101 539 001	State Grants	4,849.15	0.00	4,849.15	0.00
101 580 001	EMS Service Agreement Fee	0.00	0.00	4,000.00	4,000.00
101 627 001	Service Runs Billings	136,756.00	68,750.00	1,202,910.60	618,750.00
101 627 002	Service Runs Contract W/O	(57,541.61)	0.00	(469,099.98)	0.00
101 627 003	Service Runs Bad Debt W/O	(1,528.09)	0.00	(65,888.93)	0.00
101 664 001	Interest/Dividend Income	2,767.27	1,750.00	20,826.78	15,750.00
101 671 001	Miscellaneous Revenue	5.00	0.00	340.00	0.00
101 673 001	Sale of Equipment	0.00	0.00	400.00	0.00
	Total Revenues	<u>271,042.22</u>	<u>269,727.18</u>	<u>2,389,684.61</u>	<u>2,431,544.69</u>
Cost of Sales					
	Total Cost of Sales	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	Gross Profit	<u>271,042.22</u>	<u>269,727.18</u>	<u>2,389,684.61</u>	<u>2,431,544.69</u>
Expenses					
101 336 703.01	Payroll - Chief	7,606.40	8,209.62	70,359.20	73,886.53
101 336 703.02	Payroll - Career	118,241.63	88,800.94	778,222.96	799,208.51
101 336 704	Payroll - Oncall Part Paid	16,275.83	17,916.67	138,503.77	161,249.99
101 336 719.01	Payroll Taxes	10,697.16	8,944.93	74,435.56	80,504.40
101 336 719.02	Retirement	19,057.69	18,196.51	115,496.22	163,768.58
101 336 719.03	Fringe Benefits	23,680.81	37,318.33	241,984.40	335,865.01
101 336 721	Longevity Pay	0.00	0.00	15,800.00	16,800.00
101 336 723	Human Resources Managem	39.65	416.67	4,095.07	3,749.99
101 336 728	Office Supplies	627.02	333.33	3,587.06	2,999.97
101 336 741	Repairs & Maintenance	2,509.33	7,500.00	71,581.71	67,500.00
101 336 742	Apparatus Fuel	2,948.83	3,000.00	22,327.36	27,000.00
101 336 744	Uniforms	0.00	1,041.67	6,968.37	8,474.99
101 336 776	EMS Supplies	5,416.85	14,984.21	170,149.20	134,857.91
101 336 777	Building Maintenance	0.00	1,291.67	6,349.83	11,624.99
101 336 800	Maintenance Supplies	291.63	250.00	3,160.15	2,250.00
101 336 803	Trash Removal	139.06	141.67	1,229.70	1,274.99
101 336 806	Laundry & Repair	515.40	2,316.67	8,270.62	20,849.99
101 336 817	Professional Service	11,289.88	21,609.14	197,664.41	194,482.23
101 336 823	Departmental Programs	350.11	1,125.00	6,112.49	10,125.00
101 336 824	Training	(973.36)	3,958.33	20,156.71	35,625.01
101 336 831	Insurance	0.00	3,696.50	48,219.00	33,268.50
101 336 853	Communications	1,116.91	941.67	9,877.16	8,474.99
101 336 921	Utilites	3,220.71	2,500.00	23,974.66	22,500.00
101 336 940	Building Rent	2,083.33	2,083.33	18,749.97	18,750.01
101 336 957	Miscellaneous	0.00	0.00	181.98	0.00
101 901 977.01	New Equipment	0.00	1,796.17	68,702.31	16,165.51
101 901 977.03	New Equipment - Ambulanc	0.00	0.00	313,063.00	0.00
101 901 977.04	Debt Service	5,827.09	5,916.67	52,443.81	53,249.99
101 906 995	Interest Expense	0.00	0.00	83.61	0.00

See Accountant's Report

Grand Ledge Area Emergency Services
 Income Statement
 Compared with Budget
 For the Nine Months Ending March 31, 2026

ID	Description	Current Actual	Current Budget	YTD Actual	YTD Budget
	Total Expenses	<u>230,961.96</u>	<u>254,289.70</u>	<u>2,491,750.29</u>	<u>2,304,507.09</u>
	Net Income	<u>\$ 40,080.26</u>	<u>\$ 15,437.48</u>	<u>\$ (102,065.68)</u>	<u>\$ 127,037.60</u>

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
Revenues					
101 402 001	GL Millage	\$ 1,088,594.79	\$ 951,871.22	136,723.57	14.36
101 402 002	Oneida Millage	756,284.88	632,412.38	123,872.50	19.59
101 402 003	City DDA Capture	(129,015.00)	(258,030.00)	129,015.00	(50.00)
101 402 004	GL Millage 2.0	319,778.40	639,557.75	(319,779.35)	(50.00)
101 402 005	Oneida Millage 2.0	212,457.42	424,914.88	(212,457.46)	(50.00)
101 450 001	Training Income	450.00	0.00	450.00	0.00
101 539 001	State Grants	4,849.15	0.00	4,849.15	0.00
101 580 001	EMS Service Agreement Fee	4,000.00	4,000.00	0.00	0.00
101 627 001	Service Runs Billings	1,202,402.96	825,000.00	377,402.96	45.75
101 627 002	Service Runs Contract W/O	(469,099.98)	0.00	(469,099.98)	0.00
101 627 003	Service Runs Bad Debt W/O	(65,888.93)	0.00	(65,888.93)	0.00
101 664 001	Interest/Dividend Income	20,826.78	21,000.00	(173.22)	(0.82)
101 671 001	Miscellaneous Revenue	340.00	0.00	340.00	0.00
101 673 001	Sale of Equipment	400.00	0.00	400.00	0.00
	Total Revenues	2,946,380.47	3,240,726.23	(294,345.76)	(9.08)
Cost of Sales					
	Total Cost of Sales	0.00	0.00	0.00	0.00
	Gross Profit	2,946,380.47	3,240,726.23	(294,345.76)	(9.08)
Expenses					
101 336 703.0	Payroll - Chief	77,965.60	98,515.39	(20,549.79)	(20.86)
101 336 703.0	Payroll - Career	849,931.14	1,065,611.33	(215,680.19)	(20.24)
101 336 704	Payroll - Oncall Part Paid	153,987.47	215,000.00	(61,012.53)	(28.38)
101 336 719.0	Payroll Taxes	81,583.72	107,339.19	(25,755.47)	(23.99)
101 336 719.0	Retirement	127,089.94	218,358.11	(91,268.17)	(41.80)
101 336 719.0	Fringe Benefits	272,575.42	447,820.00	(175,244.58)	(39.13)
101 336 721	Longevity Pay	15,800.00	16,800.00	(1,000.00)	(5.95)
101 336 723	Human Resources Managem	4,095.07	5,000.00	(904.93)	(18.10)
101 336 728	Office Supplies	4,178.99	3,999.96	179.03	4.48
101 336 741	Repairs & Maintenance	75,064.75	90,000.00	(14,935.25)	(16.59)
101 336 742	Apparatus Fuel	22,327.36	36,000.00	(13,672.64)	(37.98)
101 336 744	Uniforms	6,958.37	11,600.00	(4,641.63)	(40.01)
101 336 776	EMS Supplies	170,652.83	179,810.54	(9,157.71)	(5.09)
101 336 777	Building Maintenance	6,349.83	15,500.00	(9,150.17)	(59.03)
101 336 800	Maintenance Supplies	3,428.85	3,000.00	428.85	14.30
101 336 803	Trash Removal	1,369.79	1,700.00	(330.21)	(19.42)
101 336 806	Laundry & Repair	9,470.62	27,800.00	(18,329.38)	(65.93)
101 336 817	Professional Service	198,084.70	259,309.65	(61,224.95)	(23.61)
101 336 823	Departmental Programs	6,584.46	13,500.00	(6,915.54)	(51.23)
101 336 824	Training	20,646.29	47,500.00	(26,853.71)	(56.53)
101 336 831	Insurance	48,219.00	44,358.00	3,861.00	8.70
101 336 853	Communications	9,943.77	11,300.00	(1,356.23)	(12.00)
101 336 921	Utilites	25,994.00	30,000.00	(4,006.00)	(13.35)
101 336 940	Building Rent	25,000.00	25,000.00	0.00	0.00
101 336 957	Miscellaneous	181.98	0.00	181.98	0.00
101 901 977.0	New Equipment	68,702.31	21,554.02	47,148.29	218.74
101 901 977.0	New Equipment - Ambulanc	313,063.00	0.00	313,063.00	0.00
101 901 977.0	Debt Service	69,925.08	71,000.00	(1,074.92)	(1.51)
101 906 995	Interest Expense	83.61	0.00	83.61	0.00

See Accountant's Report

Grand Ledge Area Emergency Services
Year to Date Income Statement
Budget Variance Report
For the Twelve Months Ending June 30, 2026

Account ID	Description	Current Year Actual	Current Year Budget	Variance	Variance Percent
	Total Expenses	<u>2,669,257.95</u>	<u>3,067,376.19</u>	<u>(398,118.24)</u>	(12.98)
	Net Income	<u>\$ 277,122.52</u>	<u>\$ 173,350.04</u>	<u>103,772.48</u>	59.86

See Accountant's Report

Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Mar 1, 2026 to Mar 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
3/3/26		101 336 817 101 000 003	Professional Service PNC Merchant Fees	112.01	112.01
3/3/26		101 336 817 101 000 003	Professional Service Paytrace LLC	22.14	22.14
3/4/26		101 627 001 101 000 003	Service Runs Billings chargeback	159.22	159.22
3/5/26		101 336 817 101 000 003	Professional Service Pay Plus	9.74	9.74
3/6/26		101 000 231.01 101 000 202 101 000 202 101 000 202 101 000 003	 P/R Direct Deposit	385.00 31,834.11 400.00 68.40	32,687.51
3/6/26	27696	101 627 001 101 627 001 101 000 003	T#10100 05/19/2024 T#10094 05/04/2024 Sandra L Wesley	108.41 108.41	216.82
3/6/26	27697	101 627 001 101 000 003	T#10073 05/13/2024 Jacob E Cook	130.85	130.85
3/6/26	27698	101 627 001 101 000 003	T#9897 03/29/2024 John S Hall	893.50	893.50
3/6/26	27699	101 627 001 101 000 003	T#10125 05/21/24 Sandra L Wesley	122.62	122.62
3/6/26	27700	101 000 202 101 000 202 101 000 003	Invoice: 12713/4 Invoice: 12728/4 Grand Ledge ACE Hardware	28.99 51.57	80.56
3/6/26	27701	101 000 202 101 000 003	Invoice: 287294527880x0214 26 AT&T Mobility	752.18	752.18
3/6/26	27702	101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 85901570 Invoice: 86037366 Invoice: 86089890 Invoice: 86089891 Invoice: 86092053 Invoice: 86094656 Invoice: 86096578 Invoice: 86096579 Invoice: 86101202 Invoice: 86103062 Invoice: 26104733 Invoice: 86113099 Bound Tree Medical, LLC	246.32 1,218.35 105.57 120.57 1,123.49 513.37 237.20 289.78 126.90 303.68 24.98 72.87	4,383.08
3/6/26	27702a	101 000 003	VOID		
3/6/26	27703	101 000 202 101 000 003	Invoice: 10008752 Boynton Fire Safety Service	160.00	160.00
3/6/26	27704	101 000 202 101 000 003	Invoice: 13075900 Chrouch Communications, Inc	205.00	205.00

Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Mar 1, 2026 to Mar 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Communications, Inc.		
3/6/26	27705	101 000 202 101 000 003	Invoice: 360716 CobraHelp	40.50	40.50
3/6/26	27706	101 000 202 101 000 202 101 000 003	Invoice: 02/21-03/20/2026 Invoice: 03/01-03/31/2026 Comcast	298.00 14.79	312.79
3/6/26	27707	101 000 202 101 000 003	Invoice: Eng 611 pay054 The Dart Bank	5,827.09	5,827.09
3/6/26	27708	101 000 202 101 000 003	Invoice: 0006869076 Delta Dental	1,404.94	1,404.94
3/6/26	27709	101 000 202 101 000 003	Invoice: Rent 25/26-09 City of Grand Ledge	2,083.33	2,083.33
3/6/26	27710	101 000 202 101 000 003	Invoice: 392591 Greenville Truck & Welding Supply	115.08	115.08
3/6/26	27711	101 000 202 101 000 003	Invoice: 61105103 Ingstrup Garage Door & Construction	479.00	479.00
3/6/26	27712	101 000 202 101 000 003	Invoice: 109725-A Lansing Uniform Company	769.65	769.65
3/6/26	27713	101 000 202 101 000 003	Invoice: 18442 Medical Management Systems of MI	3,948.75	3,948.75
3/6/26	27714	101 000 202 101 000 003	Invoice: 2440780 MES Service Company LLC	369.50	369.50
3/6/26	27715	101 000 202 101 000 202 101 000 003	Invoice: 913832283 - 033 Invoice: 914190811-03 Michigan State Disbursement Unit	499.54 378.16	877.70
3/6/26	27716	101 000 202 101 000 003	Invoice: pantry 030626 Grand Ledge Firefighters Local #2627	50.00	50.00
3/6/26	27717	101 000 202 101 000 003	Invoice: 164463 Phoenix Safety Outfitters	496.96	496.96
3/6/26	27718	101 000 202 101 000 003	Invoice: 260460006683 Priority Health	13,876.46	13,876.46
3/6/26	27719	101 000 202	Invoice: 2026-0800	1,150.00	

Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Mar 1, 2026 to Mar 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 003	Riverside Accounting, Inc.		1,150.00
3/6/26	27720	101 000 202 101 000 003	Invoice: 9211612343 Stryker Sales LLC	4,122.00	4,122.00
3/6/26	27721	101 000 202 101 000 202 101 000 003	Invoice: 238922 Invoice: 239270 VC3, Inc.	546.00 278.20	824.20
3/11/26		101 000 229 101 000 003	941 Taxes EFTPS	10,697.98	10,697.98
3/12/26		101 336 817 101 000 003	Professional Service Merchant Bankcard Fees	171.20	171.20
3/12/26		101 336 817 101 000 003	Professional Service Pay Plus	3.57	3.57
3/13/26		101 000 004 101 000 005	Dart Future Reserved Transfer	14,370.82	14,370.82
3/17/26		101 000 005 101 000 003	Dart Muni MM Transfer	400,000.00	400,000.00
3/17/26		101 336 817 101 000 003	Professional Service Pay Plus	2.12	2.12
3/19/26		101 336 817 101 000 003	Professional Service Pay Plus	2.72	2.72
3/20/26		101 000 202 101 000 003	Invoice: 03/20/2026 P/R Direct Deposit	33,011.10	33,011.10
3/20/26		101 000 202 101 000 202 101 000 003	Invoice: swt 020626 Invoice: swt 022026 State of Michigan	3,429.77 2,070.38	5,500.15
3/20/26		101 000 202 101 000 003	Invoice: 02/2026 MERS	24,088.02	24,088.02
3/20/26		101 336 817 101 000 003	Professional Service Pay Plus	34.04	34.04
3/20/26	27732	101 336 719.03 101 000 003	CobraHelp refund Matthew Joy	686.33	686.33
3/20/26	27733	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 12787/4 Invoice: 12803/4 Invoice: 12801/4 Grand Ledge ACE Hardware	2.28 17.97 9.99	30.24
3/20/26	27734	101 000 202 101 000 003	Invoice: 1002425263 Accident Fund Insurance Co of America	8,470.10	8,470.10
3/20/26	27735	101 000 202 101 000 003	Invoice: 128753 AFLAC	230.00	230.00
3/20/26	27736	101 000 202 101 000 003	Invoice: 04/2026 Ameritas Life Insurance Corp	414.40	414.40

**Grand Ledge Area Emergency Services
Cash Disbursements Journal
For the Period From Mar 1, 2026 to Mar 31, 2026**

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
			Insurance Corp		
3/20/26	27737	101 000 202 101 000 003	Invoice: 3095142 Applied Innovation	237.98	237.98
3/20/26	27738	101 000 202 101 000 003	Invoice: 02/2026 Baryames Cleaners	166.20	166.20
3/20/26	27739	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 86116463 Invoice: 86119896 Invoice: 86125332 Bound Tree Medical, LLC	801.23 71.18 758.95	1,631.36
3/20/26	27740	101 000 202 101 000 003	Invoice: 03/21-04/20/2026 Comcast	313.00	313.00
3/20/26	27741	101 000 202 101 000 202 101 000 202 101 000 003	Invoice: 206170730493 Invoice: 201543420707 Invoice: 201543420706 Consumers Energy	2.71 83.80 2,524.48	2,610.99
3/20/26	27742	101 000 202 101 000 003	Invoice: 02/05-03/04/2026 Elan Financial Services	3,426.14	3,426.14
3/20/26	27743	101 000 202 101 000 003	Invoice: 371518 Fire.Com	184.14	184.14
3/20/26	27744	101 000 202 101 000 202 101 000 003	Invoice: RCV-34947 Invoice: CFSI-20616 Fleet Fueling of Michigan	2,027.97	2,025.13
3/20/26	27745	101 000 202 101 000 202 101 000 003	Invoice: 01/02-02/02/26 500A Invoice: 01/02-02/02/26 500 City of Grand Ledge	883.75 147.61	1,031.36
3/20/26	27746	101 000 202 101 000 003	Invoice: 30119922 Granger Container Service, Inc.	139.06	139.06
3/20/26	27747	101 000 202 101 000 003	Invoice: 392972 Greenville Truck & Welding Supply	185.41	185.41
3/20/26	27748	101 000 202 101 000 003	Invoice: W00410 MacQueen	1,676.70	1,676.70
3/20/26	27749	101 000 202 101 000 003	Invoice: 00093471 State of Michigan	25.00	25.00
3/20/26	27750	101 000 202 101 000 003	Invoice: 1988 Mid Michigan Auto Works LLC	98.36	98.36
3/20/26	27751	101 000 202	Invoice: 913832283 - 234	499.54	

Grand Ledge Area Emergency Services Cash Disbursements Journal For the Period From Mar 1, 2026 to Mar 31, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		101 000 202	034 Invoice: 914190811-04	378.16	
		101 000 003	Michigan State Disbursement Unit		877.70
3/20/26	27752	101 000 202	Invoice: pantry 032026	50.00	
		101 000 003	Grand Ledge Firefighters Local #2627		50.00
3/20/26	27753	101 000 202	Invoice: 248947	407.01	
		101 000 003	Paper Image		407.01
3/20/26	27754	101 000 202	Invoice: 164277	923.36	
		101 000 202	Invoice: 164276	464.18	
		101 000 202	Invoice: 164780	300.00	
		101 000 003	Phoenix Safety Outfitters		1,687.54
3/20/26	27755	101 000 202	Invoice: SVA0044048	6,290.52	
		101 000 003	The SHYFT Croup		6,290.52
3/20/26	27756	101 000 202	Invoice: 9211625288	619.42	
		101 000 202	Invoice: 9211640726	644.40	
		101 000 202	Invoice: 9211658907	203.84	
		101 000 202	Invoice: 9211658906	115.56	
		101 000 003	Stryker Sales LLC		1,583.22
3/20/26	27757	101 000 202	Invoice: 239597	1,200.00	
		101 000 003	VC3, Inc.		1,200.00
3/25/26		101 000 229		23,050.92	
		101 000 229		0.14	
		101 336 719.01			0.14
		101 000 003	941 Taxes EFTPS		23,050.92
3/31/26		101 000 005	Dart Muni MM	306,714.57	
		101 000 003	Transfer		306,714.57
3/31/26		101 336 817	Professional Service	40.00	
		101 000 003	Dart Bank		40.00
3/31/26		101 336 817	Professional Service	35.09	
		101 000 003	Dart Bank		35.09
Total				930,086.35	930,086.35

FINANCIAL ANALYSIS
 FINANCIAL TRANSACTIONS

CODE	FINANCIAL CATEGORY	---RECEIPTS---			---CHARGES---			YEAR TO DATE (\$)
		THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% MONTH	THIS MONTH (\$)	MONTHLY AVERAGE (\$)	% MONTH	
A	PRIVATE PAY	0.00	0.00	0%	0.00	160.33	0%	0.00
01	MEDICAID-MICHIGAN	1,114.49	883.77	1%	998.40	1,370.80	1%	3,149.60
02	MEDICARE-MICHIGAN	13,393.22	8,973.70	12%	20,651.60	16,575.43	13%	67,672.20
03	FEP	615.70	102.62	0%	1,010.00	168.33	0%	1,010.00
04	BCBSM	2,719.79	8,827.97	12%	8,310.00	10,207.80	8%	25,678.00
07	MCARE	0.00	1,853.80	3%	0.00	2,179.30	2%	1,078.80
11	BCN	3,966.10	6,350.66	9%	7,620.40	10,123.33	8%	27,230.00
12	CHAMPUS/TRICARE	0.00	299.32	0%	0.00	849.07	1%	904.40
13	CIGNA/CONNECTICUT GENER	1,975.62	329.27	0%	0.00	386.67	0%	2,320.00
14	AETNA LIFE & CASUALTY	0.00	173.67	0%	0.00	173.67	0%	0.00
59	UNITED HEALTH CARE	980.07	1,021.50	1%	4,378.00	2,000.00	2%	8,754.00
99	GOLDEN RULE INSURANCE C	0.00	21.49	0%	0.00	0.00	0%	0.00
09A	PHP	200.00	1,207.66	2%	0.00	1,078.00	1%	0.00
MCD	MEDICAL ASSISTANCE	1,635.85	928.56	1%	3,016.80	2,063.73	2%	6,168.00
1493	HOSPICE	0.00	0.00	0%	0.00	188.60	0%	1,131.60
3002	VETERANS ADMINISTRATION	2,019.60	1,106.20	2%	4,310.60	1,086.30	1%	6,517.80
3936	ALLIED BENEFITS	0.00	218.17	0%	1,042.00	173.67	0%	1,042.00
5001	PRIORITY HEALTH	1,949.14	1,175.65	2%	1,042.00	986.33	1%	3,454.00
5092	MCLAREN HEALTH PLAN	0.00	176.33	0%	1,090.00	181.67	0%	1,090.00
5166	UMR	740.14	123.36	0%	0.00	0.00	0%	0.00
5988	HAP PREFERRED PPO	0.00	0.00	0%	0.00	168.00	0%	1,008.00
A002	ALLSTATE	0.00	157.67	0%	0.00	157.67	0%	0.00
A003	AUTO OWNERS	0.00	374.98	1%	0.00	369.20	0%	0.00
A004	CITIZENS	0.00	363.33	0%	0.00	0.00	0%	0.00
A005	FARM BUREAU	83.40	484.23	1%	0.00	192.33	0%	1,154.00
A008	STATE FARM INSURANCE	0.00	847.35	1%	0.00	905.67	1%	0.00
A018	LIBERTY MUTUAL	1,038.47	223.08	0%	0.00	0.00	0%	0.00
A037	PROGRESSIVE AUTO	0.00	379.00	1%	1,090.00	737.33	1%	1,090.00
A073	USAA	0.00	163.00	0%	0.00	368.67	0%	0.00
A080	FRANKENMUTH INS	0.00	192.33	0%	0.00	0.00	0%	0.00
COMM	COMMERCIAL INSURANCE	1,572.72	878.02	1%	2,978.80	1,837.07	1%	5,323.20
M001	MCLAREN HEALTH PLAN	2,900.64	6,808.49	9%	3,011.60	14,437.78	12%	25,491.20
M004	MOLINA HEALTH CARE OF M	0.00	79.04	0%	0.00	175.80	0%	0.00
M005	PRIORITY HEALTH	0.00	60.91	0%	0.00	164.53	0%	0.00
M015	GREAT LAKES HEALTH PLAN	1,865.90	877.10	1%	2,999.20	1,223.60	1%	5,206.40
M016	MERIDIAN HEALTH PLAN	855.92	205.27	0%	1,046.80	345.40	0%	2,072.40
P001	HUMANA GOLD PLUS	10,279.75	6,343.88	9%	17,037.00	12,547.88	10%	45,826.20
P004	MEDICARE PLUS BCBSM	13,971.93	15,142.69	21%	27,600.80	26,450.20	21%	76,431.20
P013	AETNA ADVANTAGE	1,143.06	843.51	1%	3,140.00	1,862.27	2%	5,005.60
P017	WELLCARE	0.00	90.40	0%	0.00	159.27	0%	0.00
P041	PRIORITY HEALTH ADVANTA	4,124.03	3,217.71	4%	5,415.40	5,835.63	5%	22,135.80
P101	HAP SENIOR PLUS	502.37	186.96	0%	1,027.20	516.60	0%	2,036.80
P111	MCLAREN ADVANTAGE	200.00	351.48	0%	1,077.20	867.87	1%	3,005.20
SELF	SELF PAY	100.00	505.88	1%	8,815.00	4,269.37	3%	16,117.00
W108	HASTINGS MUTUAL	774.38	129.06	0%	0.00	0.00	0%	0.00
W324	SEDGWICK	0.00	139.52	0%	0.00	0.00	0%	0.00
W594	CORVEL CORPORATION	0.00	107.47	0%	0.00	0.00	0%	0.00

DATE PRINTED : 03/31/26
CLOSING DATE : 03/31/26

MANAGEMENT LETTER MARCH 2026 BY TOTAL PRACTICE
FOR GRAND LEDGE AREA AMBULANCE SRV
TOTAL PRACTICE

PAGE 2
GL ACCT

TOTALS	70,722.29 DOWN 3%	72,926.06 100%	202,783.62	128,708.80 UP 4%	123,545.17 100%	369,103.40
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CODE	ADJUSTMENT CODE	THIS MONTH(\$)	MONTHLY AVERAGE (\$)	% AVG MONTH	YEAR TO DATE(\$)
C0	TRANSFER ADJUSTMENT	-485.04	-80.84	0%	-485.04
C2	COURTESY DISCOUNT PER CLIENT	0.00	-95.24	0%	0.00
C3	BCBSM CONTRACTUAL WRITEOFF	-1,172.04	-1,943.11	3%	-4,826.51
C4	MEDICARE CONTRACTUAL WRITEOFF	-9,594.85	-8,000.39	12%	-31,562.43
C5	WRITE-OFF CORRECTION	-576.83	-113.53	0%	-681.15
C7	SMALL BALANCE CREDIT	-12.76	-13.93	0%	-59.43
C9	MEDICAID CONTRACTUAL WRITEOFF	-7,035.13	-4,338.69	7%	-10,097.89
CD	PHP CONTRACTUAL WRITEOFF	0.00	387.05	1%	0.00
ce	WORKERS COMP CONTRACT WRITEOFF	-474.62	-181.78	0%	-474.62
Cf	TRICARE CONTRACTUAL WRITEOFF	0.00	-220.81	0%	-1,324.88
Cg	AUTO INSURANCE WRITEOFF	-18.00	-4.11	0%	-21.60
CJ	COLLECTION AGENCY WRITE-OFF	-1,728.09	-288.02	0%	-1,728.09
Ck	MISC CONTRACTUAL WRITEOFF	-1,638.74	-2,524.35	4%	-4,872.08
CK	COLLECTION BAD DEBT SYS USED	-8,541.03	-8,684.28	13%	-25,921.87
CL	MEDICAID HMO CONTRACT WRITEOFF	-3,667.76	-10,831.35	17%	-23,023.34
CL	BCN-HC CONTRACTUAL WRITEOFF	-3,641.70	-1,691.80	3%	-7,128.99
CIW	CIGNA CONTRACTUAL WRITEOFF	-93.15	-15.53	0%	-93.15
CMP	MCR PLUS CONTRACTUAL WRITEOFF	-21,575.45	-24,154.27	37%	-73,288.44
CUH	UHC CONTRACTUAL WRITEOFF	0.00	-40.00	0%	-180.00
C223	GOVT MANDATED ADJ (CREDIT)	-663.76	-803.27	1%	-1,959.36
DECE	DECEASED	0.00	-772.76	1%	-985.74
CREDIT TOTALS		-60,918.95	-65,185.11	100%	-188,714.61
D1	SMALL BALANCE DEBIT	0.00	2.27	0%	4.38
D3	DEBIT TRANSFER ADJUSTMENT	485.04	80.84	2%	485.04
D4	REFUND	507.64	399.82	10%	1,871.43
D5	WRITE-OFF CORRECTION	656.52	2,862.26	69%	9,822.45
D7	INSURANCE CARRIER TAKE-BACK	0.05	0.01	0%	0.05
D8	COLLECTION RECOVERY	200.00	801.05	19%	1,058.98
DIP	CARRIER INTEREST PAYMENT	0.00	0.32	0%	0.00
D223	GOVT MANDATED ADJ (DEBIT)	0.00	5.02	0%	11.91
DEBIT TOTALS		1,849.25	4,151.59	100%	13,254.24
TOTALS		-59,069.70	-61,033.52		-175,460.37

DATE PRINTED : 03/31/26
 CLOSING DATE : 03/31/26

MANAGEMENT LETTER MARCH 2026 BY TOTAL PRACTICE
 FOR GRAND LEDGE AREA AMBULANCE SRV
 TOTAL PRACTICE

CODE	FINANCIAL CATEGORY	AMOUNT (\$)	% OF TOTAL	DAYS IN A/R
A	PRIVATE PAY	1,074.00	1.0%	
01	MEDICAID-MICHIGAN	5,828.74	5.0%	128
02	MEDICARE-MICHIGAN	12,379.05	12.0%	22
04	BCBSM	-8,201.83	-8.0%	
11	BCN	3,277.20	3.0%	10
12	CHAMPUS/TRICARE	1,987.09	2.0%	
45	AARP	427.86	0.0%	
59	UNITED HEALTH CARE	1,118.00	1.0%	
266	ALLSTATE	184.33	0.0%	
MCD	MEDICAL ASSISTANCE	1,099.60	1.0%	
1581	CHAMPVA	91.33	0.0%	
3002	VETERANS ADMINISTRATION	2,901.00	3.0%	80
3851	USAA LIFE INS CO	480.54	0.0%	
3936	ALLIED BENEFITS	1,042.00	1.0%	
5001	PRIORITY HEALTH	1,042.00	1.0%	
5092	MCLAREN HEALTH PLAN	1,090.00	1.0%	
A003	AUTO OWNERS	1,122.00	1.0%	
A005	FARM BUREAU	1,154.00	1.0%	
A037	PROGRESSIVE AUTO	1,090.00	1.0%	
A091	PIONEER STATE MUTUAL	1,213.20	1.0%	
COMM	COMMERCIAL INSURANCE	4,134.40	4.0%	
HOLD	HOLD STATUS	5,010.69	5.0%	68
LEFT	COLLECTION LETTERS	11,967.33	11.0%	1
M001	MCLAREN HEALTH PLAN	2,539.34	2.0%	3
M015	GREAT LAKES HEALTH PLAN INC	893.20	1.0%	
P001	HUMANA GOLD PLUS	4,272.20	4.0%	10
P004	MEDICARE PLUS BCBSM	12,789.91	12.0%	15
P013	AETNA ADVANTAGE	1,050.80	1.0%	
P041	PRIORITY HEALTH ADVANTAGE	1,877.68	2.0%	
P111	MCLAREN ADVANTAGE	1,077.20	1.0%	
SELF	SELF PAY	30,242.39	28.0%	213
W173	MEIJERS INC	1,008.00	1.0%	
TOTALS		107,263.25	100.0%	26

*CALCULATED USING AVG TOTAL
 *CALCULATED USING AVG TOTAL

LAPSE TIME FROM SERVICE DATE TO BILLING IS 8 DAYS. LAST MONTH 9 DAYS.

ENCOUNTER STATISTICS
 MONTHLY COMPARISON

MONTH	ENCOUNTERS	AVG ENCTR	CURRENT MTH CHG/ENCTR	AVG MTH CHG/ AVG MTH ENCTR	AVG MTH REC/ AVG MTH ENCTR	AVG MTH ADJ/ AVG MTH ENCTR
APRIL	107	117	1,004.96	1,005.86	-561.27	-423.45
MAY	160	125	1,022.10	1,009.47	-499.17	-381.12
JUNE	111	125	1,009.42	1,008.07	-539.47	-405.33
JULY	135	124	1,013.05	1,007.43	-561.05	-405.52
AUGUST	112	124	1,015.26	1,012.82	-596.21	-409.01
SEPTEMBER	130	126	1,006.28	1,011.11	-612.45	-406.55
OCTOBER	140	131	1,026.28	1,018.51	-608.58	-392.79
NOVEMBER	107	123	1,011.26	1,009.78	-646.84	-415.37
DECEMBER	118	124	995.92	1,008.99	-634.75	-419.46
JANUARY	107	119	1,000.22	1,009.74	-632.46	-432.73
FEBRUARY	135	123	1,003.55	1,006.40	-603.05	-419.43
MARCH	124	122	1,013.72	1,007.66	-606.69	-424.10
APRIL	137	121	1,004.04	1,007.55	-625.14	-408.60
MAY	144	128	1,053.35	1,009.06	-624.94	-393.40
JUNE	117	127	1,108.05	1,032.91	-617.22	-376.66
JULY	123	130	1,105.47	1,046.19	-623.24	-394.98
AUGUST	131	129	1,122.24	1,069.21	-630.79	-409.55
SEPTEMBER	108	127	1,095.73	1,076.38	-608.72	-409.29
OCTOBER	124	125	1,082.15	1,089.11	-618.62	-458.19
NOVEMBER	101	117	1,013.45	1,093.32	-627.57	-497.42
DECEMBER	124	119	1,093.73	1,083.32	-627.77	-507.90
JANUARY	120	118	1,075.51	1,082.74	-619.08	-502.94
FEBRUARY	107	114	1,040.50	1,068.57	-622.72	-518.58
MARCH	123	117	1,046.41	1,055.94	-623.30	-521.65

STATISTICAL INFORMATION

ITEM	COUNT	MONTH TO DATE(\$)	% OF TOTAL	YEAR TO DATE(\$)
PATIENT ENCOUNTERS	123	128,708.80		369,103.40
NEW INSURANCE CLAIMS SENT	157	147,746.77		438,688.39
INSURANCE FOLLOW-UP SENT	0	0.00		0.00
HARDCOPY INSURANCE CLAIMS SENT	5	4,720.20	3.19%	17,232.92
CLAIMS SUBMITTED ELECTRONICALLY	152	143,026.57	96.81%	421,455.47
PRIVATE STATEMENTS SENT	92	0.00		0.00
DUNNING LETTERS SENT	20	10,406.29		21,884.52
MOVED TO CO STATUS	16	8,541.03		25,921.87
INTEREST/LATE FEE	0	0.00		0.00
OVERPAYMENT LETTERS	0	0.00		0.00
REFUND SHEETS	2	507.64		1,871.43
DEMAND PRINTED INSURANCE BILLS	0	0.00		0.00
DEMAND PRINTED STATEMENTS	0	0.00		0.00
OUTSOURCED STATEMENTS SENT	92	0.00		0.00
FAST FORWARD UPDATES	0	0.00		0.00
RECEIPTS POSTED ELECTRONICALLY	110	41,503.73	58.69%	161,385.93
CREDIT CARD PAYMENTS	0	0.00		0.00
EOB TO 835 POSTING	0	0.00		0.00
SELF PAY REMITTANCE	0	0.00		0.00
INSURANCE REMITTANCE	110	41,503.73		161,385.93
ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
TOTAL EMAILED INVOICES	0			
DEMAND ROSTER INVOICES GENERATED	0			
TOTAL OUTSOURCED INVOICES	0			
TOTAL OUTSOURCED PAGES	0			
TOTAL FAXED INVOICES	0			
TOTAL FAXED PAGES	0			
PATIENTS ON FILE	2,890			
LAST TICKET NUMBER USED	12921			

**** - Calculated number too large or too small to display